

## World News Business Summary

### Drug group threatens Bonn with court action

West German pharmaceutical companies threatened to take the Bonn Government to court over plans to reform the state health system.

A proposal to save DM14bn (\$8.6bn) would wipe out profits, said the West German drug industry association. The sector includes Hoechst and Bayer.

The Government wants state insurance only to pay people for medicines when they choose cheaper ones from a list of comparable products. It also wants to enlarge a list of medicines deemed of dubious therapeutic value not paid for by health funds.

### Air crash theory

Investigators of the US airline crash that killed 43 people, including Mr James Sylla, president of Chevron Oil, are considering reports that a former airline employee smuggled a gun on board. Page 4

### Peru avalanche

Avanche of mud and boulders killed more than 100 Peruvians and left 2,000 homeless in five Amazon basin counties.

### Tunis purges leaders

Zine al-Abidine Ben Ali, Tunisia's President, sacked from the political bureau of the ruling party all but three who served under Habib Bourguiba, his predecessor. Those fired include Bourguiba's son and former foreign minister.

### 'Buy debts' advice

Latin American countries should buy their debts on the secondary market, in which Third World loans are traded at discounts to face value, says a UK-based analysis firm. Page 4

### Renault clash planned

The French Communist Party plans to propose up to 12,000 amendments in a parliamentary debate on the future of Renault, the state-owned car group, to force a showdown with the conservative Government. Page 2

### Yugoslavia sacked

Two leaders of Yugoslavia's Communist Party were expelled from their central committee for their part in the country's financial troubles.

### Row at HK meeting

Three Hong Kong politicians walked out of a meeting with a UK Foreign Office minister. The politicians, members of Hong Kong's legislative council, brought six uninvited visitors, who were refused entry, said the Foreign Office.

### Walesa link rejected

Warsaw again rejected the idea of opening contacts with Mr Lech Walesa, the leader of the Solidarity movement, despite expectations raised by the appearance of an interview in a Bulgarian newspaper. Page 2

### Athens fights smog

Greece declared emergency anti-pollution measures to combat heavy smog over Athens. Many vehicles were banned from the city centre, and others were restricted in a 300 square kilometre zone.

### Manila bomb hurts four

A bomb exploded at Manila Airport injuring four people, less than a week before leaders from Japan and other Asian countries meet in the Philippine capital.

### AIDS gathering

Over 160 health ministers have been invited to London next month to discuss how to fight AIDS. These will be the first ministerial talks devoted solely to AIDS, said the World Health Organisation.

### Christmas cash pledge

The Bank of France said the strike that has crippled the country's cheque clearance system will not lead to a shortage of banknotes during the Christmas shopping rush.

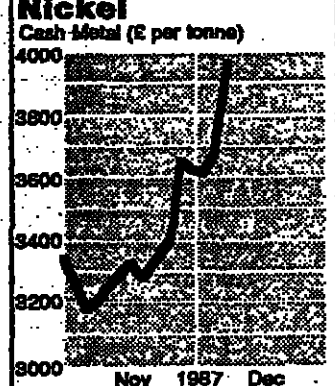
### Icahn may double Texaco holdings

CARL ICAHN, the US investor who is playing a key role in moves to settle the long-running dispute between Texaco and Pennzoil, says he has bought stock in Pennzoil and may double the big Texaco block he already holds.

Trans World Airlines - which is controlled by Mr Icahn - said in a filing with the Securities and Exchange Commission that it might try to buy more than 25 per cent of Texaco, the large US oil company. Page 27

CANNON, international film company, is drawing up diversification plans with its new partner, Interpart, a Luxembourg-based company. Page 27

NICKEL prices continued to rise on the London Metal Exchange, helped by expectations of continued strong demand from the Japanese. Page 27



WALL STREET: The Dow Jones industrial average closed 56.20 up at 1,868.37. Page 50

LONDON: British Petroleum's sweeping purchase of Britoil shares buoyed sentiment to leave the FT-SE 100 index a net 26.0 higher at 1,624.4 and the FT 100 share index up 15.6 at 1,294.9. Details Page 48

TOKYO: The year's stability and Wall Street advance prompted a broad rally to take the Nikkei average 361.82 higher at 22,948.34. Page 50

DOLLAR closed in New York at DM1.6635, FF5.6410, SF1.3585 and Y132.65. It closed in London at DM1.6680 (DM1.6715), SF1.3640 (SF1.3600), FF5.6625 (FF5.6650), Y132.70 (Y132.75). Page 50

STERLING closed in New York at \$1.7995. It closed in London at \$1.7995 (\$1.7945), DM3.9255 (DM3.9000), SF2.4500 (SF2.4525), FF10.1550 (FF10.1560), Y238.50 (Y238.25). Page 50

DYLEX, Canada's largest chain of specialty stores, with annual sales of more than C\$2.5bn (US\$1.92bn), says its main US affiliate will seek protection under the US Bankruptcy Code, after two years of heavy losses.

NAVISTAR INTERNATIONAL, largest US producer of heavy and medium duty trucks, has shown a sharp improvement in profits thanks to higher shipments of heavy trucks and diesel engines and reduced interest expense. Page 27

TANDON, California-based personal computer and disk drive manufacturer, is to sell its disk drive operations to Western Digital Corporation, a maker of personal computer sub-systems, for between \$40m and \$45m and the elimination of \$22m in loans made by Tandon by Western Digital. Page 27

SCHINDLER HOLDING, Swiss parent company of Schindler group, has taken control of Nippon Elevator Industry, Japanese manufacturer. Page 28

ALCATEL NV, French telecommunications group, is in advanced talks to merge its West German television manufacturing operations with those of Nokia, diversified Finnish consumer electronics group. Page 28

CSR, Australian building products, sugar and resources group, is to spend A\$76m (US\$52.4m) to acquire a 50 per cent stake in a brick and pipe-making venture with Brickworks, largest brick producer in New South Wales. Page 28

## Reagan and Gorbachev sign historic arms reduction pact

BY STEWART FLEMING AND ROBERT MAUTHNER IN WASHINGTON

PRESIDENT RONALD Reagan and Mr Mikhail Gorbachev, the Soviet leader, broke new ground in the history of US-Soviet arms control agreements yesterday as they signed a treaty eliminating a whole class of nuclear weapons for the first time.

Both leaders in their opening addresses expressed hopes that their first meeting on American soil would lay the foundations for more sweeping agreements to reduce drastically their nuclear arsenals.

The signing was welcomed by European leaders. Mrs Margaret Thatcher, the British Prime Minister, described the treaty as "a marvellous Christmas present, an extra piece of goodwill and a lovely way to end the year."

The ceremony concluding the intermediate nuclear forces negotiations came in the middle of a day of solemn pageantry and oratory in Washington which opened on the South Lawn of the White House.

Clouds of smoke from the 21-gun salute, which marked the arrival of the Soviet leader and his wife, drifted over the crowd of dignitaries and the military bands assembled to welcome them.

Mr Reagan in his welcoming address described the first visit of a Soviet leader to the city in 14 years as "momentous... because it represents the coming



Soviet leader Mikhail Gorbachev and US President Reagan sign the agreement scrapping intermediate-range nuclear missiles

together not of allies but of adversaries."

He warned there were "weighty differences between our governments and systems which will not go away by wishful thinking or expressions of goodwill, no matter how sincerely delivered."

In his response, Mr Gorbachev

sought to dismiss criticism by American sceptics regarding his programme of reforms and underscored his commitment to radical reductions in strategic long-range nuclear weapons.

"I have come to Washington in the next and more important goal of reaching agreement to

democratisation and glasnost are the decisive prerequisites for the success of those reforms... they guarantee... that the course we are pursuing is irreversible, he said.

"I have come to Washington with the intention of advancing the next and more important goal of reaching agreement to

reduce by half strategic offensive arms in the context of a firm guarantee of strategic stability."

He saw the INF treaty as "the first step down the road to a nuclear-free world whose construction you, Mr President, and I discussed at (the summit in) Reykjavik."

The intermediate arms treaty, which for the first time requires the superpowers to reduce the number of missiles in their nuclear arsenals, provides for the elimination of about 4 per cent of US and Soviet nuclear weapons. It also provides for the most intrusive verification regime ever devised.

Some 1,900 Soviet and 850 US missiles with a range of between 300 and 3,000 miles will be destroyed in the next three years under the treaty.

As he listened, the President, the most ardent anti-communist to occupy the White House, smiled wryly and winked once or twice to associates in the crowd.

Mr Gorbachev said later he had heard some "new words" from the President in his welcoming remarks with which he was pleased.

Background, Page 4; UK-Soviet trade deals, Page 9

## Summit turns to face next hurdle

BY ROBERT MAUTHNER IN WASHINGTON

THE SIGNIFICANCE of the Intermediate-Range Nuclear Forces (INF) Treaty signed by President Ronald Reagan and Mr Mikhail Gorbachev, the Soviet leader, in Washington yesterday is not just that it is the first agreement under which nuclear arms will be reduced.

It has also provided the psychological trigger for the negotiation of a much wider-ranging arrangement for the reduction of strategic nuclear weapons (SNTs).

Although under the treaty

the US and the Soviet Union will eliminate all their ground-launched medium-range nuclear weapons worldwide - some 550 US missiles and 1,900 Soviet missiles are due to be destroyed - this still only represents about 4 per cent of the planet's nuclear arsenal.

The bulk of these arsenals, which now have to be dealt with, is the strategic nuclear

weapons with a range of more than 5,000km. The summit's success or failure will be measured by progress on this issue.

No one believes that a final agreement is just around the corner. Indeed, official spokesmen have expressed doubts that it can be reached in time for the next scheduled summit in Moscow in the spring of 1988.

But the aim of both sides is to forge ahead as quickly as possible and to lay at least the foundations of a strategic nuclear arms treaty during the summit.

The US and the Soviet Union have already agreed in principle on what they claim would amount to a 50 per cent reduction of their strategic nuclear arsenals. Both sides have agreed to

cut their offensive strategic nuclear forces to 6,000 warheads and 1,600 launchers. It would be the first time that the two superpowers had agreed to destroy, as distinct from merely limit, a substantial number of their strategic weapons.

Independent experts have pointed out, however, that the proposed cuts, important as they are, would not be as far-reaching as the politicians of both sides claim. The real proportion of warheads

Continued on Page 26

## Opec nations pessimistic on sustainable oil price accord

BY RICHARD JOHNS IN VIENNA

DELEGATES to the Organisation of Petroleum Exporting Countries meeting in Vienna were yesterday pessimistic that they could reach an accord strong enough to sustain an oil price of \$18 a barrel, let alone a higher one.

Convening for what is expected to be a tense meeting, delegates to the conference, which starts today, fear that the intense hostility between Iran and Iraq could lead to the collapse of the fixed price structure set up a year ago.

Iran yesterday reiterated its demand for an increase in the basic reference price to at least \$20 a barrel to compensate for the depreciation of the dollar and inflation over the past year.

Sheikh Ali Khalifa al Sabah, Kuwait's chief delegate, however, joined Saudi Arabia, the predominant Opec power, in saying the organisation must avoid trying to increase the price.

With commercial oil stocks high and a big surplus overhanging the market, the debate seems likely to concentrate on the maximum output limit consistent with maintaining the \$18-a-barrel price, coupled with appropriate production quotas for individual member states.

There is also expected to be lively debate over likely demand for Opec crude in 1988.

On this score, it is understood that the conservative Arab producers of the Gulf, predicting a 1.2 per cent rise in demand, are more optimistic than Iran, Algeria and Libya, which expect only a 0.5 per cent increase.

Sheikh Ali Khalifa suggested on Monday that a ceiling on the organisation's output of 18.4m barrels a day (b/d) would be compatible with maintaining an \$18 reference price. The organisation's current ceiling, set in June, is 16.6m b/d.

Raising the overall limit could

allow quota parity between Iran and Iraq and also some increase to be shared among other members.

The latest International Energy Agency forecast indicates a possible requirement for Opec oil of up to 19.3m b/d in the first quarter of 1988, but sees this falling to only 16.6m b/d in the second quarter.

Some analysts believe demand could fall considerably more.

However, in spite of current pessimism on prices, the oil market has been surprisingly steady. Prices yesterday were about 50 cents higher than they were two weeks ago, when most members had effectively abandoned their official selling price formulas.

The market appears to have learnt a lesson from the last two Opec meetings, when an unexpected degree of accord between members led to a steep rise in prices.

Stage set for battle, Page 38

## BP buys 15% stake in Britoil

BY LUCY KELLAWAY AND MAX WILKINSON IN LONDON

BRITISH PETROLEUM yesterday bought a 15 per cent stake in Britoil, the largest UK independent oil company, in a surprise dawn raid, and announced details of a tender offer to increase its stake to 29.9 per cent.

The tender price of \$3 (\$5.37) a share is well above the 18p closing price on Wednesday and values the total stake at about \$450m.

BP said yesterday that it regarded the stake as "a good commercial investment" at the price paid, although the market believes that BP intends eventually to make a full bid for the company.

The move comes less than a month after BP was at the receiving end of a series of stock market raids in which the Kuwait Investment Office built

up a stake of more than 10 per cent after the Government's disastrous sale of its remaining stake in BP.

BP remains anxious about the Kuwaiti stake and was not pleased by the Government's handling of its \$7.25bn share issue, which put the company in a vulnerable position after the collapse of world stock prices.

The company may well feel that Government owes it some reparation - by way, for instance, of assent to a full bid for Britoil.

BP will no doubt be hoping for a fairly rapid decision on the matter, since the timing of yesterday's offer indicates BP's view that oil shares are likely to rise rather than fall.

In marked contrast to its fellow oil independents, Britoil had not until yesterday been

regarded as a likely takeover candidate. This is because the Government holds a golden share, which protects the company from predators.

Although this share does not have an expiry date, the market had assumed that the Government would not relinquish it for at least two years.

Analysts said yesterday, however, that the BP investment would press the Government to clarify its position. They assumed that once its golden share was removed, BP would want to make a full bid for the company.

The two companies combined would become by far the largest single player in the North Sea. Britoil, which was formed out of the old British National Oil Com-

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## Gibraltar minister may resign over airport deal

BY JOE GARCIA IN GIBRALTAR

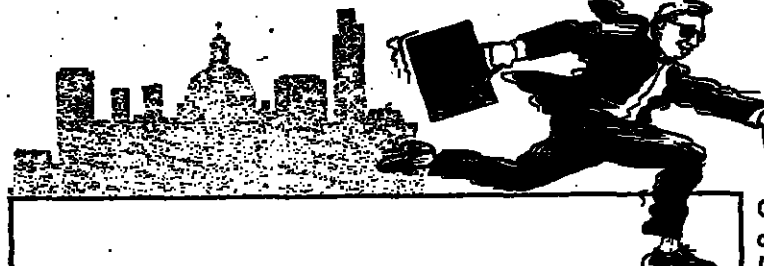
SIR JOSHUA HASSAN, the Chief Minister of Gibraltar, is widely expected to announce his resignation today. Gibraltar Radio said that Sir Joshua had informed Sir Peter Terry, Governor of the British colony, that he intended to return to the backbenches until the general election, due early next year.

Although his retirement has been rumoured for some time, Sir Joshua's decision appears to have been accelerated by last

week's agreement between Britain and Spain on joint use of the disputed colony's tiny airport, which was fiercely opposed by most of Gibraltar's 30,000 inhabitants.

Sir Joshua, 72, has been the colony's dominant political figure for over 40 years and has been Chief Minister since 1972. The British Government has relied on him extensively since the death of General Franco in 1975.

Continued on Page 26



## CUTTING A DASH TO PARIS: FROM THE HEART OF LONDON.

October 26th saw the opening of London's newest airport. London City Airport provides the base for an exclusive new partnership. Brymon Airways, the world's most experienced operator of short take-off and landing De Havilland Dash 7 aircraft and Air France, offering the efficiency and convenience of Terminal 2 at Charles de Gaulle Airport. (The shortest distance between airport and end of any major international airport.) The service is called Citydash and we'll be operating six flights to Paris every weekday and two at the weekend. Citydash completes the picture for Air France, as we now operate out of all four London airports. Four different ways to cut a dash to Paris.

AIR FRANCE

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## Two Kims under pressure for one to drop out

BY MAGGIE FORD IN SEOUL

RELIGIOUS, student and dissident groups in South Korea yesterday redoubled efforts to persuade the two main opposition candidates in next week's presidential election to decide on a single runner so that a majority against the ruling party could be guaranteed.

Support for the two, Mr Kim Dae Jung and Mr Kim Young Sam, appears to be growing, but in the absence of reliable opinion polls the result remains uncertain. Signs of concern on the government side that its candidate, Mr Roh Tae Woo, could lose are becoming more obvious, however.

An upsurge of violence at recent political rallies, possibly caused by agents provocateurs, has been accompanied by hints from some Western diplomats that elements in South Korea's military are becoming restive at the thought of an opposition victory.

Overwhelming media coverage of the mysterious incident involving the disappearance of a Korean Air Lines aircraft 10 days ago and the suicide of a passenger at Bahrain airport has not

apparently boosted Mr Roh's support. The coverage has concentrated on the possibility of terrorism by North Korean spies threatening the South's security. The swing towards the opposition appears to be partially caused by revelations of Mr Roh's involvement in the 1979 military coup which brought the present Government to power.

Mr Roh has announced that he plans to hold a big rally in Seoul on the anniversary of the coup next Saturday.

Both Kims have hinted recently that if they won the election, they would appoint a broad-based government involving all democratic forces in the country. Mr Kim Dae Jung said yesterday that he would appoint a Prime Minister from outside his own party. The hints could suggest that a government including both Kims would be possible.

Mr Kim Jong Pil, a fourth candidate who is trailing the field but still likely to secure around 10 per cent of the vote, may throw his support behind Mr Kim Young Sam later in the week, some analysts believe.

## Tony Walker and Andrew Gowers report on the chances of Cairo taking up arms in the Iran-Iraq war

### Promise of Egyptian support calms Kuwaiti jitters



A Singapore-registered tanker, the 55,123-tonne *Norman Atlantic*, yesterday looked like becoming the first vessel to be destroyed by Iran in the Gulf since the so-called "tanker war" began in 1984, Our Foreign Staff reports.

Shipping agents in the region said the ship, which was attacked with rocket-propelled grenades by an Iranian gunboat in the Strait of Hormuz on Sunday, was starting to break up yesterday under the influence of heat from its burning cargo of volatile Kuwaiti naphtha.

They said it was bending badly and would probably start cracking soon in temperatures of between 2,000 and 3,000 degrees Celsius.

Lloyd's Shipping Intelligence said it would probably be a total loss. The 15-year-old vessel has a hull insurance value of \$7.5m, and its cargo is estimated to be worth \$12.5m.

Meanwhile, Iran claimed yesterday that its Revolutionary Guards had shot down an Iraqi MiG-21 fighter with a US-made

Scinger missile near the occupied Fao peninsula in southern Iraq.

The Iranian News Agency reported that the pilot was seen bailing out after his aircraft was attacked on Monday.

It also reported that Iranian anti-aircraft fire brought down an Iraqi Sukhoi-22 bomber east of the Iraqi port of Umm Qasr.

An Iraqi military spokesman in Baghdad later denied that Iraq had lost either warplane.

the present generation of Egyptian leaders, many of whom have a military background, is the dreadful experience in North Yemen in the early 1960s. President Nasser's intervention in the civil war cost thousands of lives in what became Egypt's Vietnam. However, Cairo may come under a degree of pressure from Washington - which provides it with large amounts of economic and military aid - to help out. It would be safe to assume that, deep down, the Kuwaitis are well aware of the constraints on Egypt, just as they do not have great confidence either in their own ability to defend themselves or in that of more powerful neighbours such as Saudi Arabia.

If the worst does come to pass, the Kuwaiti Government may find itself having to look further afield for significant assistance. This consideration may well underlie its recent decision to lend the US Navy a barge for use as a floating base in the northern Gulf. There have been reports in the American press, purportedly inspired by Kuwaiti officials, that the emirate is trying to use this sort of arrangement to draw Washington into a more formal commitment to its defence. If that is true, both Kuwait, which hitherto has been extremely reluctant to be seen co-operating too closely with the Americans, and the US face some tough choices in the months ahead.

## Ershad offers to end emergency, free rivals

PRESIDENT Hossein Mohammad Ershad of Bangladesh said he would end a state of emergency and free his detained rivals soon, in a gesture of reconciliation towards opponents trying to topple him, Reuters reports from Dhaka.

He made the pledge on Monday, a day after he had dissolved parliament to pave the way for fresh elections. Mr Ershad had declared a state of emergency on November 27 to thwart a month-long opposition campaign aimed at forcing his resignation.

"The emergency will not stay a minute longer than necessary," the President told a meeting of Bangladesh's newspaper editors on Monday night. He said he would soon release the main opposition leaders, Sheikh Hasina of the Awami League and Mrs Khaleda Zia of the Bangladesh Nationalist Party, from house arrest.

"I hope the steps I have taken will create an atmosphere where we all can bury our acrimony and work towards establishing democracy," he said.

Mr Ershad has already freed 13 detained politicians to create conditions for talks with the opposition, Mr Abdul Matin, the Home Minister, said.

On Monday, the Government released Mr Ataus Samad, a Bangladesh journalist working for the BBC who was arrested on November 22.

Opposition sources told journalists yesterday they would not accept Mr Ershad's offer to hold peace talks. "We are asking the President to resign," Mr K.M. Obaidur Rahman, secretary-general of the Bangladesh Nationalist Party, said. "Once he is out, everything will come in perfect line including a fresh election," Mr Rahman said.

## Bomb explodes at Manila airport

A BOMB exploded at Manila International Airport yesterday, injuring four people, less than a week before leaders from Japan and the six countries of the Association of South East Asian Nations are due in the Philippine capital for a summit meeting, Richard Gearhart reports from Manila.

The bomb had been placed in a parked car near the airport departure area, police said. The

explosion broke windows in the terminal building. Meanwhile, a second small bomb was placed in a shopping arcade in downtown Manila but there were no injuries, they said.

Strict security measures have been imposed for the summit to be held next Monday and Tuesday. There are fears that opponents of President Corason Aquino will try to disrupt the summit to embarrass her.

## Kabul violence death toll estimated at 34

BY MOHAMMAD AFTAB IN ISLAMABAD

AT LEAST 34 persons were killed in the Afghan capital of Kabul at the time of the Grand National Council, Western diplomats said here yesterday.

The violence took place on November 29 and 30 - the two days when more than 1,500 Communist supporters and government elements rubber-stamped a constitution for the country and formally named Mr Najibullah, as the nation's president. He was already Secretary General of the Communist Party.

Five people were killed when anti-Communist guerrillas fired four rockets which impacted close to the Polytechnic Institute, the venue of the Grand National Council on November 29, the diplomats said.

At least 29 were killed on November 30 when Mr Ismatullah Moslem, a turn-coast guerrilla leader, now holding the rank of general in the Afghan Border Militia, and his men fought with the government security forces. He had been upset by being

denied entry to the Grand National Council.

In a fight on November 30 outside the Polytechnic Institute and close to Kabul International Hotel, 29 people died, Western diplomats said. They included six bodyguards of Mr Moslem, eight security troops, and 15 civilians, including three schoolboys caught in the cross-fire.

Mr Moslem is an arch-enemy of Mr Sayyed Mohammad Gulabzoi, the Interior Minister, and supporters of the two have fought before. The security forces later that day surrounded Mr Moslem's residence which covers several houses, inhabited by his bodyguards and armed supporters.

The number of casualties in that clash is still not known, as the area has been made off limits. No diplomats are allowed into the area. Mr Moslem himself suffered head injuries, and was taken to hospital, according to a statement by Mr Najibullah.

## Israelis seize Palestinian power asset

By Andrew Whitely in Jerusalem

ISRAEL this week extended its formal writ in the Arab territories it has controlled since 1967, unilaterally taking over a large chunk of the supply network of the Palestinian-owned Jerusalem District Electric Company.

Armed with emergency powers inherited from the British, to permit the takeover to go ahead without any fuss, the Israeli Energy Ministry announced that it had summarily removed the JDEC's right to supply new Jewish districts in and around Jerusalem.

This represents about a third of the Palestinian company's customers. In terms of lost revenue the damage to the JDEC is considerably greater.

Not that the JDEC - the largest employer in the Israeli-occupied territories, and a hotbed of extremist Palestinian nationalism - had much choice. Inefficient, out-dated and grossly overmanned, the 60-year concession granted to the electric utility by the British is due to expire at the end of the year.

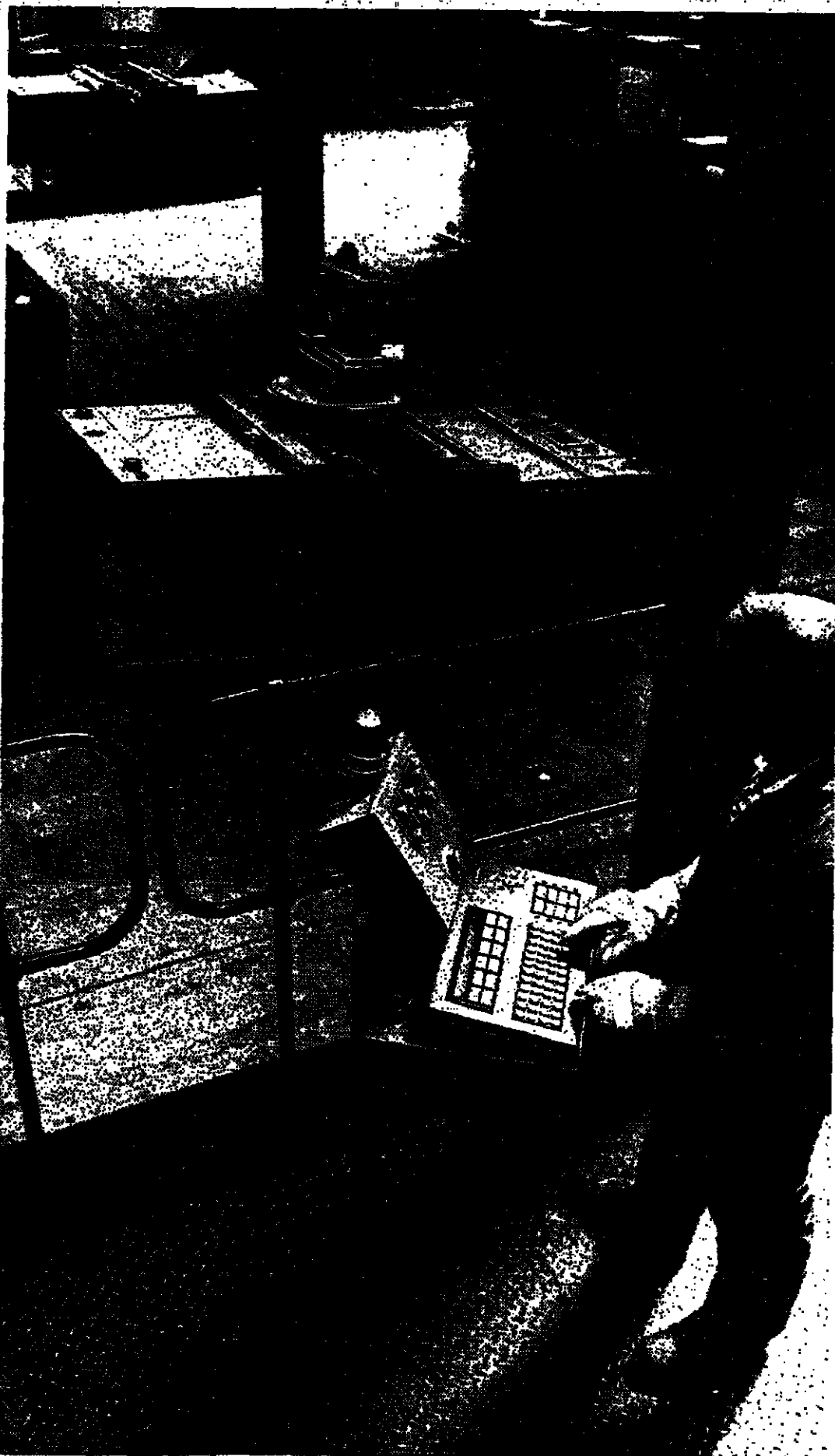
In return for major surgery, Mr Moshe Shahal, the Energy Minister, yesterday offered the enterprise a further 12 years of life, to the end of the century. Equally important, he indicated that provided it goes along with the Ministry's plans, Israel is prepared to write off the JDEC's accumulated debt of nearly \$80m against the assets it has confiscated.

The vast bulk of the debt is owed to the state-owned Israel Electric Company, which is now taking over the JDEC's concession areas. Apart from providing the JDEC with 95 per cent of its electric power, in recent years the JEC has increasingly taken on the task of supplying major Arab urban centres in the West Bank.

The two-day switch-over may have gone better than expected. But the powerful Palestinian workers' committee at the JDEC is certain to react strongly if attempts are made to push through the hundreds of dismissals expected to result from the reorganisation.

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## AMERICAN NEWS

# 'Old adversaries' meet in the pursuit of peace

BY LIONEL BARBER IN WASHINGTON

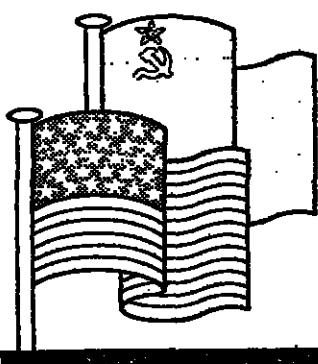
THE 21-gun salute boomed out and clouds of smoke drifted across the packed White House lawn. The long, rolling chords of the Soviet national anthem followed, and suddenly the summit was here for real.

Mr Mikhail Gorbachev, the Soviet leader, accompanied by his wife Raisa, greeted President Reagan and the First Lady, Nancy Reagan. It was, as photographers like to say, the Decisive Moment, that snapshot in time when history is made: the leaders of the world's two superpowers shaking hands in pursuit of peace.

The two men have met before, once in Geneva and then in the frenetic nuclear arms bargaining session in Reykjavik last year. But yesterday both leaders seemed aware that their third encounter promised more.

President Reagan, standing tall in his dark overcoat and silk scarf, caught the mood and the nature of the superpower relationship in his opening words describing Mr Gorbachev's visit to Washington:

"It represents a coming together not of allies, but of adversaries," the 76-year-old President declared in sober tones. But he then observed in that familiar folksy manner, reminiscent of his Mid-West roots: "I think you will find that the American people believe that a stranger is a friend they have yet to meet, and that there is



WASHINGTON SUMMIT

still a well-spring of goodwill here."

On several occasions in his speech, Mr Reagan, waiting for the Soviet interpreter to translate his words, turned to Mr Gorbachev standing several feet away, and looked him in the eye. Mr Gorbachev, who had waved earlier outside the White House, stared back.

Mr Reagan summed up: "Like the peoples of your country, we believe our country should be strong, but we desire peace and no doubt about that. The longing for peace runs deep here, second only to the preservation of our liberty."

Here was an American leader on home ground, speaking home truths, and as he made way for the Soviet leader's address, he dabbed his nose and gave a long smile to Nancy, standing back in the crowd.

Mr Gorbachev spoke powerfully too, and his speech was largely devoid of the sterile sloganeering of a Nikita Khrushchev.

"History has charged the governments of our countries and the two of us, Mr President, with a solemn duty...to undo the logic of the arms race by working together in good faith."

He recalled that back in 1941 the US and the Soviet Union had fought together against Nazi Germany. The historic allusion was not lost on Mr Reagan; Mr Gorbachev's arrival on Monday afternoon, December 7, coincided with the anniversary of the Japanese surprise attack on Pearl Harbour which brought the Americans into the Second World War.

"We are prepared to go all the way," said Mr Gorbachev, who had earlier held out the familiar and seductive promise of a nuclear-free world. Mr Reagan nodded in approval, the hand struck up again and, to the tune of 'The Grenadiers' march, the two leaders disappeared into the White House to try to match their solemn words with historic deeds.



Reagan and Gorbachev at their meeting yesterday: in search of historic deeds to match the solemn words

## Dutch set to keep four types of nuclear weapon

BY LAURA RAU IN AMSTERDAM

MR RUUD Lubbers, the Dutch Prime Minister, said yesterday that the Netherlands would keep all four types of its nuclear weapons now that medium-range nuclear missiles almost certainly would not be deployed on Dutch soil.

Prominent members of the ruling Christian Democratic Party have been urging the centre-right government to drop two of the four nuclear tasks that form part of Nato's nuclear deterrence.

Together with opposition Socialists they argue that F-16 nuclear bombs and Orion aircraft-launched nuclear depth charges should be scrapped, even though no nuclear Cruise missiles are likely to be stationed in the Netherlands under the terms of the US-Soviet INF deal.

Two years ago the Lubbers administration declared it would drop the two Nato nuclear duties

in exchange for taking the long-delayed Cruise missiles - a move clearly aimed at gaining Christian Democratic support. Nothing was said about the nuclear tasks if missiles were not deployed.

The Netherlands also possesses nuclear artillery shells and the Lance rocket system.

Mr Lubbers told foreign correspondents yesterday, before appearing in Parliament, that Europe's battlefield nuclear weapons could not be reduced now that all medium and short-range nuclear missiles would disappear.

"I do not see immediate modernisation, but we cannot wait forever," he warned.

The following are edited extracts from speeches yesterday at the White House by Ronald Reagan and Mikhail Gorbachev

## 'We have made a choice'

HISTORY has charged the governments of our countries, and the two of us, Mr President, with the solemn duty of justifying the hopes of the American and Soviet peoples and of people the world over to undo the logic of the arms race by working together in good faith.

In the future development of the world much will depend upon the choice we make now, on what predominates - fears and prejudices inherited from the Cold War and which lead to confrontation - or common sense, which calls for action to ensure the survival of civilisation.

We in the Soviet Union have made our choice. We realise that we are separated not only by the ocean but also by profound historical, ideological, socio-economic and cultural differences. But the wisdom of politics today lies in not using those differences as a pretext for confrontation, enmity and an arms race.

We begin our visit 48 years on

from the days when the United States entered the Second World War. And it was in those same days in 1941 that the destruction of Nazi forces began at the approach to Berlin. That is symbolic. Those days marked the beginnings of our common road to victory over the forces of evil in a war which we fought as allies.

History thus reminds us of our opportunities and our responsibilities. Indeed, the very fact that we are about to sign a treaty eliminating Soviet and US inter-continental and shorter-range missiles, which are now going to be scrapped, shows that at crucial moments in history our two nations are capable of shouldering their high responsibilities.

This will of course be the first step down the road leading to a nuclear-free world, the building of which you, Mr President, and I discussed at Reykjavik. Yet it is a great step into the future, a future to which our two peoples and the peoples of all countries aspire.

I have come to Washington with the intention of speeding up the achievement of the next and more significant goal of reaching agreement to reduce by half strategic offensive arms in the context of a firm guarantee of strategic stability. We are also looking forward to a most serious and frank dialogue on other issues of Soviet-American relations.

Soviet foreign policy today is most intimately linked with "perestroika", the domestic restructuring of Soviet society. The Soviet people has boldly taken the path of radical reform and development in all spheres - economic, social, political and intellectual.

Democratisation and "glasnost" are the decisive prerequisites for the success of those reforms. They also provide the guarantee that we shall go a long way and that the arms we are pursuing are irreversible. Such is the will of our people.

Mikhail Gorbachev

## 'Giant step to historic treaty'

TODAY marks a visit that is perhaps more momentous than many which have preceded it because it represents a coming together not of allies but of adversaries.

And yet I think you will find during your stay that the American people believe that a stranger is a friend they have yet to meet and that there is still a wellspring of goodwill here.

Indeed I know that many of our citizens have written to you and Mrs Gorbachev and have even sent to you the keys to their homes. That honest gesture certainly reflects the feelings of many Americans toward you and Mrs Gorbachev and toward your people.

I have often felt that our people should have been better friends long ago.

But let us have the courage to recognise that there are weighty differences between our governments and systems, differences that will not go away by wishful thinking or expressions of goodwill, no matter how sincerely delivered.

This uncomfortable reality need not be reason for pessimism, however. It should pro-

vide us with a challenge, an opportunity to move from confrontation toward cooperation.

Today we will take a giant step in that direction by signing an historic treaty that will rid the world of an entire class of US and Soviet nuclear weapons.

Mr Gorbachev, "mir na nas smotrit" - the world is watching - and we've got something to show them, and over the next few days is my hope that progress will be made toward achieving another agreement that will lead to the cutting in half of our strategic nuclear arsenals.

Our peoples for too long have been both the masters and the captives of the deadly arms race. This situation is not preordained and not part of some inevitable course of history.

We make history, changing its direction is within our power, however such change is not easy and can be accomplished only when leaders of both sides have no illusions, talk with candour and meet differences head on. Such, I hope, will be the spirit of our upcoming meetings.

On the table will not only be arms reduction but also human rights issues about which the

American people and their government are deeply committed. These are fundamental issues of political morality that touch on the most basic of human concerns.

I would hope we will also candidly discuss regional conflicts, the parties to these conflicts should negotiate solutions that restore the peace and advance the rights and freedom of the peoples involved. We cannot afford to view these as faraway brush fires. Even small flames risk larger conflagrations and undermine positive developments between our two countries.

Let us also consider ways to expand the contacts between our own citizens. The Soviet and American peoples can and should know more about each other. The barriers between them must be taken down, restrictions on travel and communication lifted, personal relations between our young people fostered. Let the disagreements between our governments not get in the way of friendships between our peoples.

Ronald Reagan

## US conventional arms 'flaw'

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT, IN WASHINGTON

THE US position on conventional arms cuts, for which Washington is seeking the backing of its Nato allies, has been strongly criticised in the margin of the Reagan-Gorbachev summit by Gen Nikolai Chervov, a senior Soviet military official.

The US proposal was seriously flawed because it did not include tactical aircraft or helicopter gunships, Gen Chervov said in a newspaper interview.

Washington wants the Warsaw Pact countries to reduce the number of their tanks and artillery to match the much lower Nato levels - a move which would represent a cut of as much as 50 per cent. However, the US is not seeking any limits on tactical aircraft, a field in which Nato is deemed to have a clear techno-

logical advantage over the Warsaw Pact.

Conventional troop cuts, which are due to be discussed in negotiations next year between Nato and the Warsaw Pact, under the overall umbrella of the Conference on Security and Co-operation in Europe, have assumed particular importance now that all medium-range nuclear missiles are due to be eliminated from Europe. The problem is expected to be discussed by President Reagan and Mr Gorbachev in the context of their talks on arms control, though not in detail, since Nato and the Warsaw Pact still have to finalise their formal positions.

US officials claim that limits cannot be set on tactical aircraft because they are "dual capable"

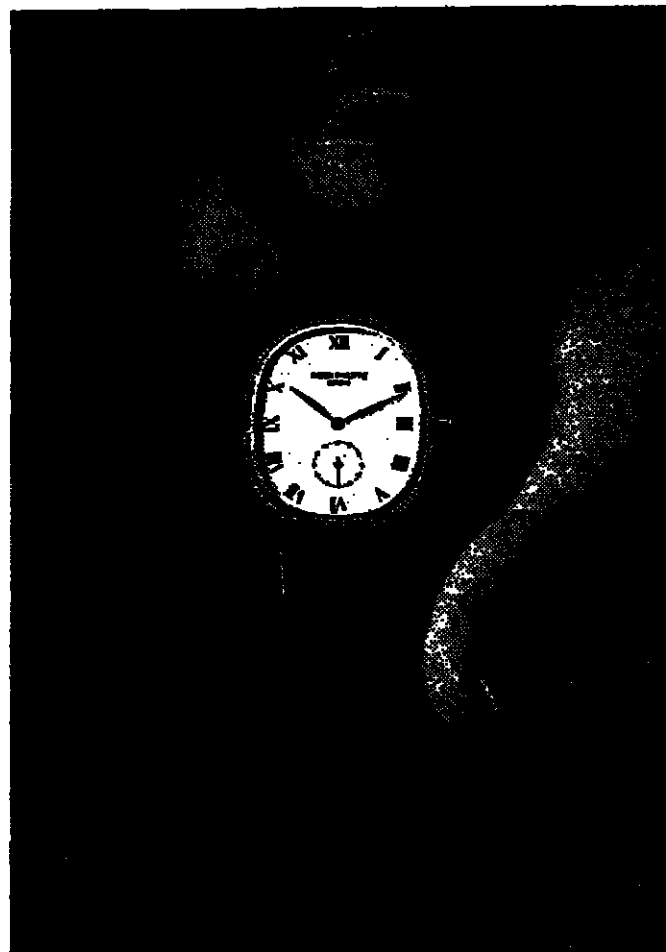
systems which can be used to carry nuclear as well as conventional weapons. Indeed, their nuclear role is likely to be enhanced, following the INF agreement.

The officials also disputed Gen Chervov's assertion that Nato had a "qualitative and quantitative" advantage in strike aircraft and helicopters. They said the two sides had about the same number of aircraft in this category, but that the Warsaw Pact had more bombers and interceptors, as well as armed helicopters.

Gen Chervov said the two sides should first try to identify imbalances in their forces before trying to decide what should be traded off for what.

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## Latin America 'should buy back debts'

BY ALEXANDER NICOLL, EUROMARKETS EDITOR

LATIN American countries should use their foreign exchange reserves to buy back their debts on the secondary market. In which developing country loans are traded at discounts to face value, according to IBCA Banking Analysis, an influential UK-based analysis firm.

It makes no economic sense, IBCA argued, for countries such as Mexico and Venezuela which

have built up foreign exchange reserves to service debt at face value while the market trades the debt at a discount. "It is clearly to their advantage to buy back any of their debt that is trading at a significant discount."

IBCA, in an annual report on banking profitability, welcomed this year's decisions by banks to increase provisions against Third World debt. But the benefits

were not being passed on to borrowers, it said.

"If banks are now in a position where they are both prepared to lose money and strong enough to absorb those losses, then all concerned should be working hard to make sure the losses are sustained in such a way as to maximise the benefit to the debtors," the firm argued.

This, it said, should be done by use of the secondary market.

IBCA's arguments run counter to the common view among bankers that the market is too small and thin to be considered a representative indicator of loans' true value.

Bankers are anxious that general recognition of the secondary market would encourage accountants to value their entire Third World loan portfolios at the market price, thus forcing much larger losses than they have so far taken.

## Gunman may have caused air crash

By Louise Kehoe in San Francisco

INVESTIGATORS of the California airline crash that killed all 43 people on board on Monday afternoon are focusing on reports that a former USAir employee who was fired by the airline last month smuggled a gun on board the Pacific Southwest Airlines jet with the intention of killing his former boss.

"At this point it does not appear that the crash was an accident," said Mr Richard Bretzling, a special agent of the Federal Bureau of Investigation in charge of the crash inquiries.

"It appears at this point - and has yet to be substantiated - that it was a criminal act on board that caused the craft to come down," he said.

The pilot of the PSA commuter flight bound from Los Angeles to San Francisco was heard by other pilots in the area to call for help and report gunfire and smoke in the cockpit of the British Aerospace 146 jet shortly before it crashed.

Mr James Sylla, the president of Chevron Oil, and three public relations executives of the company, were among those killed in the crash, Chevron officials confirmed yesterday.

The plane came down near San Luis Obispo, Central California, about half way between Los Angeles and San Francisco. There were no survivors.

Unconfirmed reports suggested that the former USAir employee used his airline badge to avoid security checks at Los Angeles International Airport and board the aircraft.

He was apparently fired for alleged misappropriation of funds. The man is believed to have left a suicide note.

## Top brass tries to keep in step with democracy

BY TIM COOME IN BUENOS AIRES

NEW MILITARY strategies were discussed last month by a gathering of more than 200 top military leaders from 18 countries on the American continent (including the US), in the sleepy seaside resort of Mar del Plata in Argentina.

The occasion was the 17th Conference of American Armies, a two-yearly affair for coordinating military doctrine on the continent, with the aim of preventing communist and left-wing ideology from gaining an upper hand and shifting the regional balance of power.

The first conference took place in the Panama Canal Zone in 1960, a year after Fidel Castro's revolutionaries took power in Cuba and sent tremors through a poverty-wracked continent ripe for revolution.

The top priority of the early conferences was the "development of a doctrine which addressed military intelligence and improved training techniques for the purpose of opposing subversive action and revolutionary warfare" according to an information paper produced by the US delegation.

Almost 30 years later, after scores of military coups, the widespread appearance of torture chambers and death squads and the disappearance of thousands of political prisoners, the "Doctrine of National Security" philosophy in South America is undergoing subtle changes to accommodate the fact that, apart from two of the countries represented in the conference (Paraguay and Chile), all now have elected governments.

It Col Bodehorn, a US army officer working at the Pentagon explained: "Communist subversion continues to be a unifying theme, although to be at least no longer see communists under every chair. But Latin America is exposed to Low Intensity Con-

flicts (guerrilla wars) and for some governments right now, fighting such wars effectively is a real question of survival."

He said that under democratic governments, the older methods of dealing with the problem were no longer acceptable, given the limitations this placed on an army's freedom of action. New ideas had to be developed.

This conference tries to bring together the various experiences. We are all learning," he said.

The delicate interplay between military and civilian perceptions of the military's role in the newly-democratised Latin America is thus the fulcrum of the present debate. There was no better example of the problems this posed than in the organisation of the conference itself.

While the Argentine army hosts insisted on denying all access to the press, the Argentine ministry of defence did its best to organise interviews with delegates, until the ministry spokesman was, himself, thrown out of the conference at one point by an army security officer. No civilian from the Argentine defence ministry attended the discussions, even as an observer.

Such an attitude did nothing to dispel the image of generals plotting behind closed doors, especially in a country where there are an estimated 30,000 "disappeared" missing from the last period of military rule.

The mother of one of those disappeared, Mrs Hebe Bonafini, led a protest march to the hotel where the generals were deliberating, under banners saying "prison for the murderers" and accompanied by other white-haired, white-haired mothers who had also lost their children at the hands of security forces.

"Every time they meet, they decide the destiny of Latin America for the next two years," she said. Mrs Bonafini is leader of the "Madres del Plaza de Mayo" organisation which was

the first to alert the world, in the late 'seventies, to the disappearances of political prisoners in Argentina.

President Raul Alfonsín, inaugurating the conference, also adopted a critical tone, saying "fighting terrorism, requires the authority of democracy which legitimises the struggle and conditions its form."

He added that social problems must also be taken into consideration in drawing up strategies, such as the negative influence of the foreign debt and falling commodity prices, "up until now the developed countries have not shown a definitive will to reply to such fundamental claims." His speech was met with an awkward silence from the array of uniformed brainpower before him.

Sensitivities were further aroused when it transpired that one of the conference themes was the negative influence of ideology and Gramscian philosophy in subversive actions - in essence, the idea that Marxists might come to power through obtaining key posts within government structures, influencing educational and cultural curricula and, eventually, the political structure.

"Psyops" - psychological operations - were the suggested answer, to improve both propaganda work and what is seen as an inadequate response by governments and armies to the left's arguments.

It is a central argument among the militaristic right-wing in Argentina, that the Alfonsín government is infiltrated and controlled by Marxists, given their experiences, the fear is that some armies might still view centrist and left-wing thinkers, including those in government, as legitimate targets in a counter-insurgency campaign.



## WORLD TRADE NEWS

## Cathay in computer reservation initiative

By Michael Donnan, Aerospace Correspondent

CATHAY Pacific Airlines, in conjunction with Singapore Airlines and Thai International, has set up a joint computer reservations system, called Abacus.

The group, which aims to be fully operational by the end of 1988, will link the three airlines' existing computer reservations, handling some 900 reservations a second, with a total of 10,000 computer terminals throughout the Far East and South-East Asia.

Other airlines in the region - the fastest growing air transport region in the world - are considering joining Abacus, and before the end of the year several are expected to announce such plans.

The establishment of Abacus follows the creation in Western Europe of two major computer reservations systems. One is the Amadeus consortium, comprising Air France, Air Inter, Finnair, Iberia of Spain, JAT of Yugoslavia, Lufthansa, Linjeflyg of Sweden and Scandinavian Airlines System.

The other is Galileo, comprising Aer Lingus, Alitalia of Italy, Austrian Airlines, British Airways, British Caledonian, KLM of Holland, Swissair, TAP of Portugal and United Airlines of the US (through its Covia subsidiary which runs the Apollo computer reservations system).

The aim of all these systems is to enable the member-airlines to increase their share of the growing world air travel market by making it easier for travel agents to arrange airline, hotel and car hire bookings for passengers.

## Oslo tightens export curbs

THE Norwegian parliament has unanimously approved legislation tightening export controls on strategic goods, services and technology to East bloc countries, AP reports from Oslo.

The 187-seat Storting raised the maximum penalty for violating export regulations from six months' imprisonment to five years while the maximum penalty for inadvertent violations was set at two years in prison plus fines.

Oslo told the US it would initiate changes after a Norwegian and a Japanese company were found to have sold sophisticated milling machines to the Soviet navy.

Joan Wucher King reports on the problems facing manufacturers in the United Arab Emirates

## Emirates exporters turn their eyes away from Iran

LIFE for manufacturers in the United Arab Emirates is not easy. The domestic market is small and locally-produced goods have to compete on quality, price and availability with imports over which there is no control.

Local manufacturers face an ever-changing market as the expatriate workforce - the majority of the population - alters in composition and each new wave of expatriates brings with them its own product preferences.

The UAE's export sector is becoming an increasingly attractive option for local manufacturers to develop. The country's exports have, however, traditionally reflected the health of the regional economy and showed a 12 per cent fall-off when the recession hit in 1985, the last period for which full figures are available. Export flows to Iran have suffered from the recent escalation of the Gulf war, and while this has hit traders in Abu Dhabi, the Emirates as a whole have suffered the effects.

It is unclear as yet whether this presages a larger shift in Iranian trade patterns, with the

Gulf. Some of this decline, especially in the re-export sector, may well reflect the Iranian Government's ambivalence about personal imports, allowances for which were cancelled in the spring and restored in the summer. Currency devaluation has also played a part and, as pressure on Iranian oil exports increases, the resultant decrease in Tehran's foreign exchange earnings will have further repercussions for non-oil UAE exports.

It is difficult to get exact figures on UAE trade with Iran, much of which moves unofficially. Dubai's re-export market, the best available indicator, showed a slight decline in 1986 before recovering sharply in the first half of 1987, but has since slowed. This dependence on trade with Iran for export earnings can only be reduced by developing markets outside the Gulf. India is an increasingly important trade partner for UAE and the two countries have recently concluded a joint venture Phosacid plant at Jebel Ali.

The free trade zone at Jebel Ali has seen a big increase in business which, in line with trends elsewhere in the Emirates, has

strong South Asian participation, and 135 companies are now in the zone, representing investment of \$1bn. Textile production for export has been rising sharply and since 1981 production has increased almost 200 per cent.

Some textile manufacturers in the zone see production there as

these to be imposed.

As a bank designed to promote industrial development in the UAE, the Emirates Industrial Bank faces a complex task in identifying and supporting ventures able to thrive and compete in a difficult local market. The bank places much emphasis on

Export flows to Iran have suffered from the recent escalation of the Gulf war, and while this has hit traders in Dubai more strongly than in Abu Dhabi, the Emirates as a whole have suffered the effects.

a way of avoiding US quotas on textile imports from their home countries. But as a recent Emirates Industrial Bank report warns that, while there is no US textile quota for UAE manufacturers (a UK quota exists for 10,057 sq metres), increasing levels of textile exports may cause

research, marketing and packaging, which are seen as crucial for both local and export sales.

Emirates Industrial Bank's economic research section publishes a monthly journal on world and domestic markets for UAE goods. While the slender domestic economy has made the bank's invest-

ment activities seem cautious, the identification of areas of market expansion has produced good results for the 28 projects funded to date. In 1986 the Board approved eight industrial loans to a total of Dh28.65m (\$4.4m), down 18 per cent on the previous year.

The bank takes a clear view of the UAE's economic limitations. Import restriction or protectionism is rejected on the grounds that local industry is unable to substitute imports in a cost-effective manner and will profit from the adaptation of imported technology to local conditions. High-tech imports are particularly welcomed. In the bank's view, protectionism is only justified for limited periods for nascent industries.

Bank economists point to the experience of other developing countries, where protectionist policies produced inefficient industries. Given the UAE's trading surplus and the size of Abu Dhabi's oil reserves, the country can perhaps afford to take a more relaxed attitude on the import question, at least in the short term.

Last year the UAE trade balance at Dh12.2m was 60 per cent

down on 1985, largely due to declining oil revenues and higher imports, which rose by just over 4 per cent. The UK has about 13 per cent of this import market of \$6810m. However, the pegging of the UAE dirham to the dollar will have a grave effect on the cost of imports from Japan and Europe in the wake of the dollar's recent drop, and may revive arguments for restructuring the dirham against a broader currency basket.

Despite the tension in the Gulf, perhaps because of it, the Government has sought to keep the economic atmosphere as open as possible, given the debt problems now being faced by local banks. The Gulf war has a low profile in the UAE, in contrast with Kuwait, where the atmosphere is certainly a lot less relaxed.

The improvement in the oil market is likely to keep the import sector buoyant, though the depreciation of dollar will inevitably be reflected in import patterns. One area of UAE trade which has not been developed, curiously, is within the Gulf Cooperation Council itself, which still accounts for only 4 per cent of overall trade flows within the region.

## Weather network order for US group

By Terry Dodsworth

UNISYS, the US computer group, has won a contract worth up to \$450m (\$250m) for the supply of a nationwide radar-based weather detection and information network to the US National Oceanic and Atmospheric Administration.

The contract calls for the installation of up to 185 radar systems. Scheduled to be fully operational by 1995, the radar systems will provide coverage for the US, Hawaii, the Caribbean and various US military bases in Western Europe and the Pacific area.

Known as Next Generation Weather Radar, or Nexrad, the system will enhance the ability to detect severe weather. It is designed to increase the warning times for tornadoes, high winds, hail and flash floods.

In addition, it is planned to develop Nexrad for the Federal Aviation Administration to improve the detection of low-level wind shear - the wind effect which has been blamed for some recent air accidents.

The initial phase of the contract calls for Unisys to build and install 10 radar systems. Each includes a radar, a processing unit, and multiple display and communications equipment, as well as software, documentation and initial spare parts.

## Finland denies reports of oil for Israel

By Olli Virtanen in Helsinki

THE Finnish Trade and Industry Minister, Mr Mikko Suominen, has denied widespread reports that Finland would sell Soviet crude oil to Israel. Announcement of a possible deal was made by Mr Moshe Shalal, Israel's Energy Minister, after his meeting with Finnish cabinet members in Helsinki last week.

Mr Suominen said the reports were completely unfounded and that Israel's ambassador in Helsinki had apologised for the misunderstanding.

Neste, Finland's state-owned energy group, will trade some 3m tonnes of Soviet oil on the world market this year. The group said it had not sold oil to Israel and had no plans to do so.

## Jeans maker in pact with Czechs

By Peter Montagnon, World Trade Editor

LICENSING Services International, a subsidiary of the UK Vivat Holdings concern which manufactures Lee Cooper jeans, has signed a new licensing agreement with Czechoslovakia under which local production will double to 2m garments a year.

The deal is believed to be the largest such agreement between the UK and Czechoslovakia and will involve the introduction of a range of garments including T-shirts, jackets and shirts, as well as jeans to the Czech market.

Licensing Services said yesterday it expected to receive \$8m in royalty fees over nine years under the agreement. Odevne Zavody KPT Nalepkova of Prague, the Czech licensee, will establish up to six production lines to handle the increased output.

Several Third World negotiators recalled that when launching the Uruguay Round, trade ministers had agreed that developing countries should receive "differential and more favourable" treatment.

Social programmes for maintaining employment and developing farming sectors in developing countries could not be treated in the same way as the farm support programmes of industrial countries, delegates argued.

## Japan may cut large-car tax

BY IAN RODGER IN TOKYO

THE Japanese Government is considering reducing its hefty road taxes on large cars.

For years, the US and European governments have complained that Japan's road taxes on large cars (engines over 2 litres) are too high and are, in effect, a non-tariff barrier to imports of large cars.

The Japanese authorities have always maintained it would be difficult to reduce the tax - which is more than double the rate on smaller cars - because of the objections from local authorities. The tax is a major source of revenue for the country's prefec-

tural governments.

The Ministry of International Trade and Industry announced this week, however, that it would put its considerable weight behind the push to have the tax reduced.

Miti said it was making the suggestion because of fears that the tax could be found to contravene the General Agreement on Tariffs and Trade.

But others point to the fact that the change of heart has come just as Japanese car manufacturers, which have long concentrated on making small cars, have been stepping up produc-

tion and sales of large cars.

Fujitsu of Japan plans to export its first large computer to Europe under its own name, Reuters reports from Tokyo.

It will ship a Facom M780 computer to Mapfre Mutualidad De Seguros, a major Spanish life insurer, through its wholly-owned subsidiary Fujitsu Espana SA in April. No price details were available.

The company has sold similar computers in Europe under an original equipment manufacturer basis through Siemens.

## Aircraft research group grows

BY MICHAEL DONNAN, AEROSPACE CORRESPONDENT

TWO more European aerospace companies - Aeritalia of Italy and CASA of Spain - have joined the group exploring the possibility of developing a new international military transport aircraft for the next century.

The other companies involved are Lockheed of the US, British Aerospace, Aerospatiale of France and Messerschmitt-Bol-

kow-Blohm of West Germany.

Collectively, these companies have been studying the possibility of jointly designing and building a short to medium range freighter, initially for military use but with civil markets in mind, to replace the Lockheed four-engine turbo-propeller Hercules and the Franco-German twin-turbo-prop Transall trans-

port.

The eventual market could run to many hundreds of aircraft, but while the studies have been under way for some years, so far, there is no indication as to when the consortium will produce a single design that can be submitted to governments for development approval.

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# MANAGEMENT

BACK IN April, a group of five leading Australian legal firms specialising in business and commercial law announced a major link-up which they termed a milestone in national legal practice.

Called the Australian Legal Group, it was the result of months of secret discussions and planning. It created one of the largest and most powerful legal networks in Australia, with offices in the country's five major cities and abroad in London, New York and Singapore.

Six months later, despite criticism from their rivals, the five are convinced they have found a new 'federal' method of co-operation which can ensure expansion for a legal firm without a loss of identity.

It has already been dubbed 'The Aussie Alternative', and there may well be a lesson in both organisation and management for law firms in the US and Britain, where links are generally looser and more informal, and tie-ups are achieved through full-blown takeover or merger.

The arrangement is an ingenious blend of response to several pressures. One was from major corporate clients, which were doing increasing amounts of business across the boundaries of Australia's six states and two internal territories. Ten years ago, virtually all Australian legal firms were centred on single cities.

A second pressure came from competing firms. Freehill Hollingdale and Page, based originally in Sydney, had set the pace by linking up with smaller firms in Perth, Melbourne and Canberra. These were then taken on by Freehill's name in a national partnership.

The final, decisive, influence was internal - an overwhelming desire by the members of the Australian Legal Group to preserve their individual autonomy and strong sense of identity.

"We saw what was going on in the profession as other Australian firms started to merge, and we didn't want to be left without dancing partners," says Philip King, managing partner at Allen Allen and Hensley, the Sydney-based member of the conglomerate and the country's oldest legal firm.

"We could see the advantage of having strong full-service firms for our clients in key Australian locations, but each of us was reluctant to get into bed with the other through a merger. So we have a federation instead."

"Our critics say we are trying to have the best of both worlds. Well, we are. It is not an empty arrangement. It is developing very well."

Other members of the conglomerate are Arthur Robinson and Hedderwicks (a large Melbourne firm which is itself the product of a full-blown merger), Parker and Parker of Perth, and Ruthving of Brisbane and Finlaysons of Adelaide.



## Establishing a legal precedent

Five Australian law firms have forged links via a 'federation'. Chris Sherwell explains the unusual management and organisational approach they have adopted

Before the arrangement was agreed, Aliens was already linked to Parkers in a joint venture which began in 1981. Later Arthur Robinson joined them in a tripartite exclusive agency arrangement under which each would refer business to the others in their cities.

At the same time Aliens had agency arrangements with two Adelaide firms - the new agreement has cut that number back to one - while in Brisbane it had a strong link with Pees Ruthving.

While giving each firm a wider base, these ties were not as easily identifiable as the single Freehill firm or another entity, merged from Stephen Jacques in Sydney and Stone James in Perth.

The competition looked like intensifying further when the latter grouping linked up with Mallesons of Melbourne to form Mallesons Stephen Jacques in late 1986. By then, however, the idea of the Australian Legal Group was slowly starting to crystallise.

When the group was finally launched - it took a long time to

agree on the name and some 30 alternatives were considered - there were special presentations to clients and the press. With a total of 150 partners and 500 lawyers, the group's raison d'être is clear - to give the five members the benefits of one Australia-wide firm without the problems of creating and operating such a firm.

Since the launch, each firm has adopted the same style of letterhead (it shows its own name as a member of the Australian Legal Group), and distinguishes itself with a small ribbon of identifying colour in the corner. Signs are being introduced at offices to proclaim the link-up openly.

Practical management of the group is handled through regular meetings of senior partners (two from each firm) every few weeks and a telephone hook-up of the five managing partners each Monday.

One issue which has preoccupied them recently has been the establishment of an office in South East Asia. The group wants one in Hong Kong, and it would be an important develop-

ment because, unlike the existing firms in Australia and abroad, it would have to be managed and funded by all five firms jointly.

One problem for the group is a shortage of skilled lawyers to meet demand - a demand which is not likely to let up in the wake of the worldwide stock market collapse, which has hit Australia more strongly than elsewhere.

The single most important change arising from the grouping concerns the so-called 'mutually exclusive' arrangement, which is now expanded to five firms and has been put on a more formal footing.

The arrangement means that, unless the client objects, any business being handled by one of the firms in one state automatically passes to another of the members if related work needs to be done in another state.

It also means that if there are legal areas where one firm is known to be stronger than another - Finlaysons, for example, has expertise in maritime law, Parkers in industrial relations law - work in that area too

may also be referred across. Likewise, if there is a major piece of litigation involving more than one state, one firm might now send someone across to another for a short period of attachment.

"The volume of work referred has increased substantially," says Michael Robinson, managing partner at Arthur Robinson and Hedderwicks. In at least one case a client with operations in another state has switched to the group member in that state.

Clients overseas are no longer dealing simply with a one-city firm. The firms themselves feel they have a much more effective "shop window" abroad, while their expertise at home - a Japanese section at Aliens, for example - may have even wider use.

As for the fees clients pay, the firms charge each other in the customary way for work referred to them and the client receives his bill from the firm he normally deals with.

Significantly, however, there are no planned reductions in costs, so fees are not changing. And among the member firms there is no profit-sharing.

How has the arrangement helped the firms in the practice of law? According to Philip King, partners have been brought together from all member firms in several specialist areas.

Every few months, groups of ten to 25 partners meet under the chairmanship of the host firm in a particular city to work out common guidelines for the conduct of their business - standardising documents, how best to interact when issuing instructions, referring cases or giving opinions, and keeping up with legal developments.

Beyond this the group has begun making group purchases at a discount, both of equipment and of ordinary consumables. It has also appointed a training director, responsible for standardising at the highest possible level a programme of internal training for group staff.

Intangible benefits are also felt to have emerged. "People working for the Australian Legal Group now feel they are part of one big family," says King. "At the same time, each firm remains independent and retains complete confidentiality about its business. There is no sharing of financial information."

But the group's critics say the arrangement's perceived weakness remains that the firms are not clearly under one banner.

In their view, legal firms depend crucially on their name, and there is no reason to suppose one member of the Australian Legal Group would see the weaknesses or difficulties of another member as representing the same sort of threat to their good name as if there were a full-blown partnership.

The group's rivals see other problems, too, notably on the critical matter of situations in which conflicts of interest arise. The starkest example would be where the client of one member firm wishes to sue the client of another member.

King says this poses no problem. "We have an agreed statement of principle among ourselves which governs this issue of conflict and it is workable. In the relevant circumstances we would get in touch with each other and explain the position."

But a rival firm says the group cannot have it both ways - on the one hand providing a uniform legal service, which would include the exchange of often confidential information, and on the other preserving the attitude to one client of another member firm, save, apparently, where it is in their interests not to do so.

King's answer is that uniformity of standards of service does not require the exchange of confidential client information.

"Trust is a lot. The whole thing will only work if it makes good commercial sense and there is a good personal relationship. There is no signed legal document linking us together, only a common code of ethics. The moment one tries to take advantage of another, it won't work."

## Good health - you cannot bank on it

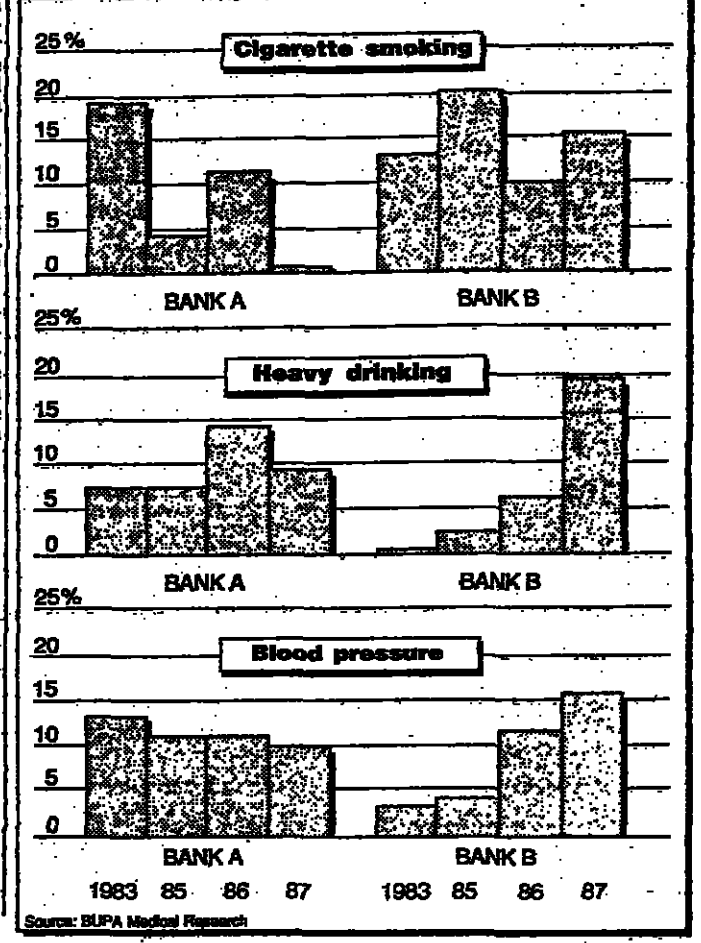
BY MICHAEL SKAPINKER


COULD THE resignation of your chief executive be damaging to your health? Are you more likely to smoke if your company moves to new premises? The level of stress in Bank A has been higher this year than it was in 1986, the year leading up to Big Bang. Bank B, however, showed an even higher level of stress than Bank A both last year and this year.

Similar patterns appeared when Bailey looked at other measures of health and stress. Employees of Bank B experienced higher levels of depression, their blood pressure and cholesterol levels were higher.

Although employees of Bank A smoked and drank relatively heavily last year, they have since cut down on alcohol and cigarettes. In Bank B, on the other hand, alcohol and tobacco consumption has risen.

"Could it be that A is having time to educate and promote health, while B is so stressed that its corporate health is being panned before last year's Big Bang, neglected?" Bailey asked.





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Otto, in November 1987

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## Contracts & Tenders

**INVITATION TO TENDER**

ISSUED BY THE GUYANA SUGAR CORPORATION LIMITED FOR A PROJECT TO BE FINANCED BY THE INTER-AMERICAN DEVELOPMENT BANK LOAN CONTRACT NO. 154/IC-GY

**SUPPLY OF SUGAR FACTORY EQUIPMENT**

Tenders are invited from suppliers for the provision of Factory equipment to be installed under an industrial revolution loan programme. The Inter-American Development Bank (IDB) is partially funding this rehabilitation programme through ID-154/IC - GY. Eligibility with respect to origin of goods and services will be determined pursuant to the rules applicable for the use of the fund.

Tenders are invited from firms which are from Regional or Non-Regional member countries of the IDB for the supply of, and where necessary the installation and commissioning of, the following equipment which is divided into lots indicated in the contract documents. Contracts would be let by competitive international competitive bidding. By the Guyana Sugar Corporation Limited through the central tender board committee of the Ministry of Finance.

**Factory Equipment**

Items that require installation and commissioning

- LOT A1 - ONE (1) PUMP DUMPER AND FEEDER TABLE
- LOT A2 - THREE (3) MULTI-STAGE TURBO ALTERNATOR SETS
- LOT A3 - THREE (3) HIGH GRADE CENTRIFUGAL MACHINES AND CONTROL
- LOT A4 - ONE (1) LOW GRADE CENTRIFUGAL MACHINES AND CONTROL
- Items that require only delivery: CIP Gearboxes, Guyana
- LOT A5 - TWO (2) BULK SUGAR LOANERS
- LOT A6 - ONE (1) SUGAR LOADER
- LOT A7 - TWO (2) CANE CARRIER CONTROL SYSTEMS AND DRIVE
- LOT A8 - ONE (1) DIESEL GENERATING SET
- LOT A9 - ONE (1) DIESEL COMPRESSOR
- LOT A10 - SEVEN (7) COUPLER SETS - BOILER AND TURBINE INSTRUMENTS
- LOT A11 - TWO (2) EDDY CURRENT COUPLINGS SUITABLE FOR USE WITH
- HEERMAN AND FROUDE ELECTRONIC CONTROLLING EQUIPMENT
- LOT A12 - THIRTY (30) TUBE CLEANING MACHINES
- LOT A13 - FIFTY (50) TUBE CLEANING MACHINES
- LOT A14 - THREE (3) RADIAL DRILL MACHINES
- LOT A15 - FOUR (4) MILLING MACHINES
- LOT A16 - ONE (1) HEAVY DUTY SHARPENING MACHINE
- LOT A17 - TWO (2) MOTORIZED PIPE BENDERS
- LOT A18 - THREE (3) MAGNETIC BASE DRILLING MACHINES
- LOT A19 - SIX (6) WELDING MACHINES
- LOT A20 - ONE (1) COIL PULLER

Specifications contained in the Tender Document Permit offers of alternate equipment, which have similar characteristics and provide equal performance to that of those stated.

Tender documents can be obtained from the office of: C. ZAFRANOWICZ INC., 77 Water Street, New York, N.Y. 10005, United States of America or The Guyana Sugar Corporation Limited, at the appropriate address below, against a non-refundable payment of 250 Guyana Dollars or equivalent in Foreign Exchange by crossed cheque in favour of The Guyana Sugar Corporation Limited.

The tender shall remain as part of the Tender, a Tender bond in favour of The Guyana Sugar Corporation Limited in the value of 5 percent of the CIP Tender price.

Tenders shall be in English, submitted in duplicate, and delivered in plain sealed envelopes, which in no way identify the Tenderer, to the Chairman of the Central Tender Board Committee at the appropriate address below.

Tenders close at 1600 hours local time on 11th March, 1988. Tenderers or their representatives may be present at the opening of the Tenders.

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CENTRAL TENDER BOARD COMMITTEE  
INDUSTRIAL REGENERATION LOAN  
C/O MINISTRY OF FINANCE  
BANK AND UNCLASH STREETS  
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The warehouse is now in operation, handling Mattel's range of over two hundred toys. It may lack the grandeur of Castle Grayskull, or the charm of Barbie's Dream Cottage, but it's a down-

to-earth solution that works efficiently in practice.

In a way, it's typical of our approach to management consultancy. We prefer warehouses to ivory towers. We have a healthy scepticism of theory, preferring to adopt a 'hands-on' approach.

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## TECHNOLOGY

HAVING THE right computer strategy is as crucial in modern warfare as maintaining morale among the troops. Computers are at the heart of all aspects of modern fighting, whether it is a question of controlling complex weapon systems or managing the huge amounts of stores necessary to sustain one of the services.

So a project recently completed by the Royal Navy to define its computer strategy for the next century is potentially of the utmost importance for Britain's defence capability. Moreover, the way the Navy approached this difficult task might hold lessons for commercial organisations worried about the long-term evolution of their computer systems.

For although the Navy has demands not found in the commercial world, such as the need to ensure its computer systems cannot be easily destroyed in time of war, in other respects the Navy's requirements parallel those of large companies.

Some of our multinational clients have had similar problems to those of the Navy, says Alan Vickerstaff, of Coopers & Lybrand, who led the consortium of consultants which worked with the Navy on its new strategy.

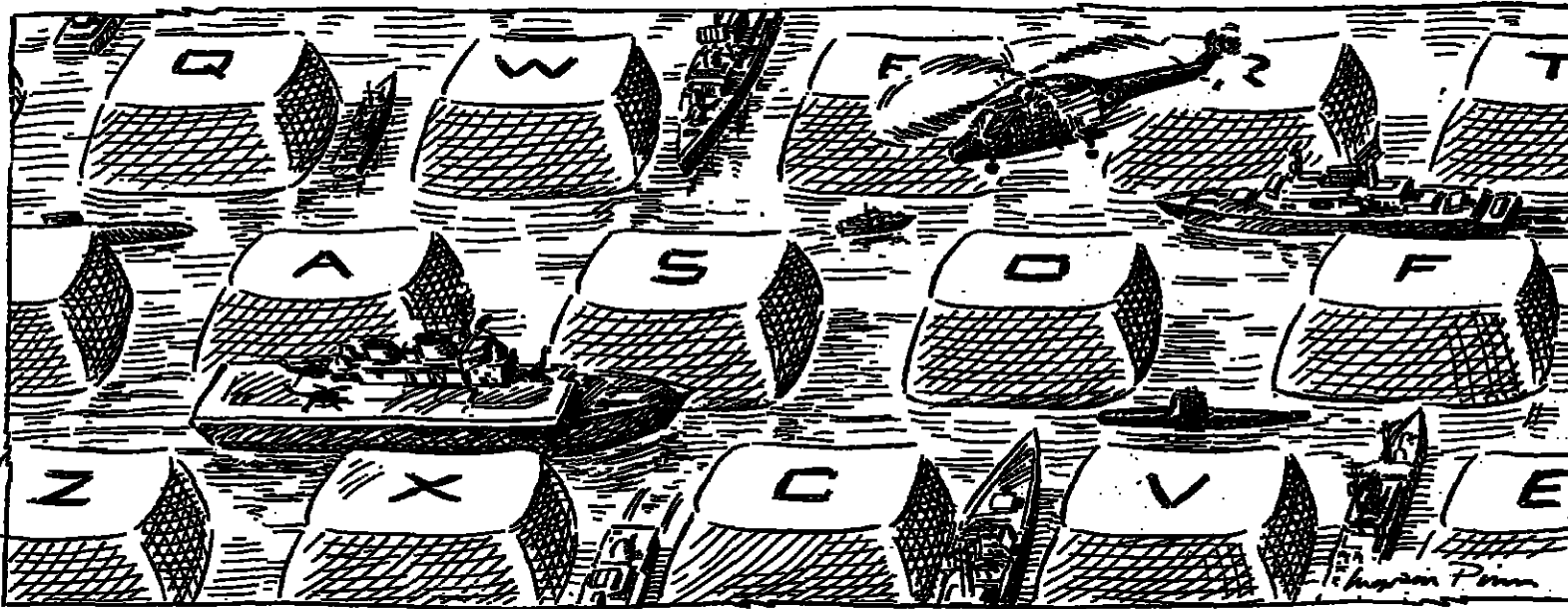
Senior officials in the UK Ministry of Defence gradually came to feel the need for a fundamental re-think in the Navy's approach to its computers in the early 1980s. This feeling of unease culminated in a report by the chief scientific adviser in 1984.

"He concluded in that report that actually we were in a bloody awful mess," says Captain Chris Belton, the engagingly direct naval officer who led the naval team which worked with the consultants in the subsequent review.

Many of the problems then faced by the Navy were due to the service having been quick to spot the importance of information technology: its experience of computers dated back well over 20 years. As a result of this long exposure, several problems had piled up which could be ignored no longer.

In particular, bits of the Navy had bought computer systems over the years to meet their own needs without thinking about how they would fit into service-wide requirements. By the mid-1980s, the Navy had close on 1,000 systems, large and small, few of which could communicate with each other.

The problems thrown up by this patchwork of computer systems were made more acute by a structural division running through the way the



## A system no longer all at sea

David Thomas explains how the Royal Navy plans to get its computer networks fighting fit

Navy organised its information: a split between "operational information" (basically communications involving ships) and "non-operational information" (on-shore communications).

For instance, the Navy had a large and effective computer system for managing materials onshore and an equally impressive ship-based system. But the two systems used different hardware and software, partly because the on-shore system was set up years before the ship-based one, with the result that they could talk to each other only with difficulty.

The fragmentation brought about by technological advance was compounded by an organisational flaw in the Ministry's approach to information technology. There was no single directorate responsible for computer strategy, so there was no one person responsible for getting things right.

Early last year, a joint Navy-consultancy team was appointed with the remit, in Belton's words, "to get our act together." The Navy was convinced that huge savings, principally

in staff costs, were one prize that could flow from this work.

Getting the Navy's act together meant working out a view of a design - codenamed by the review team Information Systems Architecture (ISA) - which could both solve the problem of lack of communication between the service's many systems and provide the core of a plausible computer strategy for the next century. The review team approached this mammoth task in several phases including:

• The Navy is large: it has 120,000 personnel. It is complex: aspects of its activities such as its pay and engineering operations are unique. And it is geographically dispersed. So the review team decided to start by modelling the Navy's operations "to get a preliminary handle on who does what and where," says Vickerstaff.

• Informed by this preliminary work, the team put together a "conceptual architecture," as Vickerstaff calls it, which was designed to sketch out the fundamental requirements of the Navy's future strategy. At the

heart of this was the need for networking - the idea that Naval personnel should be able to get all the information they need from a computer through one terminal at their place of work. This basic vision of a Navy-wide network, in turn, generated conclusions about the extent to which local area and wide area networks would be needed.

• The team established a technology advisory panel, made up of leading experts from the worlds of academe, business and consultancy, to advise it on the technology likely to be around in the year 2000, since it was no good planning a strategy for the Navy which turned out to be technologically either out of date or ahead of its time. The panel agreed on one key point by the turn of the century, the computing power available on the desktop would be more than that locked up in the average mainframe at present.

• The team then followed up its modelling activity with a series of visits to find out what computer systems the Navy had now. The visits

confirmed the fragmentation of the Navy's information technology effort. "What was in place almost read like a vendor catalogue: there were many, many different suppliers and it rambled home how few communications systems were in place," says Vickerstaff. But the visits also told the review team that many of the Navy's individual systems were first-rate: they provided a good foundation on which to build a coherent strategy.

• Next step was to work out precisely what information and applications a common architecture for the Navy would have to serve. The team managed to identify close on 100 applications which the new computer strategy had to meet. Here the key was to focus on the Navy's functions - such as intelligence and personnel management, finance, fighting - not on how the Navy happened to be organised at present. At this stage, the team had to build in two considerations specific to the Navy: security, so that naval personnel could get

access only to information for which they were cleared, and specifying which functions were most critical in time of war.

• Finally, the team filled out the earlier sketch of its recommended ISA. Detailed conclusions were reached on key requirements, such as processing power, systems software applications to be served, data to be provided, communications functions needed to allow networking and the standards and organisational structures which would allow progress towards the ISA.

The review team's report, finished this April, was lengthy: it had 147 recommendations. Yet it was not intended as a rigid blueprint from which the Navy should never deviate. This would have been impossible for several reasons.

First, the team concluded early on that it was neither desirable nor practical to specify a narrow range of hardware and software to which the Navy must stick. Thus, for example, though the team decided it would be wise to use a particular operating system, called Unix, for mid-range systems, this could not be a universal injunction.

Second, since the report was looking ahead to the year 2000, elements of the final architecture it was envisaging required technical advances - in areas such as expert systems and communications methods like the Integrated Services Digital Network - which had not yet happened.

Third, organisational decisions would also determine how much of the architecture could be implemented. The team concluded that the full ISA was incompatible with present security policy, which had been formulated in the days when most communications were on paper. Similarly, a key to pushing through the ISA was the establishment of a single department, with a powerful head, whose job would be to co-ordinate all information technology decisions in the Navy.

So the final report was in the nature of a strategic plan for the Navy to follow in broad outlines as technology evolves. It has been endorsed as such by the powerful steering committee of Naval chiefs which oversaw the work of the review team. Further work is now under way on the details. If the Navy sets up the proposed information technology directorate, its first head is likely to regard this plan as his bible.

Godfrey Davis

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## Israel digs deep for desert fish farms

By Godfrey Charles

FISH FARMING in the desert could become a pioneering work carried out in the arid sand and gravel flats of the Arava valley in Israel.

Using a method devised at Tel Aviv University, the Arava farmers are using salty ponds fed by underground water sources to breed tilapia, known as St Peter's Fish in Israel.

Previously unexploited, such underground water sources proliferate throughout the arid regions of the world and in sunlight their high mineral content allows algae to grow copiously and feed the fish.

But the fish have to be resistant to high temperatures and to the very salty water. This problem was tackled by Professor Fishelson of the university's zoology department, who has developed a hybrid strain of Nile tilapia which, provided the brackish ponds are kept clean, can be grown at the rate of two or three fish per square metre.

It was found that 80 per cent of the fish's needs could be met from algae growth alone, saving appreciably on feed. Utilising the 360 days a year of sunshine in the area, 100,000g of fish per hectare has been achieved, which is some 15 times higher than normal production in commercial fish ponds.

## EAGLE EYE

Ringing in for the run around

IF your phone calls are to US corporations, the chances are that you have encountered an increasing number of "voice messaging systems" in recent months. In Silicon Valley, these systems seem to be quickly becoming a standard part of business life.

The system works something like this. You call Joe Bloggs at XYZ Corporation. Your call is greeted by a computer which tells you to dial Joe Bloggs' extension number. If you know it, at the tone, dial 0 for a (human) operator.

Either way, you end up getting through to Joe's phone. Unfortunately, he is not there. His voice, however, tells you how sorry he is to miss your call and requests that you leave a detailed message at the tone. The system adds other alternatives such as the possibility of once more returning to the operator, or perhaps dialling the extension of his colleague or assistant - and if you do not know that number, but want to, you can get back to the operator by dialling...and so it goes on.

In theory, the systems reduce the frustration of playing "telephone tag" with repeated return calls to each party. In practice, however, people who do not like talking to computers or those who are not sure who it is they need to speak to, can end up in what feels like a maze of computer tape.

Resistance to the automation of verbal communications has been a significant factor in slowing the spread of voice messaging systems, according to market researchers.

But it seems that the computers are winning. US sales of voice messaging systems grew by 130 per cent this year to total 6,000 systems, according to Dataquest Inc, the market research company.

Dataquest itself adopted a sophisticated voice messaging system earlier this year. One of the major advantages of the systems, according to companies that use them, is the ability to circulate a memo to selected (or all) staff members automatically by programming the system to leave the message in appropriate "voice mail boxes".

Another plus, they note, is that if a person is going to be out of the office for an extended period his messages can be automatically routed to a stand-in.

Of course, if his secretary were answering the phone then perhaps it would be possible to screen and route calls more effectively...but then secretaries and trained telephone operators tend to cost more in the long term than a computer.

And talking computers have other uses. There are the kind that dial your number and deliver a recorded message. These systems are becoming more and more sophisticated, and more and more irritating.

The phone rings, typically in the evening. Pick it up and you hear a friendly voice tell you, "Louise Kehoe, that you need to know about such and such a change in the tax law. The next line is usually something that tries to coerce you into saying something. 'Do you care about your children's future?' is an abbreviated version of the typical

cal message. Assuming that you utter some response, the computer will continue to bombard you with information about the investment product it is promoting. I'm not sure what happens if you get into deep conversation with one of these systems. I've never had the patience to stay on the line that long.

## More organised life is on the agenda

MITCHELL Kapor is the latest of the personal computer industry's leading figures to announce plans to start over with a new enterprise. Kapor, who founded Lotus Development, the world's largest and most successful



applications program company, resigned the chairmanship last summer.

He has spent the past 12 months working on a program called "Agenda" that was launched in the US last month. Agenda attempts to provide personal computer users with a flexible "information management" system.

It is, says Kapor, "a tool for viewing and organising heterogeneous items of information such as notes, schedules, goals, drafts, lists of tasks and ideas. In other words it provides a way to organise all of the really important information that most of us currently have scribbled on bits of paper and backs of envelopes."

"Agenda points the way," says Kapor. At On Technology, he aims to create software that is "compatible with the way people actually communicate and think. We're going to make it easier for application program developers and users to break down the barriers between users and personal computers."

In the meantime, some of us are still trying to figure out how Agenda works and whether it really is as important as some of the analysts would suggest. One of the problems faced by Kapor and others who envisage a "person compatible software" is that they are way ahead of most of us. It will take a lot of explaining to sell Agenda to the average personal computer user.

## With a little help from our friends

IN A cluster of greenhouses surrounded by a field of Brussels sprouts, Ocean Genetics of Santa Cruz, California, is raising a crop of shiny seaweed. This is not, however, an attempt to introduce a new exotic vegetable. In fact, the seaweed growers hope that their crop will eventually yield natural pharmaceutical and pesticide products.

by Louise Kehoe

Two years of joint research with chemicals giant Merck Sharp & Dohme have convinced the biotechnologists that they will be able to tap the resources of marine vegetation to produce a range of potentially important products. Already, Ocean Genetics has begun laboratory production of a naturally fluorescent pigment found exclusively in certain types of seaweed, that may be useful in cancer diagnosis.

Ocean Genetics has also identified potential products of marine organisms that detoxify some of the most noxious classes of chemical waste.

The company's president, Wayne Harvey has ambitious plans to pursue the commercial development of such products as preservatives, colour agents, vitamins and flavour enhancers, as well as natural pesticides and pharmaceuticals.

All this, however, is in the future. To prove its production technology and to pay its way, Ocean Genetics is currently concentrating on the rather more mundane, but lucrative, business of harvesting "agar" and "agarose", a sugar and a gel derived from it, that are widely used as a tissue culture medium in biomedical laboratories.

Virtually all of the supplies of these materials currently come from seaweed that has been dragged out of the sea.

In contrast, the biotech company's seaweed is cultivated and processed under closely controlled conditions. The key to Ocean Genetics' technology is its ability to grow massive quantities of specific strains of seaweed. Starting with a few cells scraped from a sample and nurtured in a test tube, the seaweed is moved to progressively larger tanks until it reaches a 7,000 gallon pool.

## Counting the true cost of computers

HOW MUCH do computers really cost? Advances in semiconductor technology have sharply reduced the price of computer power over recent years, but the total cost of ownership of a computer system is on the rise.

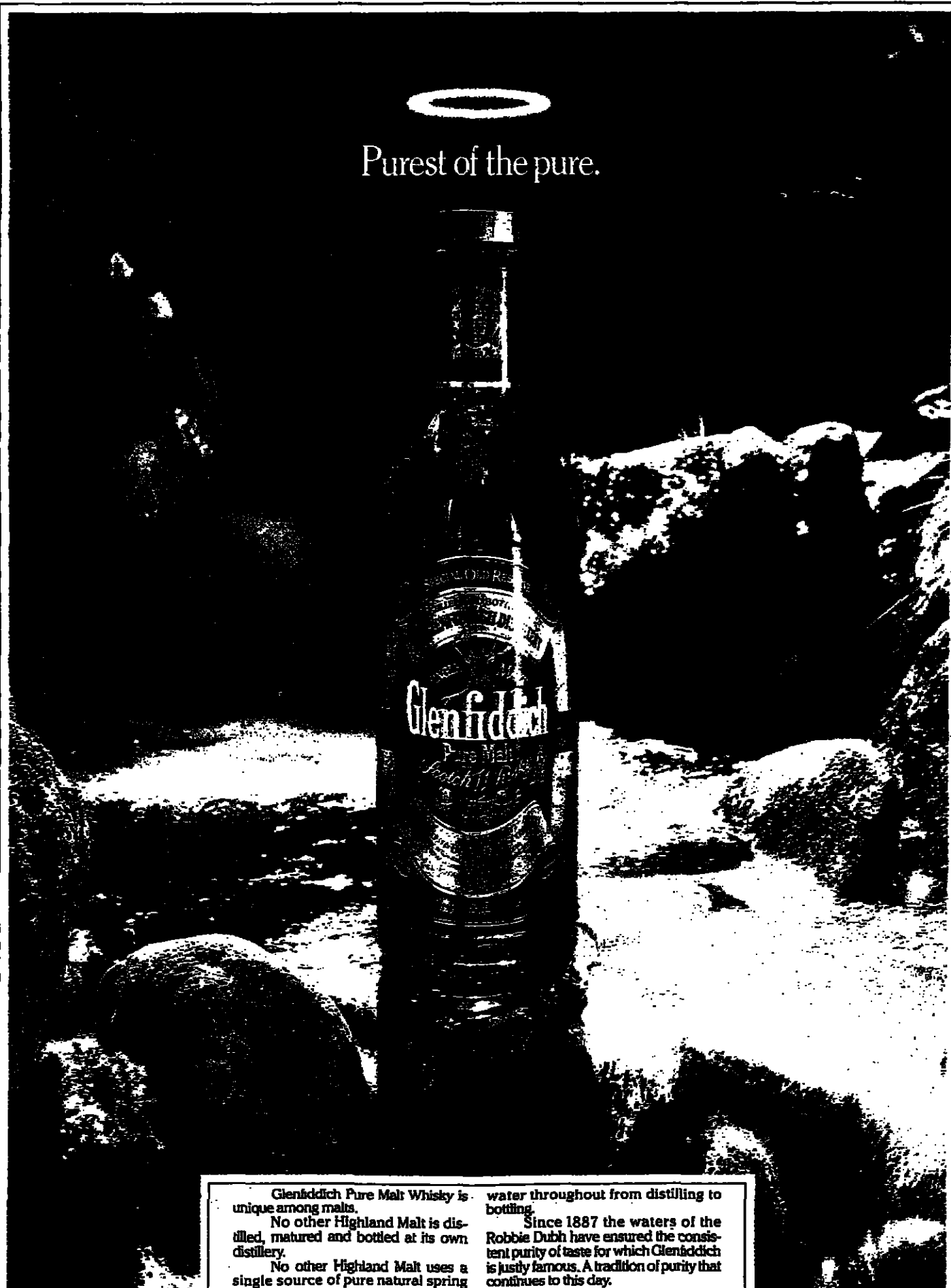
Ironically, the accelerating pace of technology development that has pushed computer prices down is also shortening the life cycle of these machines, meaning that the computer you might buy today may be obsolete within about three years.

That is down from a typical five-year computer product life span in the early 1980s. Although most companies currently depreciate computer equipment over a five-year period, this may be too long in the future, computer consultants say.

For personal computers, a two-year "write off" period is more appropriate, they advise.

The problem is that obsolete computer equipment becomes increasingly expensive and difficult to service and maintain.

The initial purchase price of a computer also represents only about 40 per cent of the cost of the system over a five-year period, with software, equipment add-ons and maintenance accounting for the larger share of the cost.



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## UK may pay £16.5m to cut agriculture surplus

BY DAVID BLACKWELL

BRITAIN is proposing to spend £16.5m in 1988-90 and £22m the following year to pay farmers to take land out of cereal and beef production.

The plans, outlined in a consultation paper launched by Mr John MacGregor, the UK Agriculture Minister, in London yesterday, are the first to be produced in what is intended to be a series of so-called "extensification" schemes to be drawn up by EC member states aimed at reducing agricultural surpluses.

The intention is for farmers in each country to be offered financial incentives to reduce production, including leaving some land fallow.

If the British scheme, which will be voluntary, goes ahead next spring, farmers who take it

up will be expected to reduce their production by 20 per cent for a five-year period.

They will be paid a flat rate - the ministry estimates £150 to £200 a hectare - to leave land fallow, put it down to forestry or use it for non-agricultural purposes.

Mr MacGregor pointed out that Britain was the first community state to come up with concrete proposals for extensification. However, he would not go ahead with the scheme unless others were seen to be launching similar measures.

The idea of taking land out of production was initiated by the UK in September 1986, when Mr Michael Jopling, who was then Agriculture Minister, hosted an informal meeting of EC agriculture ministers.

In June this year the EC Agriculture Council adopted a regulation obliging member countries to produce a plan by April 1 next year aimed at reducing the grain and beef surpluses.

Mr MacGregor is anxious to consult as many interested parties as possible by February 2, when the scheme will have to be put forward for approval by the European Commission and go through the House of Commons.

Extensification is seen as complementary to the community's moves to reduce agricultural surpluses by means of "stabilisers", under which support prices will be cut automatically once production targets are reached.

Proposals for this are still under negotiation by member countries.

## CBI rejects plan on R&D disclosure

BY RICHARD WATERS

THE Confederation of British Industry is to recommend that companies should not be required to disclose the amount they spend on research and development.

This reverses a recommendation from the CBI's City/Industry Task Force, which two months ago said that R&D figures were a vital element in the link between companies and financiers.

Communication with the City of London was a key concern of the Task Force, set up to investigate City short-termism. Companies should make "more effort themselves to keep markets informed of their longer term strategic intentions and in particular about spending on research and development", it said.

In a letter to the Accounting Standards Committee, the CBI says companies should not be forced to report their spending on R&D.

The ASC is preparing an accounting standard requiring companies to show this figure. Only 20 per cent do so, according to a survey for the task force.

The CBI objection is believed to centre on the relevance of the R&D figure to readers of accounts. Spending in other areas such as training, marketing and software were as important to a company's future as R&D, it said. Singling out R&D did not give an indication of a company's future profitability.

"In my view that is not a very compelling argument," Professor Michael Bromwich of the London School of Economics, who has led the ASC's work on R&D, said yesterday. The lack of information on such matters as training costs should not hold back disclosure, he said.

In a paper in October, the Task Force said that companies should not be forced by law to show R&D spending, but it supported a Statement of Standard Accounting Practice, "which leaves open the possibility of not disclosing should there be a sound reason for doing so".

Such reasons include the fact that single-product companies would give away commercial secrets - although this concern is described by the CBI as "of secondary importance".

## Increased hopes for £250m Soviet deal

By Peter Riddell, Political Editor

HOPES of a breakthrough in talks on a £250m contract which a British consortium is seeking to win in the Soviet Union have been raised following discussions on Monday during the brief stopover by Soviet leaders at Brize Norton at Oxfordshire on their way to Washington.

GEC, the electronics group, and Simon Carves, the engineering company, have been involved in lengthy negotiations over building a factory automation equipment plant at Yerevan in Armenia. A letter of intent was signed during Mrs Thatcher's visit to Moscow last March, but the order has not yet been confirmed.

Officials yesterday confirmed that the Yerevan contract was mentioned during a short discussion of trade policy on Monday. The deal is regarded by the British as an indicator of the Soviet intention to fulfil previous pledges to increase bilateral trade by at least 40 per cent.

There was disappointment in London that the expectations raised during Mrs Thatcher's Moscow visit have since not been met, notably when a \$450m contract to build a polyester plant in the Urals went to a Japanese group rather than to a Davy McKee/West German consortium.

Within the spine, there would be the 10 grade scales - each with increments worth 4 per cent - including overlap between staff nurses and sisters and allowing as many as four different grades for sisters.

Mr MacKenzie, general secretary of the Cobbe health workers' union, said: "We have witnessed in the past few weeks a rapidly worsening situation which I think we can really now describe as a nursing crisis."

## Bank proposes tough rules on sale of mortgage loans

BY RICHARD WATERS

A SECONDARY market in domestic mortgages in the UK was given a major boost yesterday with the publication of a paper by the Bank of England's supervision division.

The paper outlines the circumstances in which banks which sell their mortgage loans to third parties can regard their involvement in the loans as over.

Unless certain conditions laid down by the Bank are met, the loans will continue to figure in banks' risk asset ratios.

Lack of agreement between the Bank of England, auditors and banks has held back the secondary market, since there has been uncertainty about whether

packaging mortgages and selling them in bulk to investing institutions would successfully end a bank's liability.

"We have been talking to the Bank of England for some time about this," Mr Humphrey Norrington, a Barclays Bank director, said yesterday.

"We have been trying to square with them what we will have to do to get it (mortgage lending) off our balance sheet and at the same time play fair with borrowers."

"We have done nothing. There is no point in going ahead unless the Bank agrees that it takes it off our balance sheet." A handful of banks had experimented with

securitisation, but only in small amounts, he said.

A secondary market could free large amounts of banks' capital after their aggressive move into mortgage lending in recent years. Barclays has \$2bn-\$4bn of mortgages outstanding, while National Westminster claims to top this.

A plan by Barclays to take a block of mortgages off its balance sheet fell foul of the Bank of England two years ago. The scheme was later retracted.

The rules will not affect third world debt, for which a burgeoning secondary market exists, the Bank said.

## Details emerge on pay structure for nurses

BY DAVID BRINDLE, LABOUR CORRESPONDENT

FIRST DETAILS emerged yesterday of the revised nurses' grading structure, which the Government hopes will prove decisive in stemming the exodus of trained staff from the National Health Service.

However, it became clear that the Department of Health and Social Security and the nursing unions have widely differing ideas of the salary rates which the nurses' pay review body is being asked to set for the structure.

According to the unions, the DHSS has proposed that nine of the 10 agreed grades should run between the nursing auxiliary minimum adult salary (at present \$4,665) and the "senior nurse" maximum (\$13,550).

The unions say this could mean some staff facing pay cuts. Mr Hector MacKenzie, the unions' chairman, said yesterday he was looking for a structure "starting no less than \$6,500 and going up to over \$20,000."

Reform of the grading structure, basically unchanged since 1948, has been under negotiation for 10 years. An agreed framework has finally been jointly

submitted to the review body, but is not expected to take effect until January 1989.

The main aim of the reform is to offer improved earning opportunities for nurses - especially specialist nurses at the centre of current staff-shortage controversies - who otherwise have to move into management or nurse education to boost their income.

Outline details of the agreed framework were published yesterday in the unions' own joint submission to the review body. As in recent developments in the Civil Service, it is proposed to construct a single pay "spine" for all 800,000 nurses, midwives and health visitors.

Within the spine, there would be the 10 grade scales - each with increments worth 4 per cent - including overlap between staff nurses and sisters and allowing as many as four different grades for sisters.

Mr MacKenzie, general secretary of the Cobbe health workers' union, said: "We have witnessed in the past few weeks a rapidly worsening situation which I think we can really now describe as a nursing crisis."

## Flexibility 'crucial' to plan for pit

BY PHILIP BASSETT AND LUCY KELLAWAY

BRITISH COAL yesterday told miners' leaders in South Wales that an agreement on six-day production was "crucially important" if plans for the \$60m Margam mine were to proceed.

Mr Ron Price, the corporation's South Wales area director, told the National Union of Mineworkers' area executive that with the weakened dollar making imported coal even cheaper, flexible working was vital to the proposed pit.

In talks with the area union, British Coal said that no start could be made on constructing Margam until an agreement on the issue had been reached.

However, Mr Price also made it clear that progress could only be made if the NUM was prepared to discuss nationally the principal of flexible working.

Miners in North Yorkshire have broken the UK record of five tonnes of coal per man per

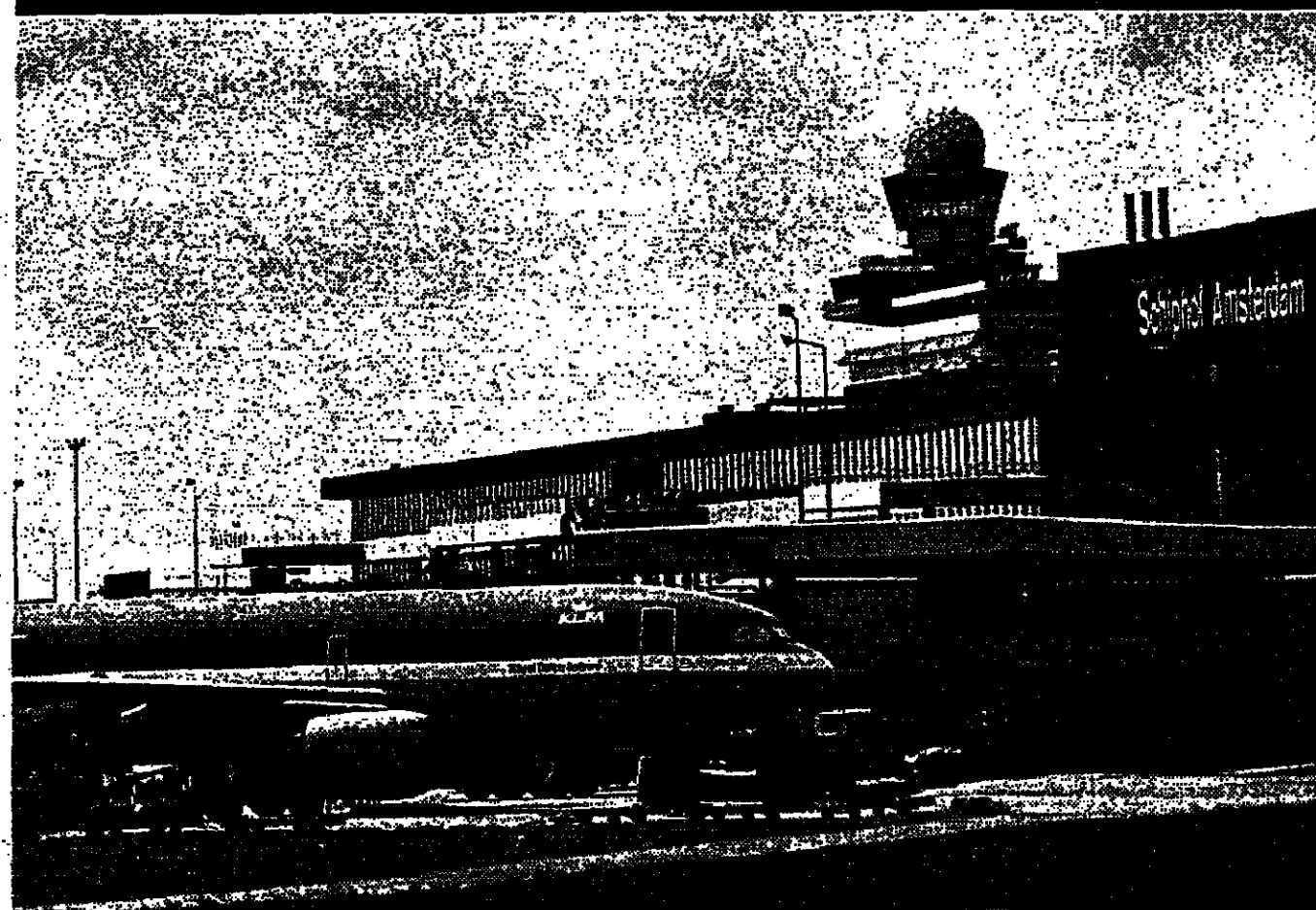
shift, despite the ban on overtime. The area made a profit after incurring capital charges of \$140m, it was announced yesterday.

The most productive pit was Wistow, with 13 tonnes per man per shift.

The average for North Yorkshire was 6.5, compared with a previous record achieved before the overtime ban of 4.9 tonnes.

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## UK NEWS

# Building industry growth 'to be highest in Europe'

BY ANDREW TAYLOR

BRITISH CONSTRUCTION output this year is expected to have grown almost twice as fast as any other leading European country. Britain is also forecast to head the growth league by a wide margin next year, according to Euro-Construct, a group of leading European building researchers and economists which met in Munich last week.

Construction output, led by a boom in office building in central London and private house building, is forecast to have risen in Britain by 7.5 per cent this year. It is expected to increase by a further 3 per cent next year.

French output, by comparison, is forecast to have risen by 2.8 per cent and is expected to rise by 1.6 per cent next year.

West German output is forecast to fall by 1 per cent this year and by 0.5 per cent next year.

The British forecasts have been produced by the National Economic Development Office which, with James Capel, the stockbroking firm, provide the two UK members of Euro-Construct.

The organisation, which meets twice a year, researches construction activity in 11 European countries: Britain, France, West Germany, Italy, Belgium, Den-

mark, Netherlands, Norway, Austria, Sweden and Switzerland.

According to Nedo, which published its detailed forecasts yesterday, British construction output has grown faster this year than during any other year since the mid-1980s.

Nedo described 1987 as a scintillating year for the construction industries.

The high growth rate stemmed almost entirely from the private sector with a remarkable 20 per cent increase confidently predicted for commercial construction - particularly of offices and shops.

The rate of growth for all construction is forecast to slow to 3 per cent next year and just 0.5 per cent in 1989. The forecast, however, discounts the possibility of a world recession.

It says any adverse effect on construction from the recent sharp fall in share prices will depend upon company directors reassessing investment plans. This would take some time to affect the level of output.

Nedo, however, forecasts only a marginal increase in commercial construction during 1989, "largely on the grounds that the office sector will be past the heyday of the stock exchange Big Bang era into the post Big

Crash era."

Before then the commercial sector could enjoy a further 10 per cent growth in output next year, from schemes already underway and from new developments committed to start building shortly.

The Canary Wharf office scheme in London's Docklands, which developers Olympia & York says it is committed to build, will on its own add about 2.5 per cent to commercial construction output, says Nedo.

The forecasts exclude any benefit from Channel Tunnel orders, none the less industrial construction is forecast to increase by 9 per cent this year, by 5 per cent next year and by 1 per cent in 1989.

Private house building, which this year will have had its best year for output since the early 1970s, growing by about 6.5 per cent, is expected to decline by about 3.5 per cent next year and by 5.5 per cent in 1989.

Public housing, where local authorities are being financially squeezed and are having their role re-examined by the Government's Housing Bill, is expected to decline by 3.5 per cent this year and forecast to fall by a further 16.5 per cent in 1988 and by 12 per cent in 1989.

## Opren case believed to have been settled

By Raymond Hughes and Peter Marsh

DAMAGES CLAIMED by the majority of the alleged victims of the arthritis drug Opren against Eli Lilly, its US manufacturer, and the British Government, are believed to have been settled.

A High Court judge, Mr Justice Bristow, is to make a statement about the case today. He has been dealing with pre-trial issues in the litigation for some months.

Yesterday, neither the solicitor for the 1,500 plaintiffs nor Eli Lilly's solicitors would comment on the case.

The plaintiffs are claiming damages for personal injuries allegedly caused by the side-effects of Opren, which was withdrawn from sale in 1982 after it had been linked with 74 deaths and nearly 4,000 cases of illness.

Companies in the Eli Lilly group are alleged to have been negligent in the testing and marketing of the drug and the British Government in licensing it.

Eli Lilly has been under increasing pressure to settle the claims following concern that arose earlier this year that prohibitive legal costs could force a third of the mostly elderly claimants to pull out.

The court had ruled that a small number of "lead" cases should be selected to be heard first, with the costs being borne equally by all 1,500 claimants, regardless of whether they had legal aid.

The ruling was a setback to claimants without legal aid, who had hoped to ride on the back of the lead cases.

Shortly afterwards an anonymous "Fairly Godparent" later revealed as being Mr Richard Barr, founder of the Kooehangh property group - came onto the scene and offered financial support to 500 claimants faced with having to withdraw because of the expense of fighting their claims.

The expected ruling applies only to Opren claimants who brought their cases before January this year. Mr Richard Barr, a solicitor acting for 200 people who have filed claims since then, said the fight would go on to gain a settlement on their behalf.

It is believed 250 more people in Britain, in addition to Mr Barr's clients, are considering further claims against Eli Lilly over Opren.

Mr Barr said that if it appeared difficult to gain a settlement in the UK, he would consider taking the case of his clients to US courts.

## Controls eased on exports to Soviet bloc

By Peter Montagnon, World Trade Editor

THE GOVERNMENT yesterday announced that it was lifting controls on export to the Soviet bloc of a number of electronic items.

The relaxation is in line with changes already agreed with other member countries of the Co-ordinating Committee for Multilateral Export Controls.

Goods covered range from low-level personal computers to audio recorders, commercial and professional video cassettes, magnetic tape and certain hand-held communications systems.

Cocom comprises Japan and all Nato countries apart from Iceland. Its job is to prevent sensitive technology reaching communist countries.

Mr Alan Clark, Trade Minister, said the relaxation should ease the burden on all exporters, from small businesses to large corporations.

However, the Government's revised list of products subject to restriction introduced and extends controls on a number of items, including chemicals, nuclear separation materials, integrated circuits and submersible systems.

## Scottish law society makes finance ruling

BY ERIC SHORT

SCOTTISH SOLICITORS must be independent intermediaries for the purpose of providing financial advice to clients under the financial services legislative requirements, the Law Society of Scotland has decided.

They will not be allowed to tie themselves to one life company or financial institution.

The Law Society of Scotland this week submitted its application to the Securities and Investments Board for interim recognition as a Recognised Professional Body under the 1986 Financial Services Act - the first professional body to make an application.

When this act comes into oper-

## Philip Coggan on the success of some BES investors

### Takeovers expand venture profits

INVESTORS in the Business Expansion Scheme can afford to take a lofty view of the stock market's recent gyrations. While most equity investors have been licking their wounds since Black Monday, a series of takeovers and flotations have indicated just how lucrative a BES investment can be.

Take Black & Edgington, a marquee and tent supplier, which bought itself out of the quoted Hawley Group in 1984 with the help of BES financing from a Capital Ventures fund. In August this year, Kennedy Brookes, the restaurateur and hotelier, made a \$4.9m cash offer for the group.

Since BES investors must hold their shares for at least five years to qualify for income tax relief, nobody expected them to accept the \$120 per share offer. However, BES investors owned only a minority of the equity and Kennedy Brookes indicated his willingness to make a further offer, after the five-year qualifying period, of at least \$13.50 per share.

The original BES shares were offered at \$4.55 each, which was in effect equivalent to \$1.80 after allowing for 20 per cent income tax relief. BES investors on the top tax rate look set to realise a 650 per cent profit and, if profits of that order are not mouth-watering enough, BES investments made after 1986-88 are exempt from capital gains tax.

It seems a quite different picture from the early years of the BES and its precursor, the Business Start-Up Scheme (BSUS). A series of company failures from seemed to indicate that the

RECENT OFFERS OR FLOTATIONS FOR BES/BSUS COMPANIES			
Company	Original share price	Float or offer price	Implied profit for top-rate taxpayers (%)
W.H. Allen	17p	25p	268
Black & Edgington	45p	1,350p	650
Investors Newsletter	15p	58p	157
P.E. Kemp	27p	60p	456
Miss World Clubs	13p	80p	36
Sisalair Ltd	50p	200p	1,500
Stuart Wye Optique	50p	925p	1,750
Swindon Priv. Hosp.	100p	201p	700

Income tax only credited where appropriate; no account taken of capital gains tax

schemes, established by the Government as a means of encouraging equity investment in small businesses, were largely a matter of high risk and no reward.

It is an old venture capital cliché that "lemons ripen more quickly than plums," which means that successful companies take longer to establish themselves than it takes unsuccessful companies to fail. Another reason for delay is that BES rules prohibit companies from being taken over for three years after raising funds. If they are acquired in that period, investors lose their tax benefits.

There may also have been a change in the kind of companies that have raised finance. "Sponsors and fund managers have become more selective," believes Mr Steven Rowe, managing director of BES Investment Research. Certainly, the early dominance of hi-tech companies did not last long.

The overall record of BES companies has been more than respectable. Recent figures from Venture Economics show that 78

per cent of BES companies are still trading, 8 per cent have been taken over and 14 per cent have failed.

Paradoxically, it could be that the success of the scheme clashes with its original spirit. In recent years, the most popular schemes have been hotels and building contractors, which could probably have raised finance without the lucrative filip of tax relief. The concern of sponsors to ensure that the schemes they support are successful might militate against the high-risk projects for which the scheme was designed.

Most BES investors are unlikely to be distracted by such philosophical niceties while the profits keep rolling in. A two-year record of success via the BES last year and it could be that the stock market crash will encourage more companies to use the scheme. Having seen the volatility of quoted investments, some company owners are bound to consider that a BES financing, which locks in investors for five years, is a better option.

(Holdings), for example, joined the market at 80p, compared with the 27p at which it issued BES shares in 1984. Even though, post-crash, the shares have dropped to 41p, BES investors are still looking at a healthy profit.

In two recent instances offers have been made for struggling companies before the three-year limit. Although investors are set to lose their tax relief, there are compensations.

Publishing Holdings is paying 38.5p for shares in Investors Newsletter originally issued at 15p, so there is a profit despite the loss of tax benefits.

Although investors in Miss World Clubs are being offered less than the 13p they originally paid, BES investors are being given the right to veto the deal, despite being in a minority.

One prominent BES company has completed its five-year qualifying period. Swindon Private Hospital, quoted on the Unlisted Securities Market, is facing a takeover bid from Health Care Services, which manages the unit. The offer values each Swindon share at 201p, compared with the original 50p issue price. Based on the then 75 per cent top tax rate, that means that some investors could have multiplied their money eight times.

It is hardly surprising that a record \$188m of shares via the BES last year and it could be that the stock market crash will encourage more companies to use the scheme. Having seen the volatility of quoted investments, some company owners are bound to consider that a BES financing, which locks in investors for five years, is a better option.

## BBC ban case 'strengthened'

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE SECRETARY of the D-notice committee, which advises the media on national security matters, last night told the BBC that, as far as he could judge, the series of company failures would not damage national security.

However, Rear Admiral William Higgins, the committee secretary, added: "This, of course, in no way implies any official clearance or approval."

The BBC's view last night was that Rear Admiral Higgins' comments would strengthen its case when it returns to the High Court today to try to lift, or at least narrow, the scope of, an injunction which stopped broadcast of the episode last Friday.

The programme was to have been the first in a three-part series called My Country Right or Wrong, which includes inter-

views with a number of former members of the security service. The injunction was granted to Sir Patrick Mayhew QC, Attorney-General on Thursday.

On Monday Mr John Wilson, BBC controller of editorial policy, and Ms Anne Sloman, producer of the series, sought to reassure Rear Admiral Higgins that the programme did not threaten national security.

In a letter to Mr Wilson last night, Rear Admiral Higgins said: "I told you that my reassurance had been increased as a result of our meeting but I felt that this was a complicated matter and I had to be sure that the programme taken as a whole was not likely to result in any damage to national security."

"I have now considered fully all that you have told me about the first episode of the series and although, needless to say, I can-

not be absolutely sure that there is no risk of damage to national security without seeing a transcript of the programme, my reassurance is as nearly complete as it can be."

The BBC and its lawyers have been hoping to reach agreement with the Treasury solicitor on a more limited form of injunction. The present injunction restricts the BBC from "casting, or causing or permitting to be broadcast, as part of a radio programme entitled My Country Right or Wrong... or in any other way whatsoever, any interviews with, or information derived from, current or former members of the security and intelligence services of the UK relating to any aspect of the work of the said services, including their identity as current or former members thereof."

Parliament, Page 12

## BBC accused of political bias

BY RAYMOND SNODDY

THE BBC is politically biased and in need of institutional reform, according to a pamphlet published yesterday by the Adam Smith Institute, the right-wing think-tank.

Mr Nicholas O'Shaughnessy, a lecturer in the department of management at Loughborough University of Technology, attacks what he calls the insidious bias of content and selection in BBC programming and claims that the organisation confuses political neutrality with political centrism.

He accuses producers of "selecting areas where the Gov-

ernment has performed badly and offering state funding as the only honourable solution." The points made by the broadcasters were not in themselves illegitimate but in the aggregate amounted to distortion. Government achievements in contrast were entirely neglected.

Mr O'Shaughnessy, in a statement marking yesterday's publication, said the planned radio series on the secret service blocked by a High Court injunction was "entirely in line with the BBC's contempt for security."

The BBC had engaged in a systematic attack on the Official

Secrets Act in spite of its Royal Charter obligations not to express its opinion on current affairs or matters of policy.

The pamphlet suggests the BBC should be systematically privatised, starting with local radio, camera crews, breakfast television and some regional television. Radio should be run as a separate organisation and the BBC should come under the scrutiny of an independent regulatory authority.

A Divorce for Annie Adam Smith Institute, PO Box 316, London SW1P 3DJ. £1.

## Schools link to business expands

BY RALPH ATKINS

THE LONDON Compact scheme, which brings together inner-city schools and local business, is to extend into south-east London.

This follows the success of a pilot project in the East End of London launched by Prince Charles last year which is building a compact, based around Peckham and Deptford, could guarantee jobs for several hundred school-leavers.

The organisers expect to announce one of a main sponsor next week. Further Compacts

in south-west London and the Kent region. High Street areas are also likely to be launched in the near future.

Major employers in south-east London which could join the scheme include Tesco, the supermarket group which is building a large store in Surrey Docks, and John Laing Construction.

The Compact scheme, based on an idea from Boston in the US, guarantees jobs for school leavers who meet set targets including attendance, punctuality, per-

sonal skills and academic ability. It allows teachers to gain work experience in industry while giving companies a role in training the local workforce.

The East London Compact involves four schools in one of the most deprived areas of the city. The organisers hope that by next summer more than 80 companies will be involved - securing jobs for about 300 school leavers. So far 25 have agreed to take part.

## Plan to curb drink containers rejected

BY LISA WOOD

THE GOVERNMENT has rejected European Community proposals seeking to reduce the volume of drink containers in household refuse.

The beverage containers directive, which seeks to reduce the volume of containers, was submitted to member states for consideration. Adopted in 1985, it deals with the impact of liquid

containers on the environment and also seeks to encourage a reduction in the use of energy and materials in the manufacture of beverage containers.

The directive required each member state to draw up measures to reduce the weight or volume of drink containers that end up as household rubbish.

The Trade and Industry Department said yesterday: "The UK has opted for a programme of voluntary measures by government, local authorities, and trade and industry bodies." It added that it could not yet say what these measures would be.

The DTI said the Government believed the market place should decide such matters.

## Incentive funding scheme for libraries

By Antony Thomcroft

DETAILS OF A \$250,000 a year "incentive funding" scheme for libraries announced yesterday by Mr Richard Price, Arts Minister. The scheme aims to encourage developments to improve efficiency in the public library service in England.

The awards, given in open competition, will cover up to 40 per cent of the cost of development projects and feasibility studies.

The development project awards will be aimed at providing new services, making existing ones more efficient and offering new ways of sharing resources and facilities between public libraries and other libraries or organisations in the private sector. Awards will be limited to a maximum of \$40,000.

Under the feasibility schemes, up to \$10,000 will be available to undertake studies into generating more income or into contracting out elements in the public library service.

The basic thinking is to encourage libraries to investigate new ways of raising cash, rather than relying almost completely on public funding.

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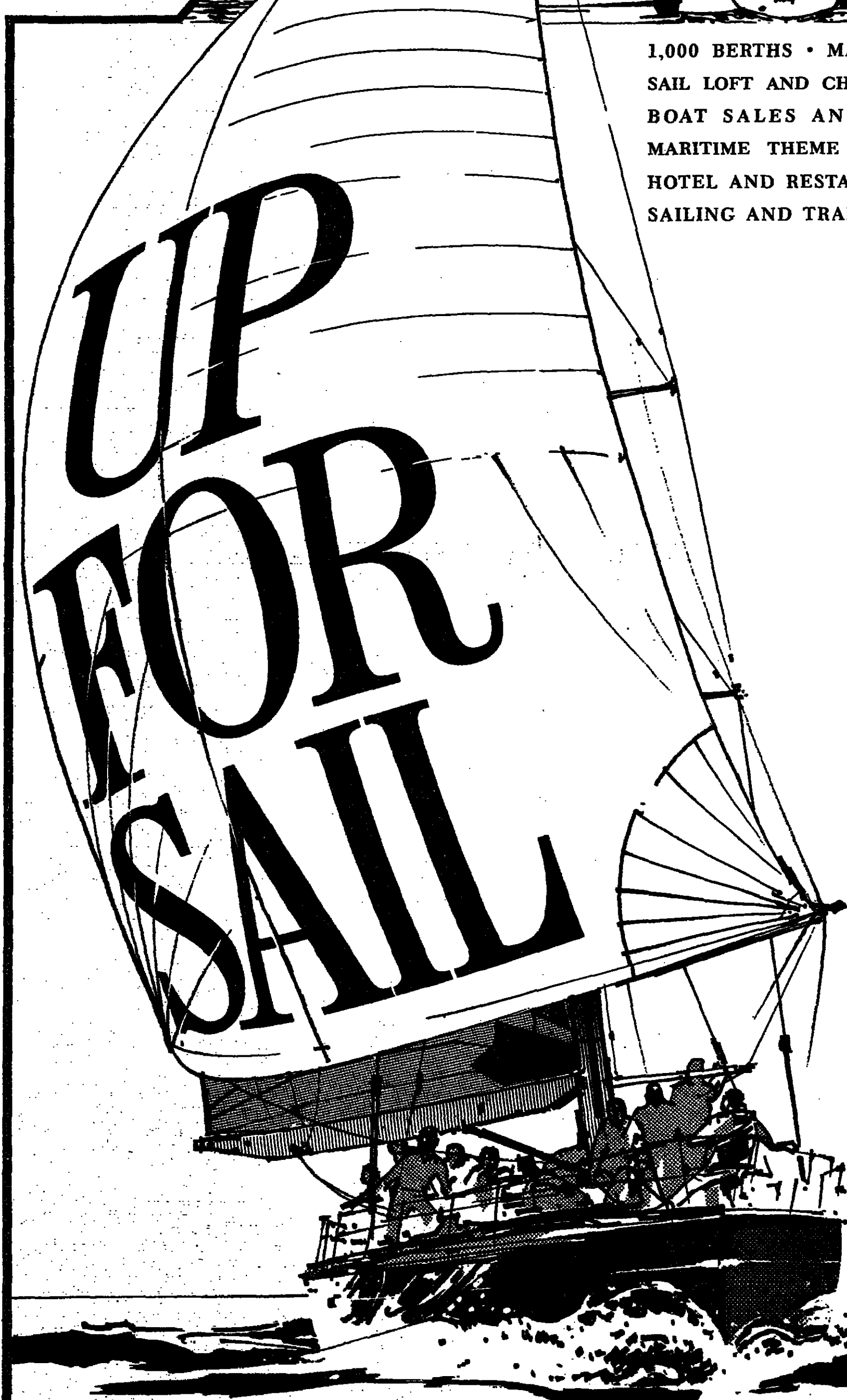
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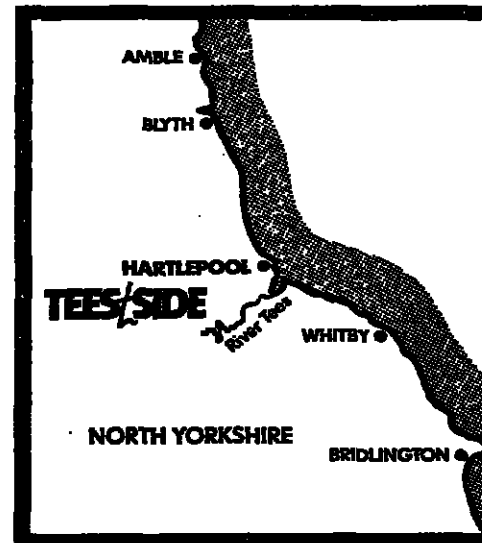
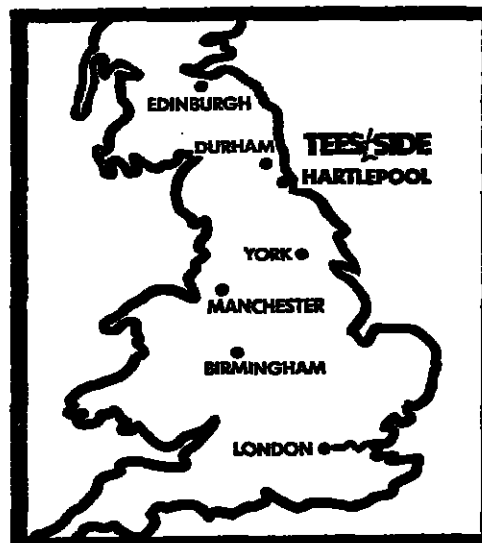
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The comprehensive redevelopment of the Hartlepool waterfront offers investors and developers an exciting opportunity to participate in a Teesside Development Corporation initiative of unique potential - 'A Marina and Much More'. A quality development in a quality environment, the Hartlepool marina will not only provide a much-needed haven on the East coast with berths for up to 1,000 craft, but will also create a striking new setting for leisure and entertainment ventures, for housing and commercial premises, for the establishment of a maritime heritage project of international stature.

To find out how you can take part in the creation of 'A Marina and Much More', contact Duncan Hall, Chief Executive, Teesside Development Corporation, Tees House, Riverside Park, Middlesbrough, Cleveland TS2 1RE. Tel: (0642) 230636.

**TEES/SIDE**  
Initiative Talent Ability

## A MARINA AND MUCH MORE



## UK NEWS

## Harwell sets up superconductor research club

By DAVID FISHLICK, SCIENCE EDITOR

HARWELL, the UK Atomic Energy Authority's biggest research centre, near Oxford, is organising an industrial research club on so-called "warm" superconductors.

It is planning a three-year research programme costing several million pounds, involving its own laboratories and two Oxford University departments, the Clarendon Laboratory (physics) and the department of metallurgy, Oxford Instruments, Britain's main customer for superconducting materials, is the club's first industrial member.

The club members will share the cost of a materials research programme on "warm" superconductors as potential commercial materials.

Dr Ron Sowden, the senior Harwell executive responsible for organising about a score of industrial research consortia, said it also expected to attract several potential UK-based suppliers of superconducting materials and cables.

In the past two weeks Harwell scientists have reproduced a discovery at Kyoto University that nuclear irradiation of ceramic superconducting materials can produce a dramatic effect on superconducting properties.

They exposed the material to neutrons in an experimental reactor at Harwell. "A relatively low dose of neutrons produces a quite spectacular raising of the superconducting temperature", Dr Sowden said.

Harwell also has long experience of ceramic technologies from its development of high-temperature nuclear fuels and ceramic reactor components.

Dr Sowden said the club's research would focus on materials that might be used in superconducting magnets operating at liquid nitrogen or higher temperatures, instead of the liquid

helium temperatures - close to absolute zero - needed for superconductors today.

Oxford Instruments was an international pioneer in the development of superconducting magnets, originally to generate very high magnetic fields for physics research, and in the 1980s to generate high fields for nuclear magnetic resonance (NMR) medical scanning and chemical assay.

This year the company has obtained the world's first orders for a superconducting synchrotron, for IBM in the US, and for a superconducting cyclotron, for NKK in Japan, both requiring powerful magnetic fields.

Sir Martin Wood, founder and deputy chairman of Oxford Instruments, said the company had put a big development effort into learning to live with the limitations of low-temperature superconductors, such as a leak-free helium cryostat (refrigerator). But he believed "warm" ceramic superconductors could help to cut the cost of high-field NMR magnets.

Sir Martin is chairman of a national committee co-ordinating government support for research and development in superconductivity. One of its tasks is to help select the site for the first University Research Centre, specialising in low-current opportunities for ceramic superconductors, in electronics and sensors, for example.

Professor William Mitchell, chairman of the Science and Engineering Research Council, which will fund this new research centre, and Mr John Fairclough, the Government's chief scientific adviser, both see the new ceramic superconductors as a way of testing the academic community's readiness to collaborate across traditional university boundaries.

## London councils face rates inquiry

By Ralph Atkins

DISTRICT AUDITORS, responsible for monitoring the accounts of local councils, are investigating losses arising from late rate-setting in 1986 by three London boroughs.

The Audit Commission, which monitors local government finance, yesterday said auditors' decisions on Camden, Hackney and Islington councils were expected within two or three months.

The commission said that if the councils were found guilty of wilful misconduct they could face sanctions.

Earlier this week the district auditor in the London borough of Southwark sent notices to 38 former and current councillors about late rate-setting in 1986. Losses of £284,236 are estimated to have been incurred by the council after a decision on the rate was delayed until the end of May.

The councillors - 26 Labour, eight Conservative, three Liberal and one Independent - have until February to respond.

If the auditor still believes them guilty of wilful misconduct he has a duty to levy a surcharge. However, the 38 councillors - 16 of whom are still members of the Southwark council - would have the right to appeal.

Under the 1982 Local Government Finance Act, auditors have a statutory duty to take action if they believe losses have been caused by wilful misconduct.

In 1986, Camden delayed rate-setting until June 6, Hackney until May 22 and Islington until May 31.

## Nick Garnett on the upbeat mood at the independent steelmakers annual meeting

### Private manufacturers forge a bright future

THE CLUB of private-sector UK steelmakers and finishers, the British Independent Steel Producers Association, was treated yesterday to one of the most upbeat presidential addresses for years.

Profits and output of member companies were rising, investment was up and manpower down, Mr David Houghton, managing director of Bridon, the wire rope maker, told Bispa's annual meeting in London. British producers were taking a bigger share of continental markets.

However, the speech by this year's Bispa president came with a sting in the tail. In one of the most scathing attacks on ministers ever delivered by a Bispa member, Mr Houghton said government policy on energy, especially electricity pricing, threatened to ruin the industry's competitive position.

Mr Houghton's address underlined the tremendous strides made by the private sector during the past few years. It also reflected the belief that adverse factors, like a steep rise in energy costs or a slowdown in the UK economy, could quickly hit steelmaking profits.

On the face of it 1987 has been a pretty good year for Britain's private sector steel industry. No one has been showing the spectacular profits growth that has been the hallmark of the British Steel Corporation's recent performance, but most of Bispa's 55 member companies have been in profit. Domestic and export sales are up by an average 5 per cent

and the fearful restructuring and closures of the early 1980s seem a long way away.

Private sector companies account for about 22 per cent of the 17m tonnes of liquid steel made in the UK. They also produce about one third of hot-rolled products and almost all special grade steel for the engineering industry.

However, their performance does vary. Special steel producers like United Engineering Steels (UES) and Glyndwed and re-rollers such as Darlington and Simpson seem pretty cheerful about things and bright bar makers have picked up substantially after a poor start to the year.

Wire rope makers, the biggest of which is Bridon, are not having an easy time of it, though, partly because of flat world-wide demand in mining and shipping, only partially offset by buoyancy in construction and bridge-building.

Sheffield Forgemasters, the sole surviving UK manufacturer of large castings and forgings, is in the black after a grim time in the mid-1980s when it racked up losses of £600m but its financial performance is nowhere near satisfactory.

Some restructuring and rationalisation is also still going on. For example, UES announced on Monday the acquisition of FH Lloyd's tube rounds and billet plant in Wednesbury, which has a capacity of 60,000 tonnes per year. Both UES and Sheffield Forgemasters have been shedding substantial amounts of labour during the past two years while Glyndwed has been purchasing a number of companies in bright bar and tube.

However, the industry is now relatively stable in marked contrast to the turmoil of the early 1980s. During that period two private sector liquid steel producers, Round Oak and Hadfield, shut down altogether and Duport closed its steel operations.

The main element of the industry's restructuring was the government-inspired Phoenix programme in which much of the overlap between the private sector and BSC was cut out and a number of medium sized joint venture companies with BSC and private sector shareholding formed.

The main Phoenix companies were Allied Steel and Wire, UES, Sheffield Forgemasters and British Bright Bar (BBB).

Of these companies, Allied Steel and Wire, set up in 1981, has shown the biggest turnaround. It was sold in October for £181m to a consortium including City institutions and the management of the Cardiff-based rod and wire producer.

Allied made an operating loss of £13.9m on £306m sales in the

18 months to the end of 1986, but an operating profit of £19.9m on £322m sales last year.

Mr Peter Rafter, commercial director at UES, which claims to be Europe's largest producer of engineering steels, said its profits were ahead of projections.

UES started trading in April 1986 and made an unadvised profit in its first year. The operating profit this year is expected to be more than £30m.

A £66m investment programme centred on a new bloom caster at Rotherham is due to be completed by UES next year for commissioning in 1989.

BBB made a profit of just £0.5m on a turnover of £20m last year but Mr Bryan Atherton, managing director and chief executive, said profits would be better this year.

The first quarter of 1987 was "a positive disaster" for bright bar, Mr Atherton said, but the market has recovered and the order book for next year is firm.

With the future of the European steel quota regime still in doubt, the private sector is always worried about its long-term prospects. At UES, for example, Mr Rafter said the company was concerned at the price of feedstock scrap which has risen 60 per cent since April. Its exports to the US are still subject to quota constraints, and there is continuing overcapacity in Europe in its products.

Apart from energy prices the private sector has one Achilles heel. It depends on the domestic market for 80 per cent of sales.

ness. Bispa members made less than £40m profits from steelmaking and hot rolling last year but the cost of planned electricity price increases would add £12.5m to costs, said Mr Houghton.

Mr Robert Atkins, Industry Minister, said at the meeting he sympathised with steelmakers. He said rumours that electricity prices for industry would go up by as much as 25 per cent were not correct.

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Apart from energy prices the private sector has one Achilles heel. It depends on the domestic market for 80 per cent of sales.

## Customs changes may distort monthly trade figures

By PHILIP STEPHENS, ECONOMICS CORRESPONDENT

THE GOVERNMENT said yesterday that administrative changes to customs procedures, due to be introduced in January, may distort its monthly trade figures during the first part of next year.

In a Commons written answer, Mr Alan Clark, Minister for Trade, said the official statistics

recording imports and exports may suffer a "temporary drop in quality" as a result of the changes.

The trade figures are among the most closely watched official statistics in financial markets and frequently affect sentiment towards both the exchange rate and borrowing costs.

The recent deterioration in Britain's trade position and the pound's recent gains against the dollar have made the markets particularly sensitive to monthly shifts in the statistics.

From January, existing freight statistics in financial markets and frequently affect sentiment towards both the exchange rate and borrowing costs.

Document, which is being introduced simultaneously in all European Community countries. There will also be an extensively revised tariff based on a new harmonised system of commodity classification.

The department believes the trade figures may be affected by

the changes, particularly at the level of individual commodities, because of the initial unfamiliarity of businesses with the new documents.

Mr Clark said the Government would, where possible, announce any obvious distortions to the data.

## Water cost fears 'exaggerated'

By RALPH ATKINS

CLAIMS THAT several billion pounds would have to be spent to improve the quality of British water in line with a European Community directive were dismissed as an exaggeration by the Government yesterday.

Discussions are taking place between the Government and the 10 water authorities in England and Wales about capital expenditure required to modernise the water supply system.

That follows an announcement last week by Mr Nicholas Ridley, Environment Secretary, that "water quality standards set by a 1976 EC directive should apply to individual supplies and not just an average of three months currently used by water authorities. The effect is to tighten the requirements of water treatment plants and pipes.

The Water Authorities Association, representing the 10 authorities, said the capital spending needed was likely to be substantial and might ultimately be more than £1bn. Privately, some people in the industry speculate that it might cost £2bn.

Capital spending would be needed to modify water treatment plants but the biggest expenditure would be necessary for lining from mains pipes, which can discolour water.

However, the Department of the Environment said yesterday: "To talk in terms of several billions is an exaggeration of what needs to be done." It pointed out that authorities currently spent only about £1bn a year on capital expenditure.

The EC directive sets target levels for the volume of more

than 60 substances present in water - including nitrates, which, it is thought, might be connected with cancer. In August, the EC sent warning letters to seven countries, including the UK, threatening action for failing short of the standards.

The Department of the Environment said the effect of tightening the regulations would be to improve the appearance of UK water and there was no question of UK water being unhealthy. It added that the measure was unlikely to have a big impact on improvement work carried out by authorities.

It said: "The water authorities already have a large substantial improvement programme. It may be a question of speeding up this work in order to meet the directive."

## Arts deal for Sky Channel

By Raymond Snoddy

MR RUPERT MURDOCH'S Sky Channel will carry three hours of arts programming a day from the beginning of next month.

Sky, the general entertainment satellite channel now available to 10.8m homes throughout Europe, will add Art Channel to its schedules after its normal midnight closure.

The deal could be a breakthrough for the arts channel, founded by Mr John Griffiths, a former president of the Liberal Party.

Although backed by organisations such as Equity and Law, Commercial Union, Television South and W.I. Smith, it has had trouble attracting both an audience and financing.

The hope is that Sky will make the channel available to much larger audiences although, because of the time of transmission, it will be mainly for video recording.

The Sky sales team will sell advertising and try to raise sponsorship money for the arts channel, which will remain a separate company.

Mr Murdoch's News International will carry three hours of arts programming a day from the beginning of next month.

The deal and last week's announcement that News International is planning a European satellite sports channel in a 50-50 joint venture with around a dozen members of the European Broadcasting Union is a further indication that Mr Murdoch remains committed to satellite broadcasting in Europe, despite losses so far.

Mr Gus Macdonald, director of programmes at Scottish Television, and Mr Alan Boyd, director of programmes at Television South, have been appointed to an enlarged ITV programme planning committee.

The appointments are part of a plan to give regional ITV companies a greater say in how ITV is run. Until now the network has been dominated by the big five production companies.

## Woolwich urges changes in building society law

By RICHARD WATERS

THE BUILDING Societies Act of last year must be amended to ensure the long-term survival of societies, Mr Donald Kirkham, chief executive of the Woolwich, said yesterday when announcing the society's annual results.

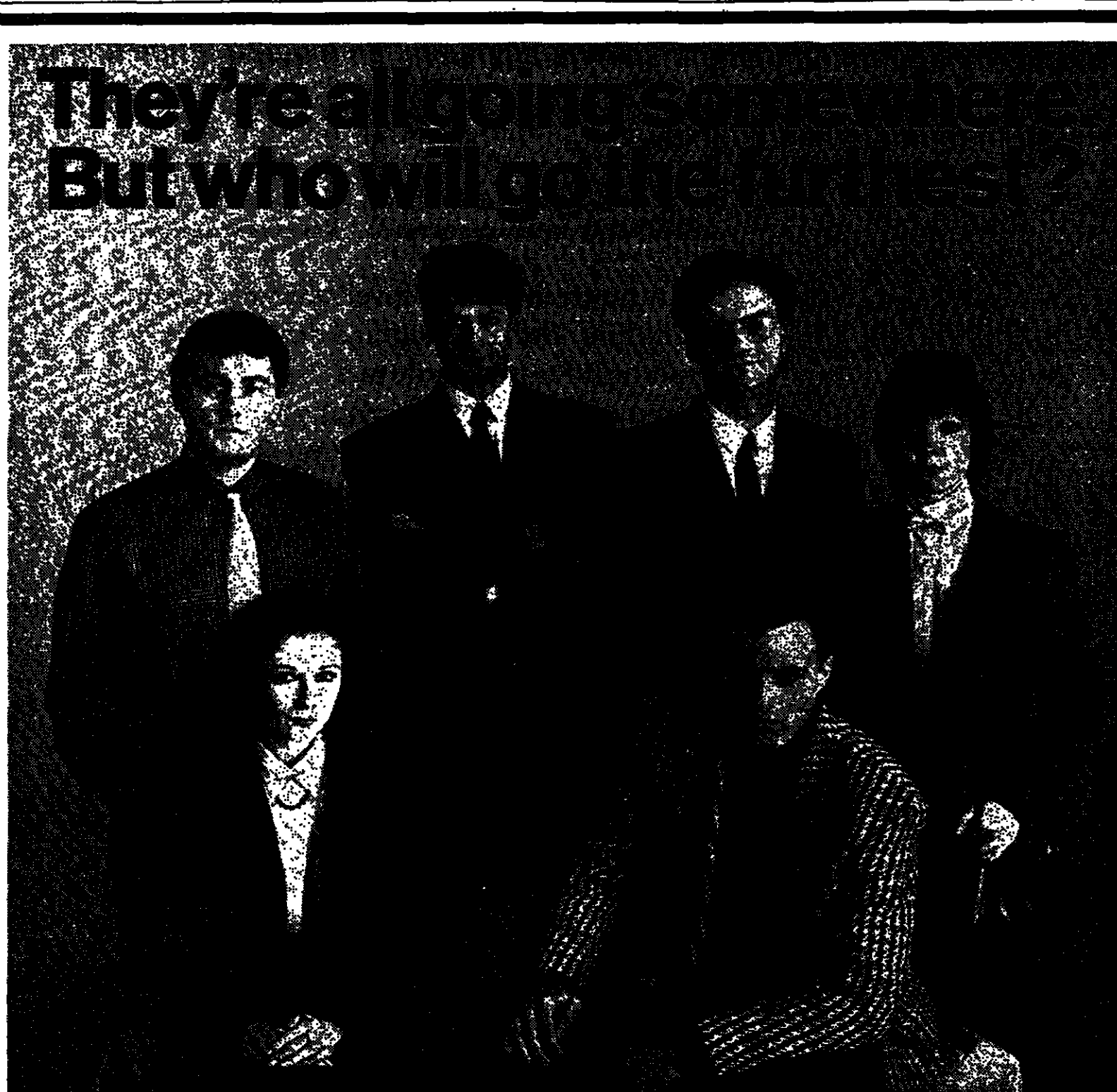
By limiting societies' unsecured lending to 10 per cent of total assets, the act ties societies' hands behind their backs, he said. "We are dependent on the continued well-being of the housing market. But what if the collapse of confidence in the housing market?"

Unsecured loans should be allowed to account for up to 49 per cent of assets, he said. Failure to lift the restrictions could force societies to abandon their

mutual status in favour of becoming public companies, an option open to them from early next year. As companies, they would come under the Banking Act rather than the building societies' legislation.

Pre-tax profits at the Woolwich slipped 4 per cent to £92.4m in the year to September 30. This was due to lower profits from investment in government securities, which fell by £20m to about £8.5m.

The Woolwich's reserves rose to £391m, or 4.22 per cent of total assets. This figure did not include £57m of overpaid tax the society won back from the Inland Revenue in a legal action, because the Revenue had appealed against the decision.



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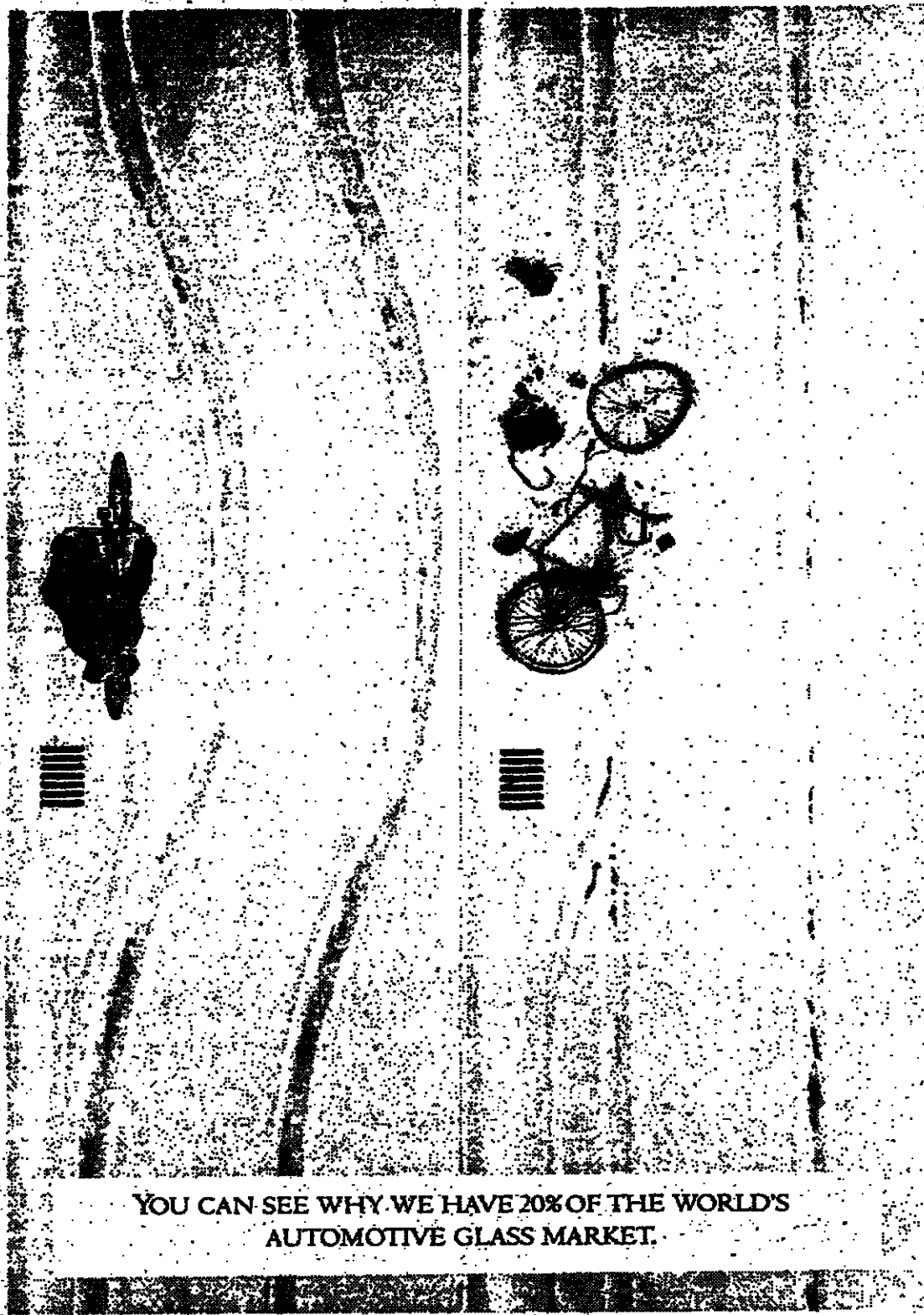
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# UK NEWS

## £40m waterfront plan unveiled for Hartlepool

BY WILLIAM COCHRANE

TEESSIDE came to London yesterday to put a £40m marina, residential and leisure project, for the Hartlepool waterfront, before developers and investors.

Mr Nicholas Ridley, Environment Secretary, introduced the project. He said the success of the Teesside Development Corporation, established in May to regenerate nearly 19 square miles of land, had encouraged him in the launch on Monday of three "mini" urban development corporations for Bristol, Leeds and central Manchester.

The Hartlepool project, offered in partnership with the Tees and Hartlepool Port Authority, aims to create the most important water-based leisure attraction on the north-east coast.

The scheme, on the north of the Tees estuary, aims to build on an existing marina to provide up to 1,000 berths. It would add more leisure and entertainment facilities, housing and commercial activities and establish a maritime heritage project of "international calibre."

Mr Norman said the corporation would not be imposing a detailed plan upon potential developers. "We want to attract creative developers, those we can work with," he said. "At that stage, with those developers, we will work out financial deals."

He told developers: "Prove your flair and we'll sort out the money."

## More advance plants to be built soon in Ulster

BY OUR BELFAST CORRESPONDENT

THE INDUSTRIAL Development Board in Northern Ireland is to build four advance factories next year costing about £2m on existing industrial estates in Armagh, Ballymena, Craigavon and Dungannon, with a total floor space of 6,400 square metres, it announced yesterday.

Earlier this year, the board completed two other 1500-sq-metre advance factories in Belfast and Londonderry.

Mr John McAllister, the board's chief executive, said those factories and the units announced yesterday represented a new IDB building programme and underlined its determination to ensure that Northern Ireland had up-to-date provision able to compete with the best in the world.

Pointing out that successful companies were becoming increasingly aware of the importance of image, Mr McAllister said a modern, high-quality factory in an attractive, landscaped environment was seen as essential by many companies.

The board is Northern Ireland's biggest industrial landlord, owning 55 estates spread over 800 acres with roads and services installed and ready for customers.

## Alan Pike on a seasonal campaign to cut drink-related accidents

### Fatal dangers of the festive spirit

UNIVERSITY COLLEGE Hospital, London, which was in the frontline of treating victims during last month's King's Cross tube fire, was the venue for the launch yesterday of the Government's Christmas campaign against drinking and driving.

As Mr Peter Bottomley, Roads Minister, pointed out, drinking and driving claims as many lives as the King's Cross tragedy every fortnight of the year.

One road death in four last year was drink-related. At least 1,400 people died in accidents in which the driver, rider or pedestrian was over the legal alcohol limit.

Drink-related accidents reach their peak at weekends. In the notorious accident periods late on Friday and Saturday nights, two-thirds of drivers and riders killed have alcohol levels higher than the legal limit. The problem is at its worst at certain times of year.

Christmas is one of these times, although by no means the only one, and the Government's drinking and driving campaign now reflects this by running throughout the year.

This year, the Christmas campaign coincides with mounting clamour from organisations representing relatives of drink-driving accident victims, MPs and senior police officers for tougher action against those who drink and drive.

Mr Roland Boyes, a Labour MP, moved a 10-minute bill in the Commons last month which would have authorised police forces to carry out random breath tests. The Government made it clear it does not intend to introduce random tests at present but Mr Boyes and others believe they have public opinion on their side.

There are two arguments against random tests. One is that they would be a less productive use of police resources than tests directed at motorists who have committed moving traffic offences. The other is the civil liberties argument that it is



Safety thrust: Peter Bottomley samples alcohol-free wine

unacceptable, however good the cause, to give the police powers to stop and breath-test people who are not even suspected of an offence.

"I believe the civil liberties objection has to be set against the loss of civil liberties of those who are killed because of drunken drivers," Mr Boyes said. "People are far more likely to die as a result of drinking and driving than other forms of violence and society has to take whatever steps are available to prevent this."

Some police forces come relatively close to random testing by using their general powers to stop vehicles and then breath-testing drivers if they are suspected of having been drinking. Greater Manchester Police warned yesterday that it would be making full use of the existing extensive powers to stop vehicles this Christmas and the Sussex force already does so.

Mr John Over, chief constable of Gwent and chairman of the Association of Chief Police Off-

icers traffic committee, yesterday argued that the courts must play a stronger part in eliminating drinking and driving by imposing stiffer penalties. He says research has failed to discover a single case of the maximum penalty - six months imprisonment or a £2,000 fine - being imposed.

Fines average £174, although the long-term cost to a convicted motorist will be much more than this. Once back on the road, a driver can expect to pay £2,500 in extra insurance premiums over the next 10 years. The cost to society of fatal road accidents is around £400m a year and the problem puts heavy pressure on the resources of hospitals and the emergency services.

In the Government's view, drinking and driving has to be tackled through continuing education and public awareness campaign. Newspaper, television and radio advertising will be stepped up this month, and the public is being urged to plan for Christmas in three extra ways:

- Plan in advance who will be driving if you are in a group.
- Plan a taxi or public transport home if there is not a sober driver in the party.
- Plan to have a good supply of non-alcoholic or low-alcohol drinks if you are entertaining.

Ministers are heartened by the fact that the drinks industry has begun playing an active part in discouraging the drunken driver. The Brewers Society is running its own Wheelwatch promotion and a major brewer, Courage, is about to launch a television campaign against drinking and driving.

Conviction statistics show the typical drunken driver as young and male but this may not present a complete picture. Mr Bert Cunningham, Association of Chief Police Officers traffic spokesman in Scotland, says police attention is "quite easily focused on the young driver in the old banger."

There is general agreement that education, a good detection rate and adequate penalties all have a part to play in reducing the drink-driving menace. However, there remains the problem of drivers who, their confidence fortified by the effects of alcohol, believe they are within the legal limit when they are well outside it.

A straightforward ban on drinking any amount of alcohol when driving would solve this problem. Mr Boyes says he would favour such a measure, and so would large numbers of survivors of drink-driving accidents and the relatives of victims.

This possibility has not yet reached the political agenda, but by the time Christmas is over there will be a large number of families in Britain wishing that it had. If last year's performance is repeated, 1,500 people will be killed or injured this month as a result of drinking and driving.

## New chief executive for Thomas Cook

THE THOMAS COOK GROUP has appointed Mr Bernard Norman as deputy chairman, succeeding Mr Michael Brockhouse, who will be retiring on December 31. Mr Peter Middleton becomes a director of the Thomas Cook Group, and group chief executive. He remains managing director of Thomas Cook Travellers Cheques. Mr John McEwan, head of UK Travel, is made a director and joins the group board. Miss Rosemary Berry, director of personnel, Thomas Cook Travel, is named head of group personnel.

DAVID S. SMITH (HOLDINGS) has appointed Mr John Beese as an executive director of the group and as managing director of its newly-created packaging division. He was managing director of U.K. Corrugated.

Mr Alan Williamson, sales director of Primesight Aviation Media, Primesight Sign Technology, and Primesight In-Flight, becomes managing director of PRIMEIGHT'S international division from January 1. He succeeds Mr Roger Davidson who will retire in April next year, but who remains deputy chairman of the three companies until then.

Air Marshal Sir Peter Hawley has been appointed chairman of M. L. HOLDINGS from January 1. He has been on the board since 1975, and succeeds Mr Ralph Price who retires on December 31.

Mr Kris Tamaki has been appointed president and chief executive officer of MAXWELL

COMMUNICATION CORPORATION ASIA-PACIFIC from January 1. He will be based in Tokyo. He was president of Computerland Japan.

Mr Walter A. Gabert has been appointed deputy chairman and managing director of MORGAN GUARANTY, London. Mr Joel Cohen becomes managing director - sales; Mr Joseph P. Cook, managing director - syndicate; Mr Joseph F. Macchale, managing director - capital markets; and Mr Hendrik G. van Nieuwen, managing director - trading.

Mr Terry Robinson has been appointed managing director of TRANSFLIGHT SERVICES. He was managing director of Harvey Plant, also a joint venture between Lex Service and Lombard North Central. His appointment follows Mr. John. Nieuwen's move to head Lex's commercial vehicle distribution business.

Mr Peter Stringer has been appointed managing director of STER HIRE, plant hire subsidiary of the Bardon Group. Mr Fred Waples has become chairman. Mr Stringer was a group executive of the BBA Group.

Mr Tony Krup has been appointed managing director of HARDANGER (SOUTHERN), a new subsidiary of Hardanger Properties. He was a partner with Edward Erdman.

Mr Tony Lazzarini has been appointed managing director of TRANSDATA-KTS. He was marketing director of NCR Europe's independent marketing division.

## CONTRACTS

### Itemised billing for BT

British Telecom has placed an order for a further four ICL Series 39 Level 80 mainframe systems as part of a plan to introduce an itemised billing service from January, starting with the London area.

These information processing systems, worth £11.2m, will complement two Series 39 Level 80 systems already installed at British Telecom's computer centres at Kensington and St Albans and will replace three ICL 2988 systems.

It is planned that the new systems will provide computing resources for London District.

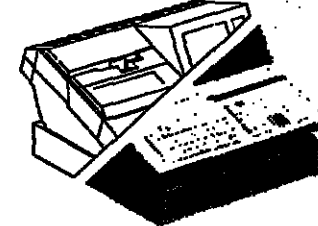
## Trident data recorders

THORN EMI DATATECH has supplied the Trident missile project with three high-density digital data recording systems (HDS) forming part of orders worth more than a million dollars. The recorders are being used to test the electronics of the second version of Trident, also known as D6.

Thorn EMI in Atlanta, Georgia, US, has supplied Lockheed, Missiles and Space Co Inc, the prime contractor for Trident, with an HDS in a \$585,000 contract. The company has also won a \$598,000 order from Control Data Corporation, sub-contractor to Lockheed, for two other recorders of this type.

HDS is an integrated system - a digital approach to high-density digital recording. It combines data-packing density capabilities with auto-ranging constant density recording techniques to produce optimal tape use and economy - up to 50 per cent more data per tape and greatly improved cross play.

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SECTOR

## Labour spokesman fears abuse in flat renting

FINANCIAL TIMES REPORTER

THE RETURN of Rachman-style landlords and soaring private sector rents under the Government's new housing proposals was forecast yesterday.

Mr Clive Soley, Labour's housing spokesman, warned the National Federation of Housing Associations' seminar in London that the Housing Bill which aims to free tenants from local authority control and enhance the role of the Housing Associations would not work.

Housing associations were originally formed on a charitable basis to provide homes for low-income families. But Mr Soley warned that government moves to encourage them to go up-market, using private capital to build more homes, would boost rents to unacceptable levels.

He said housing associations could not expect to be bailed out by a future Labour government. The Government should increase security of tenure and strengthen the bill's provisions on tenant harassment.

"The trouble with the Conservative Government approach in the bill is that it will provide an

incentive to people who choose to operate in the way Rachman did," he said.

But Mrs Marion Roe, Parliamentary Under Secretary of State at the Department of the Environment, rejected Mr Soley's claims. She told the seminar: "The impression still seems to linger that in the bill we are seeking to recreate the 1967 Rent Act, and will open the door to a revival of Rachmanism."

"Certainly we share the honourable intentions of the authors of that Rent Act. But we trust we have learned from their mistakes."

She assured the seminar that tenant security would be just as great as for those currently living in housing association properties.

All tenants would benefit from a strengthening of their existing protection against harassment and illegal eviction, she said. The Government was creating a climate in which it would be infinitely harder for a Rachman to thrive, and infinitely easier for a private landlord to turn an honest penny, she added.



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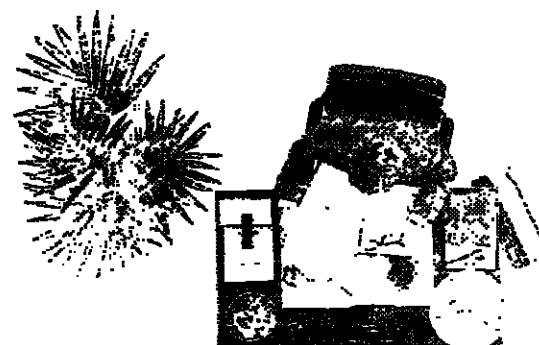


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## First steps in the technology of persuasion

BY MICHAEL DIXON

"I MISSED my train this morning," Ken Smart said. The other six of us in the room just eyed him in silence until he shuffled in his chair and said: "I missed my train this morning." We continued staring silently for several more seconds. Whereupon Ken shuffled again and said: "I missed my train this morning."

A casual observer of the scene might well have concluded that either the strains of rail travel were beginning to prey on Mr Smart's mind, or his audience were stone deaf, or both. The truth was none of them.

Of the seven people at the seminar in London, Ken and four others were being introduced to a method for dealing with fellow human beings which has the lumpy title of Neuro-Linguistic Programming. The others, David Gaster and Roy Johnson of the Performance and Communication Enterprises consultancy, were doing the introducing.

Despite its name and American origins, the NLP method seems to be fast gaining attention in various quarters this side of the Atlantic. I was first told about it by a teacher of autistic children who lives in France. The other beginners had all heard of it in connection with business, one of them during a riveting three-hour lecture by a British tycoon who credited several of his millions to NLP.

The nub of the method is illustrated by the seminar's opening session in which Mr Smart (three times) enunciated his travel-to-work

problem. The beginners took turns at trying to use precisely the same words to convey three different messages, ringing the changes of meaning by altering their postures and facial expressions. The listeners then reported what, if anything, they had understood.

The object was simply to show how important it is to use the eyes as well as the ears very sharply when in conversation: a lesson which, although it is well known to everyone, very few of us seem to act upon. But NLP purports to carry the use of sharp observation a great deal farther. For it is claimed that experts in the method can not only get pretty well anyone they talk with to do what they want done.

That is not to say NLP has pretensions to being scientific. While its United States originators - linguist John Grinder and mathematician Richard Bandler - make much play with recent research on the brain, they admit they don't really know why the method works. All they assert is that it does so, and is therefore yet another example of a piece of technology which can be applied effectively although its principles are not yet explained.

Their starting point is the premise that, when people are making decisions, they habitually and for the most part unconsciously use their senses in certain particular strategic ways. The next claim is that a trained observer can find out which of

the strategies other folk are using, and apply the discovery so as to influence what they decide.

The tell-tale signs are said to be many and varied, and I have room here for only a few. Anyone wishing to know more should contact Mr Johnson or Mr Gaster at Cedar Court, 9-11 Fairmile, Henley-on-Thames, Oxon RG9 2JR; telephone 0491 579600, telex 846068. Moreover my small sample relates only to people who are normally right-handed; left-handers tend to operate in different ways.

NLP has it that when people are mulling something over, they almost all use no fewer than three of their senses. They are sight, hearing and feeling. Smell and taste, although powerful stimulants of emotion, are thought not to play much part in the process of working out what to do.

### Most important

The most important ways in which decision-makers use sight, hearing and feeling are internal. The things seen are largely not there before them, but pictured in the mind's eye. Similarly, the most decisive hearing is done in the mind's ear, and the feeling in the gut. Having noted that, let's now suppose we are putting a proposal to a right-handed man.

If in the first stage of listening to us he looks upwards, tenses his shoulders and breathes shallowly high in the chest, the probability is that he is seeing inter-

nally. When his gaze is directed up to his left, he is likely to be remembering some image he has had before. When his eyes are turned up to his right, he is constructing some new mental picture in response to the message we are putting across.

In the second stage, however, he changes from looking upwards to a level gaze, sets his shoulders back a bit and begins breathing evenly from the middle of his stomach. In that case, he has switched to using his mind's ear. Again, if his eyes are directed horizontally to his left, he is recalling sounds he has heard in the past. If he looks to his right, he is mentally putting some new idea into words.

Thirdly, he shifts his gaze downwards to his left and puts his hand to his chin or some other place near his mouth. The likelihood is that he is now having a talk with himself.

Then follows a fourth stage in which he looks down to his right, relaxes his shoulders and breathes low in the belly. That signifies he is checking his impressions against his gut feeling for what is acceptable and what not. Should he then look up at us with an air of anything less than conviction, we can take it for granted that our proposal has failed the test.

If so, NLP's originators say, it is our fault for failing to make good use of the information conveyed by his behaviour as we were presenting it. Our first mistake, for example, could have been to feed him

with wordy arguments of logical kind in the early stage when he was trying to form visual images of our ideas. We would have done better to present them to him in mental pictures. In the second and third stages, while he was using the hearing strategy, we might have been trying to appeal to his feelings instead of asking how the scheme "sounded" to him so far. During the fourth and finally decisive stage, when he was consulting his navel, we were possibly urging him to see our design as a whole. We should have been inquiring how it "felt".

For the prime principle behind the method is that the best way of making a favourable impression on our fellow humans is to adopt the same strategy in presenting our ideas as the other person at any particular time is using in response. The prime question, of course, is does it work?

Well, in addition to all the hearsay evidence in its support, since I went to the seminar I have met three more people at various stages of skill in NLP who uniformly believe it is the goods.

Moreover even I, with only the most rudimentary grasp of the method, am persuaded that it definitely can heighten my appreciation of what's going on in discussions. Unfortunately it has not yet enabled me to wear other people away from their perverse habit of doing the opposite of anything I suggest.

One reason may be that, although I begin conversations intending to apply NLP techniques, I very quickly become immersed in my own reactions to what is being said and the intention goes clean out of my head. So plainly, if the method is ever to work as claimed, it takes much intellectual effort as well as discipline to learn.

But given that anyone were likely to deal with has become expert in its use, the rest of us would surely do well to do the same. For despite the originators' concentration on the beneficial applications of NLP there is no doubt that it could be used rulevolently, and once an effective technology is in being it cannot be un-invented or fully suppressed.

My only comfort is that however hard it might be for me to learn it, it is clearly going to be still harder for others. A case in point is Ken Smart who, although he tried to convey three different messages by his three enunciations of his travel problem, succeeded in communicating just one: namely, that he had missed his train. The reason was that he both looked and sounded very much the same every time he spoke. But that could be an advantage in his job. He is his company's chief buyer of costly capital equipment.

The rest of us beginners did a good deal better. For instance, everybody instantly recognised the portent - first distance, then hope, then terror - of the job column's three repetitions of "I'm not scared of growing old."

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## FT LAW REPORTS

# Mariner's estate can sue for defective ship

COLTMAN AND ANOTHER v BIBBY TANKERS LTD

House of Lords (Lord Keith of Kinkaid, Lord Roskill, Lord Griffiths, Lord Oliver of Aylmerton and Lord Goff of Chieveley): December 8 1987

A SHIP is "equipment" provided by an employer shipowner for the purpose of his business; and accordingly, where a crew member is lost at sea due to the ship's faulty construction, his estate can sue the shipowner in that, although the loss is attributable to the shipbuilder, it is also statutorily deemed to be attributable to the shipowner's negligence in providing defective equipment.

The House of Lords so held when allowing an appeal by the personal representatives of Mr Leo Coltmán, who died on the Derbyshire, from a Court of Appeal decision [1987] 1 FTLR 369 (Lord Justice Lloyd dissenting), on a preliminary issue in a negligence claim against shipowner, Bibby Tankers Ltd. The Court of Appeal by majority overturned Mr Justice Sheen's decision [1986] 2 FTLR 96 that a ship was "equipment" for the purpose of a negligence claim against an employer.

Section 1 of the Employer's Liability (Defective Equipment) Act 1969 provides: "(1) Where— (a) an employee suffers personal injury in the course of his employment in consequence of a defect in equipment provided by his employer for the purposes of the employer's business; and (b) the defect is attributable— to the fault of a third party—the injury shall be deemed to be also attributable to negligence on the part of the employer— (3) in this section 'equipment' includes any plant and machinery, vehicle, aircraft and clothing."

LORD OLIVER said that Mr Coltmán was employed as third engineer aboard the Derbyshire, a 80,000-ton vessel which sank off the coast of Japan on September 9 1980, with the loss of all hands.

Mr Coltmán's personal representatives claimed damages for negligence against the shipowner. The particulars of negligence included allegations of defective construction and design of the vessel, rendering it unseaworthy.

It was pleaded that the defects, said to be attributable to the manufacturers of the vessel, were defects in "equipment" provided by the shipowner within the meaning of section 1 of the Employer's Liability (Defective Equipment) Act 1969, and were thus deemed to be attributable to the shipowner's negligence.

The shipowner denied that the vessel constituted "equipment" within the meaning of the Act. The Admiralty Registrar ordered determination as a preliminary point of the question whether the ship was equipment. Mr Justice Sheen answered in the affirmative. The Court of Appeal (Lord Justice Lloyd dissenting) declared the vessel was not equipment.

The 1969 Act was introduced with a view to rectifying possible hardship to an employee who was required to work with equipment by the employer, and who was injured as a result of failure in design or manufacture.

Section 1(1) of the Act provided that injury caused by defective "equipment" was deemed to be attributable to the employer's negligence.

In the Court of Appeal, Lord Justice O'Connor expressed the view that "equipment", in its natural meaning, denoted something ancillary to something else— machinery attached to a ship would be equipment, because it would be ancillary to the main object, the vessel, but the word was inappropriate to describe the vessel itself.

There was no more essential equipment for the setting up and carrying on of a shipowner's business than the ship or ships with which the business was carried on.

That involved no misuse of language. As Lord Justice Lloyd observed in his dissenting judgment, one would talk naturally of a fleet being "equipped" with battleships, cruisers and destroyers; or of the "equipment" of an expedition as including supply ships.

A shipowner's fleet of ships was properly described as the equipment of his business. They were the tools of his trade.

It was said that "equipment" was to be distinguished from the factory or workplace in which tools or machinery were provided, and that an ocean-going vessel of the size of the Derby-

shire was akin to a factory in the sense that it provided the accommodation in which the employee worked.

No one would regard the power boat of a water-skis school, or a pleasure launch on the Thames, as in the slightest degree akin to real estate, or as being anything other than a chattel employed in a business.

Such a vessel would be comprehended in the term "equipment of the business" even in the most everyday use of language. There was no justification for excluding a vessel by reason of its size and of its necessarily providing accommodation for the crew.

It was argued that subsection (1) had to be read in the context of the Act, including subsection (3) which defined "equipment" to include "plant and machinery, vehicles, aircraft and clothing". Was it conceivable, it was asked, that the draftsman should have specifically included vehicles and aircraft, but omitted vessels, if such omission were not intentional?

Deliberate omission of vessel from subsection (3), it was said, demonstrated that "equipment" was used in subsection (1)(a) in a restricted sense.

That was not accepted. It was clear, as was pointed out by Lord Justice Lloyd, that "includes" in subsection (3) could not be construed as "means and includes" so as to confine "equipment" to the specified examples.

Subsection (3) could not be used to cut down the meaning of "equipment". The definition was a clarifying one, not an enlarging one. Why the draftsman felt it necessary to clarify in that way was a matter for speculation. It was certainly curious that, having referred specifically to means of transport, he should have omitted to refer in terms to water transport.

"Plant and machinery" clearly included any machinery installed in or affixed to a ship in the absence of some compelling context to the contrary. Exclusion of the ship itself from the definition of "equipment" produced the absurd position that the employer was liable for injury caused by defective machinery on or in the ship, but not for injury caused by anything which would properly be described as constituting the

ship itself, ie the hull or part of the hull.

There simply was no context in the Act which enabled one to read "equipment" as including the ship's winches, derricks, generators, pumps, engine-room plant, steering gear and so on, but as excluding the structure of the ship itself.

The alternative approach of treating all ships and all their gear machinery and accoutrements as *sub silentio* excluded from the operation of the Act raised equal difficulty.

It was almost unarguable that "equipment" did not include at least some vessels. If so, where was the line to be drawn?

It could not be drawn simply by reference to size, as the Court of Appeal majority appeared to have concluded. There was no logic in such a criterion, nor any functional difference between vessels of different types, which enabled a line to be sensibly drawn.

The purpose of the Act was manifestly to saddle the employer with liability for defective plant of every sort with which an employee was compelled to work. There was no ground for excluding particular types of chattel merely on the ground of their size or the element on which they were designed to operate.

Lord Keith, Lord Roskill and Lord Griffiths agreed. LORD GOFF, also agreeing, said that ships or vessels might vary enormously in character and size, from the Trinity House launch or a speedboat, to a supertanker or bulk carrier. It was difficult to imagine that small craft should be excluded from "equipment".

No sensible distinction could be drawn between small and large vessels for present purposes. Moreover, the distinction between the equipment on a ship and its structure was not only difficult to draw in practice, but was artificial in the extreme.

The appeal was allowed.

For the personal representatives: Geoffrey Brice QC and Belinda Bucknall (Dull & Coleman).

For the shipowners: Kenneth Rokison QC and Robin Hay (Holman Fenwick & Willan).

By Rachel Davies Barrister

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## PAYING AND TRANSFER AGENTS

Morgan Guaranty Trust Company  
of New York  
Avenue des Arts 35  
1040 Brussels, Belgium

Swiss Bank Corporation  
Aeschenvorstadt No. 1  
CH-4002  
Basle, Switzerland

## PAYING AGENTS

Morgan Guaranty Trust Company  
of New York  
Mainzer Landstrasse 46  
6000 Frankfurt-am-Main  
West Germany

Morgan Guaranty Trust Company  
of New York  
14, Place Vendôme  
75001 Paris  
France

Morgan Guaranty Trust Company  
of New York  
P.O. Box 161  
Morgan House  
1 Angel Court  
London EC2R 7AE  
England

Kreditbank S.A. Luxembourg  
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Boite Postale 1108  
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MORGAN GUARANTY TRUST COMPANY  
OF NEW YORK, AS FISCAL AGENT

Dated: December 9, 1987

## NOTICE

Any payment made within the United States or transferred to an account maintained by a non-U.S. payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payees not recognized as exempt recipients fail to provide the paying agent with an executed IRS Form W-8 certifying under penalties of perjury that the payee is not a United States person. Payments to non-exempt U.S. payees are reportable to the IRS and these U.S. payees are required to provide to the paying agent an executed IRS Form W-9 certifying under penalties of perjury the payee's taxpayer identification number (employer identification number or social security number, as appropriate) to avoid 20% withholding of the payment. Failure to provide a correct taxpayer identification number may also subject a U.S. payee to a penalty of \$50.



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When a new toy sets out to conquer the world, its timing must be right. Its price-point must be perfect. There is no mercy from the marketplace.

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# CJA RECRUITMENT CONSULTANTS GROUP

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Telex No. 887374 Fax No. 01-256 9501

Prospects to build and head up a Sales team with rapidly expanding aggressive market leader offering large measure of autonomy.



## SALES EXECUTIVE — U.S. TREASURY PRODUCTS

CITY TO U.S. \$100,000 + CAR

U.K. ARM OF LEADING U.S. INVESTMENT HOUSE

For this new appointment, the result of planned diversification and growth, we seek high energy candidates of graduate calibre and aged 22-25. We require at least 12 months experience of the technicalities of international bond markets, with particular expertise in U.S. treasury products. This will have been gained in a direct sales role or on the research side, most likely with a leading U.S. house noted for its performance in this field. Potential contacts will be an advantage. Reporting to a Senior Vice President, the successful candidate will be responsible for pioneering new accounts for the sale of mainly U.S. treasury products to the middle market - banks, financial institutions and investment houses, in the U.K., Europe and elsewhere. Significant away travel will be necessary. Essential qualities are an agile and analytical mind, an entrepreneurial approach, presentation skills plus the ability to win the respect of prospective clients and attain objectives with the minimum of direction and supervision. Initial remuneration, by way of high basic salary plus open ended performance related incentive, negotiable to U.S. \$100,000 with tax benefits, car, pension scheme and family BUPA. For this assignment we are particularly keen to hear from candidates in strict confidence by telephone on 01-638 2185 or 01-638 4313 or alternatively applications in writing under reference SETP 4564/FT to the Managing Director, CJA

Opportunity to establish a new team.



## FUND MANAGER — GLOBAL FIXED INTEREST

LONDON C.£50,000 + BONUS

INVESTMENT GROUP OF MAJOR INTERNATIONAL BANK

This new appointment is an opportunity to establish a multicurrency fixed income management capability within the asset management team of this leading bank. The successful candidate will have a strong academic and market background with 3-4 years' experience encompassing both UK and international fixed income products ideally in a fund management capacity but candidates from a sales environment will be considered. A good track record and the ability to work as part of a team are essential and responsibilities will include presentations to prospective international clients. Targets will be clearly set out and in addition to a salary in excess of £50,000 + car and excellent benefits package, a substantial performance bonus can be achieved. Applications in writing or by telephone on 01-638 0680, in strict confidence under reference GF4566/FT to the Managing Director, CJA

A key position. Scope to carve out a name in fund management and for equity participation in the short/medium term.



## FUND MANAGER — EUROPEAN EQUITIES

CITY £40,000-£50,000 + BONUS

MAJOR INDEPENDENT FUND MANAGEMENT GROUP

We invite applications from candidates aged 27-35 who have sound analytical training and a minimum of 2 years' experience at Assistant Fund Manager level in European Equities. Responsibilities will cover management of a number of European Equity funds, involving close liaison with brokers. Substantial autonomy will be vested in the successful applicant and some European travel will be necessary. The ability to think creatively, seek out new investment opportunities and thereby make a significant contribution to the investment performance is key. Initial remuneration negotiable £40,000-£50,000 + bonus, car, non-contributory pension, free life assurance, free family BUPA and assistance with relocation expenses if necessary. Applications in writing or by telephone on 01-638 0680, in strict confidence under reference EEFM4565/FT to the Managing Director, CJA

Heading a qualified professional team, opportunity to obtain wide-ranging high level international experience with prospects also to embark on career in General Management.



## SOLICITOR — MANAGER OF LEGAL DEPARTMENT

HONG KONG £40,000-£43,000 + BENEFITS (TAX 17%)

MAJOR DIVERSIFIED INTERNATIONAL GROUP — ASSETS EXCEED £2 BILLION

For this new appointment, we seek Law graduates, admitted Solicitors, aged from 32. We require a minimum of 4 years post-qualification experience in the company/commercial field, handling major transactions for substantial listed companies. This will have been gained with a leading professional firm or as a senior member of the legal department of a large international group. Reporting to the Group General Counsel, the successful candidate will manage a team of 4 in-house lawyers dealing with a spread of commercial issues in support of Asian and other global operations. There will be direct responsibility for key legal projects and for the implementation of systems to co-ordinate and control internal legal processes and liaison with external professional advisers. A significant input on strategic legal planning will be expected and some overseas travel is involved. Essential qualities are commercial acumen, a talent for problem solving and the ability to contribute to the overall progress of this group. Initial remuneration, by way of high basic salary and performance related bonus, negotiable £40,000-£43,000 (maximum tax 17%), contributory pension, provident fund, life assurance, furnished accommodation, free family medical cover, annual leave with passages, plus children's education and travel allowances. For this appointment we are keen to hear from candidates in strict confidence by telephone on 01-638 2185 or 01-638 4313 or alternatively applications in writing under reference MLD148/FT to the Managing Director, ALPS.

Scope exists to develop and head up specialist investment management group in 2-3 years.



## PORTFOLIO MANAGER — GROSS FUNDS

CITY £30,000-£35,000 + PACKAGE

GROWING INVESTMENT MANAGEMENT ARM OF PROMINENT STOCKBROKER MEMBER OF LEADING INTERNATIONAL FINANCIAL SERVICES ORGANISATION

To further strengthen this successful and expanding investment management team, we invite applications from candidates, aged 27-32, keen to expand their investment management horizons and experience. We require a background in analysis of international equities and fixed interest markets followed by not less than 2 years in control of substantial private client portfolios utilising the latest techniques. Reporting to the Divisional Director, the successful candidate will be responsible for all aspects of the management of large mixed funds. This will include on-going liaison at the highest level with a diverse range of important bodies; the successful implementation of portfolio strategies through effective day to day investment decisions based on personal assessment of research material, together with funds performance reporting and administration supervision. Key to the success of this appointment are an analytical and agile mind, presentation skills and the ability to meet objectives with the minimum of direction. Initial salary negotiable £30,000-£35,000 plus excellent package. Applications in writing or by telephone on 01-588 5407 in strict confidence under reference PMGF4567/FT to the Managing Director, CJA

3 LONDON WALL BUILDINGS, LONDON WALL, LONDON, EC2M 5PJ. Telephone: 01-588 3588 or 01-588 3576. Telex: 887374. Fax: 01-256 9501. ORGANISATIONS REQUIRING ASSISTANCE ON RECRUITMENT — PLEASE TELEPHONE 01-638 7580

### MANAGER, INFORMATION SYSTEMS. £70,000 +

Jeddah based bank requires 35-45 year old graduate with extensive data processing experience within a commercial bank using IBM hardware and software. International experience, French and/or Arabic a plus. Proven managerial ability, he will organise, restructure and bring the department to a high level of quality by instituting standard procedures and quality assurance and control systems. He will also evaluate new technologies in terms of potential advantages for the Bank.

Excellent salary plus free accommodation, medical care, 48 days annual leave with return air fare plus other benefits. Single or married status, initially for a two year period.

Please contact Shalagh Arneil on 01-583-1661 or send CV to her in confidence.

ask Recruitment  
50 Fleet Street, London, EC4Y 1BE

### OPTION MARKET MAKER

Fast expanding options company require young and ambitious trainees. No experience necessary. 'A' level standards required. Aged 18-23.

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We are a new firm of stockbrokers, totally independent of any bank or institution, rapidly expanding our private client business. If you have an established business base and want to change your environment, we would like to hear from you on 01-628 2366 now.

One of the world's most successful banks wishes to appoint

## CLIENT EXECUTIVES

£25-35,000 + Bonus + Car + Benefits

Our client is a major US bank, one of the largest financial institutions in the world. It occupies an enviable position in the UK as a market leader in the provision of a wide range of financial transactions. Its rate of expansion has created a number of marketing roles, working with major blue chip companies on the following products:

SECURITIZATION & ASSET SALES \* CAPITAL MARKETS \* CREDIT FACILITIES  
CORPORATE FINANCE \* TREASURY & RISK MANAGEMENT PRODUCTS

These appointments are viewed as key developmental positions for senior client management. They should be of interest to 'high-achiever' marketing officers, aged in their mid-late 20s, who are at present working in a sophisticated banking environment. The accent in this organization is on innovation and flexibility, and should provide a welcome contrast to many of the large banks within the city.

For further details please contact Andrew Stewart on 01-248 3653 during office hours or on 01-385 9616 evenings/weekends or send a C.V. to the address below. All applications are treated in the strictest confidence.



60, Cheapside, London EC2V 6AX

Telephone: 01-248 3653

CONSULTANTS IN RECRUITMENT



## UNIT TRUST PROFESSIONALS:

### Crown's healthy expansion opens up some exciting opportunities

At a time when many financial companies are shedding employees, Crown Financial Management is seeking to add many new staff, at all levels, to further its planned expansion. The opportunities occur at the Head Office of Crown Unit Trust Services in Woking with further exciting developments planned for 1988 and beyond.

Although primarily concerned with unit trust development, the company will also be examining the opportunities opened up by the new Financial Services Act. All the salary packages offered are negotiable. But they will all be very competitive and represent our determination to recruit top quality staff at all levels.



#### Unit Trust Administrators

Within the Unit Trust dealing and administration department, Crown are looking for personnel at all levels to specialise in and develop the functions associated with computer dealing, registration and administration including Trust and Financial accounting.



#### Pensions Marketing

This is a new position which has been created to develop the potential within the proposed legislation for the private sector pensions market, and also to exploit opportunities that are currently within the established corporate market place.

You must be able to demonstrate a successful track record of selling to Investment Managers, Pension Trustees and Actuaries specialising in the corporate pensions market. Essential qualities include self-motivation and the ability to be highly resourceful.

The successful candidate will occupy a pioneering role within the company offering enormous scope.



#### Marketing Services

The candidates will be responsible for contributing to the advertising and marketing strategy for Crown Unit Trust Services. These responsibilities will include all aspects of brochure design and production including Managers reports, production of general unit trust marketing material, maintaining and updating the Broker list, advertising strategy and production of advertisements. The candidates will also need to research into the most effective marketing vehicles for a unit trust company.



#### Advisory Services — Unit Trusts

Working within the advisory services department, the candidates will be responsible for answering all customer and intermediary queries as well as providing advice and information on portfolio structuring and unit trust investment performance. The candidates will require sound knowledge of international markets and economic indicators as well as political situations and the



implications these have for investment performance. Therefore close liaison with Fund Managers will be necessary. The candidates will also be required to undertake competitor analysis within the Unit Trust industry and impart this information to all Crown's distribution arms.



#### Investment Marketing — Life and Pension Funds

The candidates will be responsible for handling queries from Brokers & Individuals regarding Crown Life's investment strategy. This will involve producing historical performance figures relating to Crown's Life and Pension Funds versus competitors and various market indices. It will also include organising presentations to Broker Branches and Brokers and producing investment material for publication. A basic understanding of world stockmarkets is needed together with knowledge of alternative investment opportunities.



#### Broker Liaison Sales Executives/Assistants

As a Sales Executive you will work alongside the existing broker consultants in London and the regions. You will be responsible for assisting in developing unit trust sales through stockbrokers, insurance brokers, financial planners and investment advisers.

The vacancies offer opportunities for substantial earnings through our remuneration package.

If you feel you can match these needs please write with full CV to:

Stuart Perill, Managing Director,  
Crown Unit Trust Services Ltd, Crown House,  
Woking, Surrey GU21 1XW,  
Telephone (04862) 5033.  
or  
Mark Adamson, Personnel Manager,  
Crown Financial Management, Crown House,  
Woking, Surrey GU21 1XW,  
Telephone (04862) 5033.

## TREASURY SPECIALISTS

FAST TRACK IN CONSULTANCY  
£30,000 + CAR + BENEFITS

This top international management consultancy has a well established Treasury Group with a reputation for excellence. The Group attracts a diverse range of exciting treasury assignments and has a record of consistent growth. The consultancy offers excellent experience and career development opportunities for motivated professionals of ability.

As a consultant you will quickly contribute to the effectiveness of the treasury functions of an impressive client list which includes both banks and international corporates. You will participate in the consultancy's training programme and develop both personally and

technically in this stimulating environment.

Candidates should be of graduate calibre, in their late twenties or early thirties, and have at least two years direct treasury experience gained in a corporate or bank. Good communication skills, intellect and adaptability will enable you to confront a wide range of business issues successfully.

Interested candidates should call Heather Male on 01-629 8070 (evenings 0727-57718) or send a detailed curriculum vitae quoting Ref L232 to her at Slade Egor International, Metro House, 58 St. James's Street, London SW1A 1LD.

International Search and Selection

SLADE EGOR INTERNATIONAL



# HEAD OF INVESTMENT MANAGEMENT

The opportunity for an experienced manager to run the money management side in a highly successful international institution

This position will be of great interest to an experienced investment management professional who is looking for the opportunity to play an executive role in the management of international assets. The emphasis will be on providing leadership to fixed interest and equity Fund Managers and on taking primary responsibility for the determination of investment policy and asset allocation strategy.

You will have had at least 10 years' experience in investment management and will probably be in the age range 35-50. It is not important in which asset areas this experience has been gained, provided that you have a good overall understanding of major world markets and the international economic scene. What is important,

however, is that you should not have become too conditioned by any one type of environment and should have the flexibility to set policies which are appropriate for very different types of client accounts. Because of the nature of the role, maturity, team-mindedness and an international outlook are essential qualities and excellent managerial, communication and presentation skills a pre-requisite.

The position offers a compensation package which reflects the Company's commitment to hiring one of the very best practitioners in the field. To apply, please write in confidence to: **John Sears and Associates, Executive Recruitment Consultants, 2 Queen Anne's Gate Buildings, Dartmouth Street, London SW1H 9BP or telephone 01-222 7733 for a preliminary discussion.**

**John Sears and Associates**

A MEMBER OF THE SMCL GROUP

## CREDIT OPPORTUNITY

£25,000-£30,000+ banking benefits + Negotiable Package

"AAA" rated international bank, a major force in the world markets, wishes to strengthen its credit team by appointing an analyst experienced in the UK Corporate Sector.

- You are interested in developing your credit career within a flexible environment where ability and achievement is recognised.
- This is a high profile role working for an organisation committed to developing its relationships with the major UK Corporates; the bank is actively involved in asset based financing.
- You will enjoy being part of an expanding organisation which can offer you a stable platform from which to further develop your career.

If you are interested in the appointment please apply in confidence to Susan Milford - Manager, Financial appointments quoting reference number CG0569.

My client would also like to hear from good calibre, if less experienced analysts who are interested in pursuing their careers within one of the world's major banks.

Telephone: 01-256 5041 (out of hours (0483) 37480)



**Management Personnel**

Recruitment Selection & Search

10 Finsbury Square, LONDON EC2A 1AD.

## Appointments Wanted

**29 Year Old German Bachelor of Commerce,**

Banker, married, departmental head of investment advice at a German private bank, seeks towards the end of 1988 or in the middle of 1989 a new position at a bank in a managerial capacity. Preferred field of activity is investments in the world stock markets for private clients in Europe, USA and Japan. Languages: English and basic Spanish. Preferable location United Arab Emirates. Salary open.

Write Box A0750, Financial Times, 10 Cannon Street, London EC4P 4BY

## Options

We are seeking two people to join the expanding option trading desks in our Debt Securities & Banking Division.

The first position is for a trader on our Yield Curve Arbitrage Desk. Principal duties will include the formulation of trading strategies and day to day management of trading positions in the gilt and short sterling markets.

The second position is in our Debt Option Group where principal duties will include product development and trading in a wide variety of exchange traded and OTC interest rate options. Numeracy and familiarity with computers is an essential pre-requisite.

Candidates for these positions will probably be graduates with at least 2-3 years experience in a relevant market. An attractive remuneration package is offered and prospects for both positions are excellent.

Please contact, giving full career details:-

Mark Heyes  
**Morgan Grenfell & Co. Limited**  
23 Great Winchester Street  
London EC2P 2AX  
Telephone: 01-256 6278

**MORGAN GRENFELL**



The First Canadian Bank  
**Bank of Montreal**

## FOREIGN EXCHANGE TRADERS/ CORPORATE DEALERS

The Bank of Montreal is seeking to recruit experienced Foreign Exchange Traders and Corporate Dealers to complement its existing professional presence in the treasury market.

Our intention is to develop our capability further in Spot, Cross Currencies and Strategic Trading and to continue to raise the Bank's profile in the corporate sector.

These positions present excellent opportunities to join a successful and expanding treasury team. Remuneration and benefits package will be competitive and commensurate with experience levels.

Please address applications to:

Mr Terry L. F. Steward, F.I.P.M.  
Manager, Staffing  
Bank of Montreal, 9 Queen Victoria St.  
LONDON EC4N 4XN



## FUND MANAGERS

Make money for us - and yourself

Crown Financial Management is a rapidly developing financial services group which markets pensions, unit trusts and life bonds. We are growing, both in the size of funds under management and in the number of separate funds. Now we are looking for more top-level fund managers to help us develop our investment strength.

**Deputy UK Equity Manager**  
£30,000 (neg.) + bonus + car

You will report directly to the UK Equity Manager and assist in managing the Group's UK equity portfolio of over £200 million. Currently, it is spread across pension funds, life funds and unit trusts. You would also be responsible for training junior investment analysts and representing the Group to brokers and analysts. At first, you would deputise for the UK Manager as necessary, but you would have the opportunity to become a full fund manager in the medium term.

You should preferably be under thirty, and an Associate of the Society of Investment Analysts with at least three years research experience. You should also have a sound knowledge of the UK equities market and stock analysis - and be able to show it.

**International Fund Manager**  
£32,000 (neg.) + bonus + car

You will have at least five years experience in fund management and overseas portfolio research. You can demonstrate a sound knowledge of overseas markets coupled with excellent basic stock market analysis. You should be between 30-55 and looking to develop your experience both in business areas and size of funds handled.

You would report directly to the Senior Equity Manager, and be responsible for the performance of funds under your management. You would be part of a senior investment team, and your responsibilities would include structuring, adapting and trading in specific markets with the portfolio under your control.

Benefits for all positions include a pension scheme, mortgage assistance and relocation expenses where appropriate.

Please telephone or write with full CV to: Robin Witheridge, BDC (International) Limited, 63 Mansell Street, London E1 8AN. Telephone: 01-488 0155.

Prospects of inheriting a substantial private client portfolio.

## Stockbroker - Private Clients

CITY

£25,000 - £30,000 + Package

Laing & Cruickshank Investment Management Services is one of the country's leading Private Client stockbrokers. A Senior Director with a substantial quality list of clients now seeks a Fund Manager to work alongside him until he retires in approximately 18 months' time.

This is traditional private client business, providing individual attention to the needs of the investor on both a discretionary and advisory basis. The successful applicant will be aged 30-40, with Stock Exchange examinations, and will ideally have a minimum of 8 years' experience of managing private client business, but candidates with a related background will also be considered. The ability to generate investment ideas and a sound knowledge of economics and the UK equity market are essential.

A base salary of £25,000-£30,000 is envisaged, plus bonus. We also offer an excellent benefits package, including mortgage subsidy.

Please write with full CV to: Liz Knott, Manager Personnel Services, CL-ALEX Limited, 66 Cannon Street, London EC4N 6AE. Tel: 01-256 0233.

**CL-Alexanders Laing & Cruickshank**

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## TRAINEE FINANCIAL ADVISOR

An Opportunity Has Arisen For two Financial Advisors aged 23-30 to build a successful business within the Financial field. High earnings during training, rising steeply with an opportunity to enter management.

Call Nigel Brooks on 01-409-2839

## Fund Management

Progress the Norwich way

Have changes in the UK financial market damaged your career prospects? As one of the UK's largest, most successful and rapidly expanding financial organisations, Norwich Union - with total assets of £10bn - can keep your career moving in the right direction.

The substantial growth in Group portfolios has created the need for two additional Fund Managers and an Investment Analyst within the Investment Division.

**US - Unit Linked:** You will manage part of the international unit-linked funds. You must be able to demonstrate a record of successful stock selection in the US ordinary share market, and should ideally have experience of managing funds orientated towards short-term performance.

**UK Life Funds:** You will supervise part of a very large life fund and cover a range of sectors. It calls for someone who has experience of managing a portfolio of UK shares for a long-term fund.

To qualify for one of these superb opportunities

you must be a graduate with 3/6 years' investment experience and proven stock selection ability, who is currently managing a fund or part of a fund and enjoys making independent decisions whilst working as part of a team.

**Investment Analysts:** You will be part of a small team responsible for advising on a selected range of sectors in the UK market on behalf of a large long-term portfolio. Up to two years' relevant experience is required.

A highly attractive benefits package includes a competitive salary, performance-related bonus, subsidised mortgage and permanent health insurance after a qualifying period, non-contributory pension and life insurance, excellent sports and social facilities, and other large-company benefits. Full relocation expenses will be paid where appropriate.

To apply, please telephone for an application form, or preferably, write enclosing a CV, quoting Ref: 1881/BL/FT, to Sally Frampton.



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## FINANCIAL MARKETING AND SALES PROFESSIONALS

### Futures Funds

E D & F Man International, the futures arm of the 200 year old Man Group of London is strengthening the sales and marketing team for its highly successful range of top performing futures funds. Applications are invited from experienced professional executives for the following senior posts.

### Regional Managers

The Regional Managers will be responsible for all sales activities in their regions, either by direct sales or through independent financial intermediaries. Man International is also developing its market penetration in partnership with selected financial institutions who offer tailored own-brand managed products to their client base. The Regional Managers will be expected to develop and progress these opportunities, working with the Head Office commercial and legal team.

The European Regional Manager will be based in London, while the Asia-Pacific Regional Manager will be based in Hong Kong. Successful candidates, aged 28-40, will have 5-10 years experience in institutional or retail marketing of packaged investment products. Preference will be given to candidates familiar with the futures markets and who have significant experience and contacts in the relevant region.

Salary: Negotiable according to age and experience.

### Marketing Manager

The Marketing Manager will control a press advertising, print, video and public relation budget of up to £250,000 per annum. The successful candidate will have at least 5 years experience in devising and implementing communications strategies using print, video, PR and press advertising. Experience of international off-the-page marketing of financial products is essential and preference will be given to candidates who have a degree or equivalent in marketing or communications and who have recent experience of control of complete marketing campaigns.

Salary: Negotiable according to age and experience.

### Lawyer - International Securities

E D & F Man International, is also strengthening the Head office management team for its highly successful futures fund in addition to retail sales of offshore futures funds. Man International is also developing its market penetration internationally in partnership with selected financial institutions who offer specially developed futures funds to their own client base.

The requirement is for a qualified (UK or US) lawyer with experience of offshore corporate structures and international commercial agreements in the investment field. Strong commercial and interpersonal skills are required, as is the willingness and ability to travel extensively and to prepare effective documentation with a minimum of supervision.

The successful candidate will probably have 5 years' post-qualification experience in a similar field, either with an international law firm or in a financial services organisation.

Salary: According to age and experience.

Applications will be treated in strict confidence and should be forwarded to Colin Barrow, Director - Funds, at E D & F Man International Ltd, Sugar Quay, Lower Thames Street, London EC3

## Senior Analyst

### UK Mortgage-Backed Securities

#### Moody's Investors Service Limited

City

£ Negotiable

Moody's Investors Service Ltd., a wholly owned subsidiary of The Dun and Bradstreet Corporation, provides credit analysis services to the global capital markets by assigning ratings to a wide range of fixed income securities, financial guarantees and sovereigns. Through their already established and growing offices in New York, Tokyo and London, Moody's is expanding their global rating efforts to include UK mortgage-backed securities.

You will be working with a team of other professionals, including solicitors, technical analysts, and credit analysts, in assessing the overall credit quality of UK mortgage-backed securities. You will also be working closely with large institutional investors to communicate Moody's rating opinions. Strategic work will involve assisting in the development of this new enterprise.

Candidates should be graduates with substantial mortgage credit experience, either in underwriting, servicing or mortgage finance - possibly with one of the major building societies, banks or insurance companies. Candidates should be analytically-minded,

creative, energetic and have excellent communication skills. Foreign languages would be useful but are not essential. After initial training with Moody's Structured Finance Group in New York, you will join their London-based team of analysts. You will be required to travel throughout the UK and possibly abroad as other structured finance markets emerge. Salary, dependent on qualifications and experience, will be attractive and very competitive.

Please reply to Alison Hawley in strict confidence with details of career and salary progression, education and qualifications, quoting reference 5084/FT on both envelope and letter.

**Deloitte  
Haskins + Sells**

Management Consultancy Division  
P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

## Fund Management

Marketing

Earnings £30-40,000 + Bens

Our client is the fastest growing of the major pooled pension fund management organisations with a reputation for producing consistently high results. In line with this rapid development they seek an additional marketing executive to join their established team of specialists.

The successful candidate will ideally come from an investment background either in marketing, Portfolio Management, or a related area

and have strong personal and presentation skills. This position offers variety and challenge within an exciting growth market, and long term prospects within a number of areas are excellent.

Interested candidates should contact Charles Ritchie on 01-404 5751, or write enclosing a full cv to Michael Page City, 39-41 Parker Street, London WC2B 5LH. Confidentiality assured.



**Michael Page City**  
International Recruitment Consultants  
A member of Addison Consultancy Group PLC

ALBANK ALSAUDI ALHOLLANDI, a joint venture between Saudi Partners and ABN Bank, the largest international bank in the Netherlands, has vacancies for the positions of:

## Chief dealer and Forex, Deposit dealer

Attractive remunerations (tax free) according to qualifications.

All positions are based at Riyadh and include other benefits like free accommodation, medical insurance.

Please send your written application in English before December 16, 1987 to:

Algemeene Bank Nederland N.V.  
Directorate Personnel/Foreign Section  
P.O. Box 1914  
1000 BX Amsterdam, the Netherlands,

Interviews with selected candidates will take place before December 23, 1987.

البنك السعودي Albank Alsaudi  
البنك الهولندي Alhollandi

**ABN Bank**

## NATIONAL MUTUAL LIFE MARKETING MANAGER

National Mutual Life Assurance Society is a leading mutual life office with over 160,000 policyholders. It has recently relocated its Head Office from the City of London to Hitchin, Herts. Established in 1830, its growth has been built on a sound financial base, by specialising in mortgage-related business and more recently in money purchase pension arrangements. National Mutual Life is well placed to take advantage of the new pensions opportunities and eager to do so.

National Mutual Life is looking to appoint a Marketing Manager to develop further its marketing strategy and, as part of the Management team, to devise and implement action plans.

It is essential that the applicants should have a record of achievement as a marketing professional, be numerate and have a good command of English. He, or she, will also need to combine enthusiasm and flair with the ability to learn quickly. Experience within the financial sector is desirable.

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## ARTS

## Electrification/Elizabeth Hall

Dominic Gill

Max Loppert reviewed the premiere of Nigel Osborne's new opera for Glyndebourne, *The Electrification of the Soviet Union*, as long as this page two months ago. He found it then an important, but melancholy, occasion: and that melancholy was underlined on Monday night at a concert performance, minimally "semi-staged" by the Glyndebourne Touring Opera.

The peculiar acoustics of the new stage at the Elizabeth Hall ensured that the balance of instruments and voices was weighted powerfully in favour of the instruments: words that might have been audible in the opera house as a result were almost without exception overwhelmed. I changed my seat after the interval, hoping to gain a better acoustical perspective: but so little even then of Craig Raine's libretto was comprehensible, and so little serious sense could be made of the odd passing word, that it was realistic only to attempt to judge the opera as a concert piece.

The manner is efficient, fluent, factory-made "near-tonal": a curious amalgamation of styles, from Chalkovsky through Debussy, coming to rest somewhere a little beyond, but not far beyond, Poulenc and Milhaud. It

is, at its best, clever, energetic and genial - but the effect of Osborne's efficient geniality, in all of its guises, was also irremediably bland. I wish there had been something altogether sharper and crisper and more resistant in its more Stravinsky and Bartok and Satie - more Prokofiev even - than such a relentless torrent of predictable mainstream recipe. The sharp moments were the simplest, and they had a perceptibly Brittenish air - a few measures every now and then of slow-moving recitative, austere and characteristically coloured: a sudden shift of deft and delicate woodwind fantasy.

But the dramatic current - the dramatic voltage - of the music is not Brittenish at all. It is a short opera: but it is, as Max Loppert also found it, insensitively long. Nothing happens in the score or the libretto, either musically or dramatically: they lead us nowhere. Slowly, Peter Sellers's staging was blamed for much of the dismal impact of the first production: but it would take more than a genius to breathe life into such a fundamentally flaccid (and nerveless, underlying) musical proposition. A major rewrite, not to mention a major rethink, must surely be the next step.

## Adriana Lecouvreur/Barbican

Richard Fairman

A poor house suggested that Cilea does not have many supporters here. That is a shame, as *Adriana Lecouvreur* (his best opera and a popular one with audiences overseas) is well worth getting to know. The music is a marvellous confidence of Puccini's lyricism and Massenet's refined sensuality, a style that is recognizably moulded into Cilea's own. Of all the so-called *verismo* composers, he is surely the most cultivated.

For that reason, if no other, his operas deserve the most attentive care. But unfortunately at this concert performance it soon became clear that the English Chamber Orchestra had only had one or two rehearsals and nothing that they and Maximiano Valdes, the conductor, hastily put together was able to suggest otherwise. A special casualty was the heroine's lovely entrance music, reduced to a tasteless scribble by the violins.

Hearing that, the evening's Adriana - the Russian soprano, Natalia Troitskaya - did well to rise with such a composed and gracious smile. But then she does not look like a singer who is easily deflected from the role, but rather a mixed one for Cilea.

formidable performance: passionately involved with the character, sung and acted out (despite the concert-hall setting) with a fire that would burn brightly, however soggy the surroundings.

Happily, though, there was one other personality on stage here, with whom she could set the sparks flying. The plot of *Adriana Lecouvreur* includes a little soprano/tenor rivalry, which is more than similar to Verdi's *Aida*; and in Cleopatra Cilea's exciting Princess de Bouillon the Russian had a worthy opponent. Even the voices made a good match. Troitskaya's golden tones, Cilea's more harsh and aggressive.

It is not surprising that the rest of the cast was over-shadowed. The Maurizio was Giacomo Aragall, struggling somewhat with a cold; while Vicente Gardiner sang clearly enough but made little of the stage manager, Michonnet. (That thrilling old recording of the monologue by Gobbli had to be set firmly out of mind.) In the smaller roles Stuart Kale and Roderick Earle made lively contributions. In all, a good evening for the start, but rather a mixed one for Cilea.

## Cleveland Quartet/Radio 3

David Murray

It is becoming hard to recall the strong and specific impression that the Cleveland Quartet used to make in their earlier years. It cannot have been just a matter of their four Stravinsky instruments; for they still have them, and yet on Monday from St. John's, Smith Square, there were only momentary reminders of their rich collective sound. It is still a loud sound: many a designated piano was inflated to a rude forte, particularly charming in the finale of Schubert's Little D major Quartet, D. 74. A combination of relentless vibrato and fractional mistuning - ever so slight, but ever so often - sufficed to curdle many a concerted passage in that innocent work.

Sheer sound apart, the Cleveland approach to early Schubert was unapologetically strenuous. The airy lines of the Allegro never floated free of a hefty, plodding accompaniment: the Andante sounded no less

mechanical, despite a proliferation of would-be expressive swells in unlikely places. Their fatal stroke on the Minuet was somewhat relieved by an honest effort to stimulate playfulness in the Trio, the sole evidence of sympathetic intentions in this performance.

Their Beethoven, the early B-flat Quartet from op. 18, was certainly more idiomatic: some proper brio at the start, if also some gruffness, and an energetic Scherzo in which Beethoven's syncretistic sound as affably wrong-footed as Haydn's. The Cleveland addition to vibrato, however, was visited upon even light staccato quavers; and none of the slower music escaped the plague of expressive local swells - especially obnoxious here, because Beethoven does pointedly ask for them in certain places, and multiplying the effect diminishes it. Whatever guides the Cleveland team's performance these days, it cannot be close attention to the music.



Presenter John Swinfield (centre) with four regular contestants in the new "Stocks and Shares Show"

## Television/Barry Riley

## Still a bull market on the box

Suddenly, TV has discovered the business scene. It must be something to do with the delayed stimulus of Big Bang, allowing the enormous time lag in getting projects on to the air. Now that we have suffered the crash could the bull market in financial programming also soon be on the wane?

But the crash itself has provided plenty of topical material for the five regular business shows running this autumn (four of them weekly, one daily) and the first financial game show - *The Stocks and Shares Show* - is promised for January. Added to the regular series are the occasional specials, such as *Panorama's* programme on the Wall Street crash on November 23 and Channel 4's *Insiders* documentary last week.

So watching business TV for the past two weeks has been a time-consuming and not very uplifting experience. For a start, there is a distressing sameness about the formats: after a few bars of urgent music a man appears sitting behind a desk, then moments later we see he has a woman assistant. Presumably to add variety, another man tends to appear later in a spotted bow tie and talk animatedly. But when shows have names like *The Money Programme*, *The Business Programme* and *The City Programme*, originality is presumably at a premium.

On closer viewing, however, there are detectable differences in the apparent objectives of the various shows. *The Money Programme* on BBC2 is the longest established, and appears to have both the broadest coverage - from big business to small investment - and the largest budget. On November 22 it managed to put out an apparently live interview with an expert in New York on the US deficit settlement, whereas the rival *Business Programme* on Channel 4 an hour earlier had hardly mentioned the weekend's big development.

*The Money Programme* also makes effective use of computer graphics, the one aid that TV can bring to help understanding of technical subjects, and so much more powerful than the usual sequences of talking heads and factory floor footage. Unfortunately *The Money Programme* does not appear to have its graphics department under proper editorial control. On November 22 it bafflingly charted the UK inflation rate against the dollar price of gold. What next? The Mexican inflation rate compared with the price of gold in yen?

Compared with its BBC rival, *The Business Programme* is a shoestring affair and it shows. The highlight of its November 22

edition was a long interview with Kent Price of the Chloride battery group; he is an excellent chap, I'm sure, but was he really the man of the moment, when the US budget drama was hitting the headlines? To be fair, the programme, as its name implies, is more orientated to business than finance. But it seems to miss the real targets.

On November 23 the programme celebrated its hundredth edition with the promise of a feature on Saatchi & Saatchi. Would the reclusive brothers at last be lured out under the TV lights? Alas no, all we got was a peep into Charles Saatchi's private modern art gallery and an interview with the brothers' latest front man, Victor Miller.

The justification for *The City Programme*, ITV's Thursday night rival for *The Business Programme*, appears to be that it is aimed much more at the City professional. At any rate, it is not widely networked - *Border TV*, for instance, with few pupils in its catchment area, is

ahead of the Kuwaiti takeover will have been instructive. In fact much of the American material in the first half of the programme was well put together, although it went over fairly old ground. Then Hird rather pulled the rug from under the programme's feet by suggesting that insider trading might be just another self-interested invention of the greedy American legal machine, "a crime made for lawyers" as rich men were dragged off in handcuffs and elaborate and expensive plea bargaining took place.

In the second half, back in the UK, the programme rather fizzled out in the maze of obscure Suter allegations. David Abell denied more or less everything on camera while elsewhere the image-starved director used toy soldier-like models to represent a cast of characters with names like Michael Somerset-Leeke and Mrs Gitterman: not so much straw men as clay men, perhaps. Channel 4 has two other regular shows, both highly speci-

## Big Bang has fuelled a business show boom, with five regular programmes running this autumn. But how have they coped since we have suffered the crash

showing *Magnum* in this time slot.

In terms of presentation *The City Programme* is one of the slickest business shows and it relies on a quick-fire series of items to hold the attention. But inevitably this runs the risk of superficiality, which showed up on November 19 when it made a worthy but probably misguided attempt to cover the thorny subject of short-termism. It deserved good marks on the same programme for persuading a spokesman for the Kuwait Investment Office (normally of Saatchi-like discretion) to appear and talk about the KIO's buying of BP shares. But its investigatory items often fall into the "so what" category, as with its December 8 exposure of an alleged US gold mining share scam.

Last Thursday Channel 4 featured a full one-hour investigation exercise. Christopher Fild's *Insiders* which had the publicity bonus of legal action from David Abell of Suter. For those who regard insider trading as a victimless crime the sequences involving options traders who lost millions writing out-of-the-money contracts in Santa Fe

alised. *Business Daily* is this year's major innovation, a Monday-Friday "City page" which would be minority viewing at any time but especially so at midday. At least it gives a woman, Susannah Simons, the chance to take the lead presenter role. And it has the advantage of up-to-the-minute topicality, even if this can lead to far too many interjections of the "and now time for another look at the Footsie" variety. Immediately can also backfire, as when *Business Daily* prematurely announced a full investigation of the Eurotel issue on November 27.

The programme seems to have improved its pace since I last watched it in mid-October, but I still have the impression it is too slow. The five or six interviews with finance directors and analysts in a single show, which is too many. Twenty minutes would be quite long enough, especially if the programme is to be viewed by professionals in their offices, which presumably it must be if a significant audience is to be built.

In contrast to *Business Daily's* scheduling in the daytime wilderness, Channel 4's personal finance show *Moneywatcher* gets

a peak time slot on Tuesdays. But compared with the perfectly paced and authoritative radio programme *Money Box* this was a scrappy affair, not helped by being taped in Halifax two weeks running for no very obvious reason. With a few relatively simple subjects like payroll giving the programme was satisfactory enough, but more complicated matters were simply not given enough time or technique. Douglas Moffat tended to talk far too fast to benefited members of the public who ended up, as did the viewing public, not much the wiser.

A piece on stock market indices seemed under-researched. Viewers were told, with the assistance of on-screen captions, about the All Shares Index and the FTSE 100 Index. And when the programme tackled wills on November 24 we were shown Moffat walking through a cemetery. Perhaps we should be grateful the director did not think of taping a few sequences in a mortuary.

What next? The New Year will bring a 12-week run of *The Stocks and Shares Show* in which four real shares will be offered to contestants each week and the best forming portfolio at the end of the series will win. It is described by producer/presenter John Swinfield as "an intelligent game show". The series is timed to finish next April just ahead of the implementation of the main investor protection sections of the Financial Services Act, which is just as well given that broadcasters (unlike writers) are not exempt from the need for authorisation.

This is Channel 4 again, which poses the question of what has happened to BBC1 in the business TV revolution? It has been a non-starter, except that *Panorama* tried its hand on November 23 in a one-off programme on the Wall Street Crash, in which reporter Will Hutton marvellously toured New York City but seemed to suffer from most of the drawbacks of the John Birt BBC current affairs coverage.

Perhaps it was optimistic to expect a clear explanation of such an event only five weeks after Black Monday, but there was a basic muddle about whether the US was in an economic boom or a recession. And having taken the trouble to tape separate interviews with both Milton Friedman and J.K. Galbraith, *Panorama* set them up against each other more or less as music hall turns. Maybe the editor thought it was good television. But it was not a way of helping the viewer to understand why Wall Street fell 500 points in a day.

## Bells are Ringing/Greenwich

Michael Coveney

This co-production between Greenwich and the Cheltenham Everyman, in a cheerfully hapless staging by John Doyle, is most welcome seasonal curiosity. The role of Ella Peterson, the intuitive switchboard girl at "Susanswerphone," belonged to Judy Holliday - first on Broadway in 1950 and later opposite Dean Martin in the Vincente Minnelli film.

Now Lesley Mackie, who shadowed another Judy in a recent Garland tribute, pulls the plugs and connects the fortunes of a struggling playwright, an unemployed actor and a singing dentist. Jeff Moss (Ray Lonn) thinks Ella is an old lady. When she hears that his deadline has passed, she penetrates his apartment, chivvies him along and falls in love.

The lyrics and book - both wittier and smarter than I had been led to expect - by Betty Comden and Adolph Green reflect a grounding in revue they shared with Holliday. The problem for Miss Mackie is one of making the material her own. This she does in a pleasingly dignified way, exuding a natural gamine charm and underplaying the clownishness. She retains Garland's vulnerability but has softened the cutting edge.

Jule Styne's score, which precedes his finest work, *Gypsy*, by three years, contains two great songs, "Just in Time" and "The Party's Over," and one very good one, "Long Before I Knew You." It is marvellous to hear these songs in their dramatic context,

the first a lulling foxtrot with comic inserts in Central Park, the second a deflated solo following hard upon the first. The third, a plangent duet, is one of Broadway's most elegantly constructed love songs.

There is also "Better Than A Dream," which sets up the romance, and a delightful point number, "Salzburg," for the shady bookie, Sander (John LeVitt, very funny), and his loyal soubrette, Sue (Petra Siniawski, sweet and svelte).

The settings of Donald Crosby are on the rosy side, but this is not Drury Lane. A subway compartment, a drug store, a night club and a penthouse suite - this is another musical New York tour - make way for some lively dancing choreographed by Kenn Oldfield (Bob Fosse did the original show) and keenly executed by a busily costume-swapping small cast.

The sub-plot, with a couple of dicks sniffing out a gangland racket, pushes the main action along, although Mr Doyle never succeeds in explaining how characters gain unchallenged access to Jeff's suite. Jeff is loosely modelled on George Kaufman trying to go solo without Moss Hart, and there are other aromatic references to method actors ("There's only one Marlon Brando, and that's Tab Hunter") and pop musical fashions.

One catalogue song has been slightly re-written to include the names of Janet Blair, who played Ella at the Coliseum in 1967, and, for reasons unknown to me, the late Arthur Lowe.



Lesley Mackie

## Saleroom/Antony Thorncroft

## Phillips' Carracci record

There was much excitement throughout the salerooms yesterday, not least at Phillips where a pastoral scene of the Holy Family, with St. Lucy, by the late 17th-century Italian artist Annibale Carracci sold for \$547,000, easily a record price for any work of art sold at Phillips. The previous best was the \$386,000 paid for a painting by the Australian artist John Glover.

What makes it all the sweeter for Phillips was the fact that the saleroom originally mis-catalogued the painting, and estimated it at around \$10,000. It was also very nice for the vendor, a Dorset lady whose grandfather bought it for \$5 in 1930 and who was told by Sotheby's this summer that it was probably worth around \$400. The buyer was an American bidding by telephone and it will probably disappear into an American museum.

The British Rail Pension Fund continues to offload the works of art it bought in the 1970s as an alternative investment. Yesterday it was the turn of Japanese prints. It sold 33 lots at Sotheby's for \$1,578,720, not a bad return on the \$444,940 it paid for them a decade or so ago. Some of the minor items were unsold but the important offerings all set new auction records.

A very rare album (only one other is known) of Hokusai's "The thirty six views of Fuji," containing five additional prints, sold for \$806,000 to International Fine Art Consultants of Hong Kong. The price was way above the \$380,000 high estimate and set a record for any lot in a Japanese print sale. The Fund had bought it in Paris for \$179,854 in 1979.

Even more impressive was the \$220,000 paid for a print by Utamaro of a tea shop waitress. It was a record for any individual Japanese print, beating the \$112,650 paid for the same image

earlier this year. (It was acquired in 1975 for \$35,000.) A print of a male actor by the mysterious artist Sharaku made \$165,000, a record for him, while Seibu, the Japanese department store, secured another Sharaku portrait of an actor, portraying a woman, for \$110,000.

Meanwhile at Christie's in London a rare early 18th century Limoges enamel and gilt copper casket sold on target to the New York dealer Lubin for \$169,500. Danny Katz of London paid \$104,500 for a gilt bronze Italian figure of Hercules supporting a globe of around 1600 (top estimate \$8,000). Old Master drawings did less well, two landscapes by Claude Lorraine being unsold at \$86,000 and \$70,000.

Sotheby's far exceeded its own modest expectations in Monaco on Monday night when it sold the antique firearms collection of the late Charles Dräger for 17,464,000 FF, converted into \$1,632,149. Less than 2 per cent was unsold, not really a surprise since this was the finest private collection of such firearms in France.

Perhaps of most interest to British collectors was a pair of English double-barrelled flintlock travelling pistols made for the Prince Regent, later King George IV, around 1813. They sold for \$18,672, roughly in line with the top estimate.

A pair of French silver mounted flintlock sporting pistols, produced in Paris around 1800, fetched the top price of \$64,317, over four times their forecast, but of more interest was a wheel lock arquebus, made for the royal collection of King Louis XI. With its ebony stock and finely chased, gilded and engraved mounts, it was almost certainly a presentation piece, made by an Italian craftsman, and never fired. It sold for \$51,869. A sabre presented by Napoleon to General Desaix commemorating the conquest of Upper Egypt sold for \$33,196: it had probably been captured from a British soldier.

## Arts Guide

December 4-10

## Theatre

## LONDON

*The Rover* (Merrmaid). Jeremy Irons rosters into town in the RSC's Swan production of John Ford's comedy. It plays in repertoire with the Cherno-by-play *Macbeth*. (836 5568/5569)

*A Man For All Seasons* (Savoy). Charlton Heston begs no favourable comparison with Paul Scofield as Sir Thomas More in a leaden production of a play best left to amateurs and children. (836 8888)

*Antony and Cleopatra* (Olivier). Peter Hall's best production for the National Theatre leaves in 1988 brings this great but notoriously difficult play to thrilling life. (928 2252)

*The Phantom of the Opera* (His Majesty's). Spectacular emotionally nourishing new musical by Andrew Lloyd Webber emphasising the romance in Leroux's 1911 novel. (839 2244, CC279 6131/240 7200)

*The Balcony* (Barbican). Sadly dated and designed by Maria Bjornson, the RSC's Genet retrospective. (628 5795)

*Follies* (Shaftesbury). Stunning revival, directed by Mike Ockrent and designed by Maria Bjornson, of Sondheim's 1971 musical. (379 5389)

*Serious Money* (Wyndham's). Transfer from Royal Court of Caryl Churchill's sick City comedy for champagne-drinking puppets. (836 3028, CC379 0365)

*A Small Family* (Broadway). Brilliant new Alan Ayckbourn play about Britain on the fiddle in greedy times, selling out to foreigners and keeping it simultaneously in the family. (328 2232)

## AMSTERDAM

The Woolgatherers (Garden Hotel)

Theatre). Lord Greyhound Productions presents a modern comedy by William Masterson-Smith. Directed by John Harnett. (84 21 23)

## NEW YORK

*Fences* (48th Street). August Wilson hit a home-run, this year's Pulitzer Prize, with James Earl Jones talking to a powerful lead role. (221-1211)

*Cats* (Winter Garden). Still a sellout, Trevor Nunn's production of T.S. Eliot's children's poetry set to trendy music is classic only in the sense of a rather staid and overblown idea of theatricality. (239 9292)

*42nd Street* (Majestic). An immodest celebration of the heyday of Broadway in the 1930s, with appropriately trash and leggy honing by a large chorus line. (877 8020)

*A Chorus Line* (Shubert). The longest running musical ever in America in which the songs are used as auditions rather than emotions. (239 6200)

*La Cage aux Folles* (Palace). With some tenuous Jerry Herman songs, Harvey Fierstein's adaptation of the French film manages barely to capture the feel of the sweet and hilarious original. (757 2828)

*Footloose* (Booth). The Tony's best play of 1985 won on the strength of its work-of-mouth popularity for the two oldsters on Central Park benches who bicker uproariously about life, past, present and future, with a funny plot to match. (239 6200)

*Les Misérables* (Broadway). Led by Colin Wilkison, the spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pagantry and drama, if not strict adherence to its original source. (339 6300)

*Shogun* (Express). Those who saw the original at the Victoria in London will barely

recognize its American incarnation. The spruced-up stage with new bridges and American scenery directed by the English-born, British-born and trumped-up silly plot. (586 9510)

*Me and Girl* (Marquis). With forgettable songs and dated leadenness in a stage full of characters, this is no classic. But it has to be a sharp reminder of the 1947 musical. The *Mahabharata* (BAM Majestic). Peter Brook's nine-hour interpretation of the world's longest poem inspired the refurbishment of an old Brooklyn vaudeville theatre to accommodate it. Ends Jan 3. (947 5550)

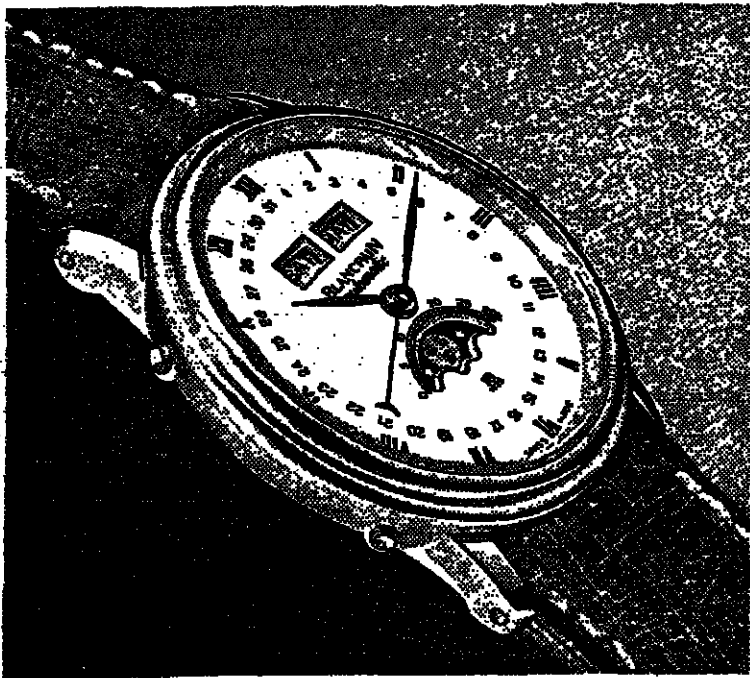
*Marching* (Imperial Theatre, Hibity). Directed by Yukio Ninagawa, Shakespeare's play has been transposed from medieval Scotland into the samurai world of Japan in the 16th century. Although performed in Japanese, the production is so strong visually that the language barrier is transcended. Ends Dec 28. (201 7777)

*Kabuki* (Kabuki-za). At 4pm a "new" play incorporating elements from existing dramas and based on the story of the 47 loyal retainers. Excellent English earphone commentary. Ends Dec 26. (541 3131)

*Bunraku* (National Theatre). Puppet theatre one of Japan's most refined art forms. Earphone commentary in English. Ends Dec 20. (265 7411)

*Twelfth Night* (Ginza Saison Theatre, Kyobashi). (In Japanese). Directed by Adrian Noble of the Royal Shakespeare Company, this production of Shakespeare's most festive comedy is usually inventive but lacks a strong emotional core. Some of the acting is weak, but an end-on-end Roger Ian is a sprightly Viola and comedian Frankie Sakai an amusing Malvolio. Ends Dec 13. (535 0555)

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## FINANCIAL TIMES

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## Health care dilemmas

MANY OF Britain's hospitals and health authorities are facing acute shortages of money and skilled staff - particularly nurses. This message has been brought home, not just by a barrage of press reports highlighting unacceptable delays in treatment for patients, but by a joint statement from the normally reticent presidents of the Royal Colleges of Physicians, Surgeons and Obstetricians, urging immediate financial assistance.

Government ministers have a stock response to worries about underfunding. Expenditure on the NHS, they say, has risen by 31 per cent in real terms since 1979, more than twice as fast as public spending as a whole. Health, therefore, is a relative priority and is being more generously funded than ever before.

On this reading, the real problem is more subtle: it is that the NHS faces an impossible task. Technical advances are constantly improving the potential quality of health care. At the same time, the NHS is expected to give everybody, irrespective of sex, age or position, equal access to these advances. Yet the demand for services that cost nothing at the point of delivery is inevitably limitless. The health service will thus always be in a state of crisis where there is always excess demand for health care.

## Infinite demand

The excess demand dilemma is exacerbated, argue the critics, because deployment of resources within the monolithic state-run NHS is relatively inefficient. There are few incentives for medical staff; patients cannot make their preferences known. It is extremely difficult even to obtain reliable statistics on the relative performance of different hospitals and health authorities. A long-run solution thus awaits not so much a selection of more cash, but reform of the UK's health care system and a realistic setting of priorities for hospitals.

This critique certainly deserves to be taken seriously. But it is far from clear that the present problem is mainly one of infinite demand and unrealistic

aspirations, pressing though these factors may be in some specialised areas. It is at least likely that the Government is seriously underfunding a health service that is both comparatively efficient and comparatively rational in its ordering of priorities. After all, many of the unmet health demands are quite basic - kidney dialysis patients, for example, have been turned away because of the exhaustion of cash budgets.

The apparently generous increase in NHS spending is slightly misleading. It was concentrated in the early Thatcher years and partially swallowed up in the large Clegg pay awards of 1980/81. Moreover, cash was pumped disproportionately into family practitioner services. The cuts in hospital services and the financial crisis affecting health authorities reflect the cumulative underfunding of centrally determined pay awards in recent years and ministers' failure to take account of various special factors, such as the ageing of the population.

International comparisons indicate that Britain is indeed skimping on the NHS. The UK devotes around 6 per cent of GNP to health; the average in continental Europe is close to 9 per cent. Crude comparisons can be misleading, but this gap is too large to be easily explained away. Assuming British preferences are the same as those elsewhere, the figures suggest that an extra £10bn or so a year could be spent on health care in the UK without distorting the overall allocation of economic resources.

Given the large scope for tax cuts built into the Government's budget plans for this Parliament, sizeable additional resources for health are obviously affordable. Ideally, more cash would be concentrated in the NHS. The Government could also be more imaginative in looking for ways of making private health care accessible to those on low incomes. But in planning improvements, it should not lose sight of the advantages of a system that strives to offer equal access to health care, nor hide behind the argument that health care demands can never be met. The point is that more realistic, achievable demands could be met than are being met today.

## The legacy of Africa's past

DEBT and drought, dissidents and disease, are devastating sub-Saharan Africa. Thirty years after the high expectations that greeted Ghana's independence, marking the assertion of a nationalism that swept through Africa, the continent is impoverished. It owes foreign creditors some \$200bn and the repayment levels are crippling. The consequences of poor rains and harvest failures are exacerbated by civil conflicts in Ethiopia, Sudan, Chad, Mozambique, Angola. At least one million Africans are expected to die of AIDS within the next decade.

There is no single answer to the growing crisis which envelops the region just as there is no single cause. But unless there is a sustained and coordinated effort by the West to provide greater help to African governments which are now trying to help themselves according to prescriptions laid down by the World Bank and the International Monetary Fund, today's crisis will become tomorrow's catastrophe.

African leaders must look back ruefully at the post-independence record. The challenges that faced the continent in the 1950s and 1960s were considerable. Yet it is difficult to avoid the conclusion that most of them have failed their peoples. Presidents and prime ministers took office for life, immune from electorates and parliaments, and protected by bans on opposition parties. In many cases intolerant, civilian regimes were replaced by authoritarian soldiers. Across Africa military spending rose, corruption spread, civil rights were abused. A steady erosion began of the checks and balances of government power which should be provided by an independent judiciary, a competent civil service, a free trade union movement.

## Growing poverty

It is no accident that regimes which stifled debate were slow to respond to the external shocks which have contributed to the decline of post-independence Africa. The sharp rise in the price of oil, higher interest rates on foreign loans, a steep decline in the continent's terms of trade with the outside world, all severely weakened African economies, many of which rested on uncertain foundations: agriculture was neglected, prestige projects ranging from stadiums to ill-conceived steel mills took priority, and inefficient state-owned corporations multiplied. Certainly aid donors bear some of the blame, backing the very proj-

ects which are now a burden in order to win orders for companies at home, and failing to co-ordinate foreign aid programmes. But for too long African leaders shirked reform. As the crisis deepened, however, marked by growing poverty, rising debt, and declining export receipts, governments have been forced into a fundamental review of economic policy, assisted by a series of blunt World Bank appraisals. The culmination of this process was a special session of the United Nations General Assembly in May last year to discuss an economic recovery programme endorsed by the International Monetary Fund and the World Bank, and whose principles are being put into practice by most African states. More realistic, government deficits have been cut, agricultural incentives increased.

## Fresh start

But Mr Javier Perez de Cuellar, the UN Secretary General, warned recently that the programme is in jeopardy because the continent's debt burden is too heavy, and the flow of new resources inadequate. Last week's special summit of the Organisation of African Unity to discuss Africa's external debt told that the interest and principal repayments now take up 40 per cent of the continent's export earnings, a level clearly incompatible with efforts to secure recovery. Western governments have initiated a series of measures which go some way to easing the problem, but include higher IMF and World Bank lending in 1988. A three-point plan was launched earlier this year by Mr Nigel Lawson, the Chancellor of the Exchequer, suggesting that creditor nations should convert aid loans to grants, agree longer repayment periods for official loans, and cut interest rates on these debts to below market levels.

Africa needs to make a fresh start under new policies, free from the legacy of past mistakes and misfortunes. A sharp reduction in the burden of deadweight debt should, therefore, be treated as an entirely appropriate *quid pro quo* for radical policy reform. Mr Lawson has noted that there has been considerable resistance to cuts in interest rates on the debt. But as the OAU has rightly insisted, something has to be done. Without prompt and generous action by the West the legacy of Africa's past will cripple Africa's future.

WALL STREET has developed a hanger-on following, particularly in the two days after L. F. Rothschild, a medium-sized securities firm, became the latest in a growing list to show the strain. Having lost a quarter of its equity in the stock market crash, it announced that more than a third of its workforce was to be dismissed.

Only a few days earlier, Kidder Peabody told its workforce that a 1,000 jobs - 14 per cent of the total - were to go. Others had been even quicker off the mark. E. F. Hutton held an emergency meeting on the night of Black Monday, October 19, and decided there and then to put itself up for sale. For the price of a quick deal with Shearson Lehman, Hutton is putting itself on the market. Some estimates suggest that 6,000 jobs could be lost.

There is no doubt on Wall Street that further grim announcements are only a question of time.

The unprecedented setback in share prices has not only brought substantial capital losses and sharp declines in revenues in the wake of falling business volume. It has also exposed serious management shortcomings in some of the biggest firms - weaknesses that had been hidden during the five glorious years of the bull market.

According to Dr Peter Drucker, the author and consultant, Darwin's theory of evolution is as relevant to the development of the US securities industry as it is to the rest of the animal world. Speaking at last week's annual convention of the Securities Industry Association in Florida, he likened the business to a primitive creature which had evolved enough to live on land.

There, he said, an animal can grow to about six inches without needing a skeleton. Beyond that size, however, pure cartilage cannot support the frame.

Aggressive securities giants like Salomon Brothers and Merrill Lynch do not perceive themselves as embryonic creatures lying on their bellies in the primordial swamp. Yet the fundamental reassessment of management strategies in many securities companies, which has been accelerated by the October collapse in equity prices around the world, has much to do with the need to provide a stronger backbone to support their enormous size and protect them against the losses sustained in a rapidly falling market.

What the equity crash conclusively proved was that many securities companies had seriously over-extended themselves. The long bull market had seen sweeping deregulation in important areas of their business, and an explosion in the availability and use of more and more complicated financial products. At the same time, a drive for over-growth and expansion plans had involved the creation of thousands of new jobs in New York and other financial centres.

The price is now being paid. The latest announcements of cutbacks and redundancies have had an air of emergency about them. The need to inject capital is seen as paramount after many companies suffered enormous trading losses not only during October's stock price crash but also during the sharp downturn in the US bond market earlier this year.

A number of Wall Street firms have come clean about their losses in October. First Boston is thought to have lost more than \$60m (\$33.42m) and L. F. Rothschild said it had lost \$44m. In both cases, the problem was in risk arbitrage. Bear Stearns announced it had lost \$36m on an arbitrage of options business during October's crash. The securities firms which underwrote the British

## Janet Bush reports on the crisis facing US securities companies in the wake of Black Monday

## After the crash comes the shake-out

government's sale of shares in British Petroleum were badly hit. Goldman Sachs, for example, sustained a loss of about \$30m.

Even before this disaster, some firms had already started to suffer from dwindling returns on equity and ever more paltry profit margins, and had decided that something had to be done. The current round of redundancies started with Salomon Brothers' decision in early October to close down its municipal bond and money markets operations.

Figures compiled by the Securities Industry Association show graphically that while the capital employed in the securities business has been rising rapidly during the 1980s, profit margins have been squeezed and return on equity has fallen.

## Securities giants do not see themselves as embryonic creatures on their bellies in the primordial swamp

Whereas pre-tax profit margins averaged 12 per cent from 1981 to 1983, margins have declined to under 9 per cent in the year to date (and probably a lot less than that since the crash). Pre-tax return on equity averaged an extraordinarily high 38 per cent in the early 1980s but then deteriorated in the last three years to about 23 per cent. At the same time, the industry's equity capital increased from \$7bn in 1981 to \$25bn by the third quarter of 1987.

In the sombre words of the SIA: "As capital has expanded, the industry has had to assume more risk and work harder and harder to generate the same level of return as in earlier years - and it has failed to do so." Even before the crash, the process of retrenchment was already inevitable.

In this harsher climate, priorities have changed completely. According to Mr Edward O'Brien,

the SIA's president: "A year ago, the thing was revenue building. Now profitability and cost cutting have gone to the top of the list of management priorities. There was always an attitude that the market would bail us out but that is looking old-fashioned now."

The need to bolster capital was a prime topic at the SIA convention last week. Yet there are some who believe the market cannot stand more. Black Monday has however deepened their pockets. Mr Michael Green of Mercator Partners, a specialist (market maker) on the New York Stock Exchange, takes this view: "Making markets is no job. Even if the Dow is falling 500 points a day, there is no way to call time-out. You just pray and hope you survive. No amount of capital is going to stop you getting buried."

Mr David Ruder, the new Chairman of the Securities Exchange Commission - the industry watchdog - has informally floated the idea of an emergency cushion of capital to ensure the liquidity of market makers at times of crisis. Although no more than a tentative idea, it has already been shot down by some powerful guns. In particular, Mr John Phelan, Chairman of the New York Stock Exchange, argues that no one ever wanted to give money to support a competitor. Speaking in Florida last week, Mr Phelan said increased capital was not the whole answer.

The NYSE has so far responded to October's events in a highly practical way, forming an operations committee to coordinate efforts to upgrade the exchange's trading and communications systems to handle peak days of 600m shares by the end of next year.

Since the crash too, the NYSE has waived restrictions on outside ownership of specialist firms. This has enabled Merrill Lynch and Drexel Burnham Lambert to gain seats on the floor for the first time.

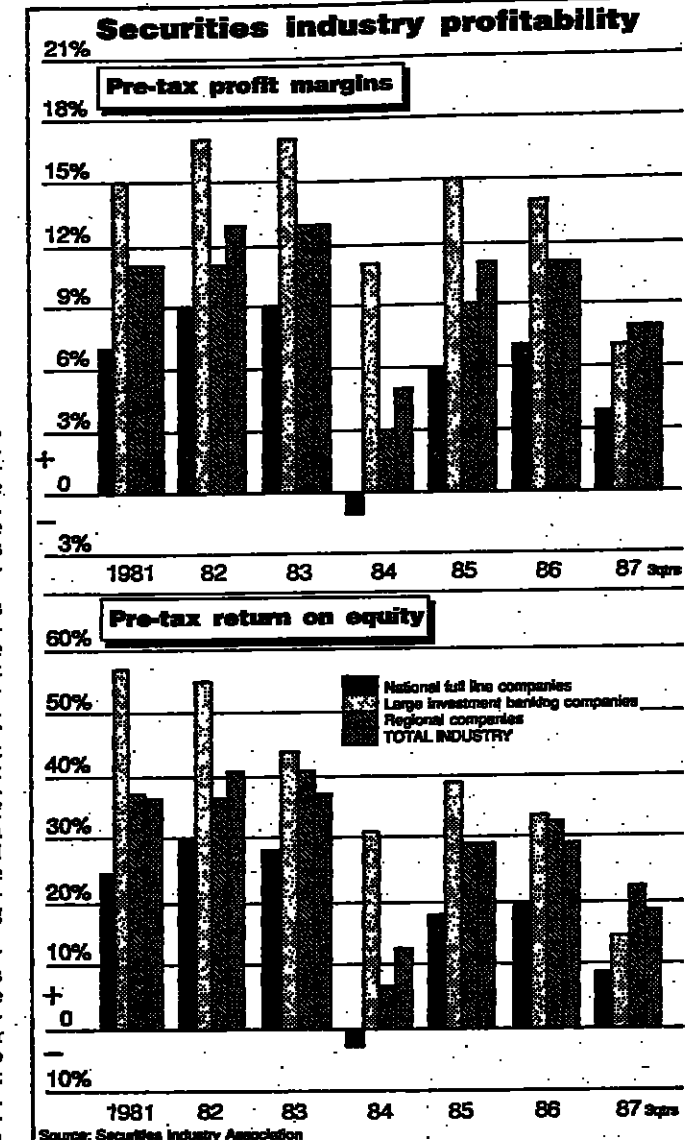
Current manoeuvrings smack of emergency measures in response to recent events. But the crash will have longer-run, much more fundamental consequences.



John Phelan



David Ruder



A number of top-level reviews into the causes of Black Monday are now being conducted, one by the Brady Commission in Congress and another by the SEC. Mr Ruder says that the SEC's review will examine, among other things, the role of arbitrage activities in the futures markets. He questions whether the ability of a trader to take the equivalent of a very large stock position through futures and options for relatively small down payments results in unacceptable levels of speculative activity in the markets. "In other words, should higher margin requirements be imposed on derivative index products?" he asks.

There has already been evidence of a new stringency with regard to the development of such fancy new instruments. In what amount of a pre-emptive strike against such criticism, the Commodity Futures Trading Commission, the Washington-based regulatory body, recently sent back several new proposed

futures contracts to their sponsor exchanges for further review and analysis.

The reputation of derivative products has been badly tarnished, not least because of well publicised evidence that unsophisticated private clients had been encouraged to take out naked options - market jargon for options amounting to very risky one-way bets that the market would continue rising - and found themselves bankrupted as a result.

This kind of irresponsible hard-sell (people will buy anything if they believe in the bull market, even British Petroleum shares) is coming in for much criticism. The SEC's David Ruder has reported a doubling in complaints from investors about securities firms since the crash, and has urged them to examine the standard of their customer service and their compliance with regulations. "Until compliance receives the same kind of attention as your profit centres,

you will continue to face the likelihood of breakdowns that can lead to undesirable publicity, with incalculable losses in customer confidence," he said.

There are those who think that the crash has actually prevented something worse, by forcing the industry to reshape itself while it was still in a position to do so. Thus Mr James Barton, President of Freehold Real Estate and Investment Services, applauds the new sobriety which has emerged since October. He has long criticised the casino atmosphere of Wall St and sees the dramatic break in the bull market as a blessing in disguise because it has forced companies into a period of belt tightening and reassessment which will ensure their future viability. While not a view which will win friends at L. F. Rothschild and the rest, you can see what he means.

In Boca Raton last week, much emphasis was placed on the need to restore confidence in the investment community and particularly to woo the private investor back into the market. As Prudential's Mr Barton put it: "If the private investor is frightened off the securities market, it could risk the break down of the entire system of raising capital. If you put the primary market in jeopardy, the secondary market just collapses."

There was a sense, too, that the fate of the securities industry now lies in the hands of politicians in Washington. The fear is that a rattled Congress, currently conducting a number of studies into the cause of the crash, will institute in some panic re-regulation. As one senior Wall Street executive commented ruefully of securities firms: "You can't be powerful and have people like you at the same time."

Mr Arthur Levitz, Chairman of the American Stock Exchange, said the industry must maintain a close dialogue with Washington. "The next year is going to be very difficult and I see stock exchanges sometimes taking an independent stand from their member firms. They may well resist any tightening up of regulation but that would be a mistake. The first priority is to restore confidence in the investing community."

There is no doubt on Wall Street that the shake-out which has already begun in the wake of October's crash will continue. Mega-mergers on the scale of the link-up between Shearson Lehman and E. F. Hutton will be rare. On the other hand, there is every expectation that some groups will encourage capital-rich companies to take large equity stakes in them. One recent example was the major investment in Paine Webber by Yasuda Life, the Japanese life insurance company.

The overall structure of ownership in the industry is now very much in the air. Some firms need new partners, others must feel distinctly vulnerable to unwelcome attention as a result of the slump in their own share prices.

Above all, the revival of attempts in Congress to repeal the Glass-Steagall act, which for more than 60 years has kept commercial banks out of the securities industry, could lead to the most far-reaching restructuring of US finance since America's own version of Big Bang on Mayday, 1975.

## Pru's policy for change

The arrival at the Prudential's Holborn headquarters next month of Michael Lawrence, the 44-year-old group finance director, and a main board member, will mark two "firsts" for Britain's biggest insurance company. His appointment is also a signal of the break pace of change inside the Pru.

Lawrence, currently a Price Waterhouse partner (he has been with the accountancy firm since 1969), will be the first finance director to be employed by Pru since it started doing business in 1848. He will also be the first outsider to be appointed straight to the board as a top-ranking executive.

But Mr Corby, the Pru's chief executive, says frankly that Lawrence was head-hunted for the key post. "We were, of course, looking for a man of considerable calibre to take the financial sector. And the field of choice is not very large." When Lawrence is in post, Don Sirkett, the Pru's finance controller, who has had responsibility for both finance and strategic planning, will devote himself entirely to strategic planning as part of Corby's overall plan to develop the business.

Not only are substantial changes going to be made to the Pru's venerable building - of which more later - but the shape of the business itself can now be seen to be altering radically under Corby.

Until just a few years ago the Pru was totally an old-fashioned insurance company, with a non-executive board of illustrious outsiders and retired executives. Now the arrival of Lawrence will bring the number of executive members of the board to seven. Diversification two years ago into unit trusts and estate agencies (the Pru now has 600 agencies employing 6,000 people) already means that about one-quarter of the group's activities are outside traditional insurance.

At the same time the Pru's premium income from insurance is rising rapidly. In 1986 it was \$2.2bn. And the insurance business has been expanded by the \$400m purchase of Jackson National of the United States.

## Men and Matters

Corby is thinking hard about the implications of a more united European Community in the 1990s and thereafter. "We must consider whether we want to be large in one 'region' of Europe, or large throughout Europe," he says.

He shows his preference by the way the Pru is now moving into Europe. It operates in Belgium, and is setting up a joint life insurance business in Italy called Prudential Vita with Benetton, the Italian clothing-to-financial services group.

Corby sums up his European development philosophy. "We want to go in. But we want to make sure it makes sense in profit terms."

## A good gas

Ask for Mervyn Jones in Wales and anyone will point you in the direction of Mervyn Jones, aged 77.

For 22 years following the nationalisation of the gas industry he was chairman of the Welsh Gas board. And, as if that was not enough service to the principality for one lifetime, he went on from gas to be chairman of the Wales Tourist Board for a further six years.

That was where he became known affectionately as Jones Croeso - that being the Welsh word for Welcome.

Even that impressive biography is, however, only half the man. He started his working life in local government and became, as many good solicitors do, a town clerk - in his case for Newport. He helped to found the Welsh National Opera Company, as well as Prince Charles' favourite institution, Atlantic College on the coast just outside Cardiff.

Now Jones has his distillation in the public service into a book which he is calling *Going*

Public - a title which infers there is still more to be done.

Since he has 40 years full-time in the public sector, and more since "retirement" to draw upon, one wonders whether here is a new author who might beat the Labour member of parliament and former minister Tony Benn at his own game in terms of sheer weight of volumes of reminiscences.

## Market move

The building of the Holborn offices designed by Alfred Waterhouse for the Pru began in 1876, and carried on in a piecemeal fashion over the next 20 years as the insurance company grew and needed more space. What eventually emerged were three buildings with different floor levels, bonded together by the once-seen-never-forgotten frontage of terracotta facing Holborn.

The Pru is now seeking planning permission to spend \$56m redeveloping the rear of the site, to provide 750,000 sq ft of accommodation. The plans provide for a main courtyard open to the public, and a clerical amenity for quiet reflection not provided by many insurance companies.

Old neighbours have not been forgotten in the scheme. The Pru is proposing to build a new market square for the Leather Lane street market where Cockneys have been trading since medieval times.

So pleased have these share-

holders been at Amstrad's progress that they commissioned Bryan Organ, portrait painter of the rich and famous, to set down Sugar's likeness. In the best traditions of patrons of the arts, the shareholders have requested anonymity.

As a tickled chairman is said to be mused pink with the result, which now hangs in his home, Sugar is portrayed seated in front of a blackboard covered with calculations in red relating to one of his many projects. He is smiling confidently out at the viewer.

The portrait must surely mark the arrival in the Establishment of Sugar, who often professes distaste for the way the media treats him as a business superstar. Organ's previous subjects have included Prince Charles, Sir Michael Tippett, Lord Denning, Lord Callaghan - and Lester Piggott.

## Murphy's law?

A distinguished former editor of this column, Sir William Rees-Mogg, now chairman of the Arts Council, shows a closer acquaintance with the building trade than I would have thought possible.

Writing about modern concrete buildings - which he clearly abhors - in the Independent newspaper, he says: "If the concrete is raised by an Irishman called Murphy on a Friday afternoon, it will turn to sand 10 years later. Or, to pass the scrutiny of the surveyor, it may have been creased up with Fairy Liquid so that a couple of socks of cement could be wheeled off the site."

I don't know whether little ways on building sites are as he suggests. If they are not, would Murphys who mix concrete, and feel in a mood to protest, please write to Sir William not to me.

## Long play

An early sign of the season of goodwill in a London street market.

A junk stall has a notice over a pile of cardboard boxes. "Pieces from 20 different jigsaw puzzles in every box. Ideal Christmas present for the neighbour's kid."

Observer

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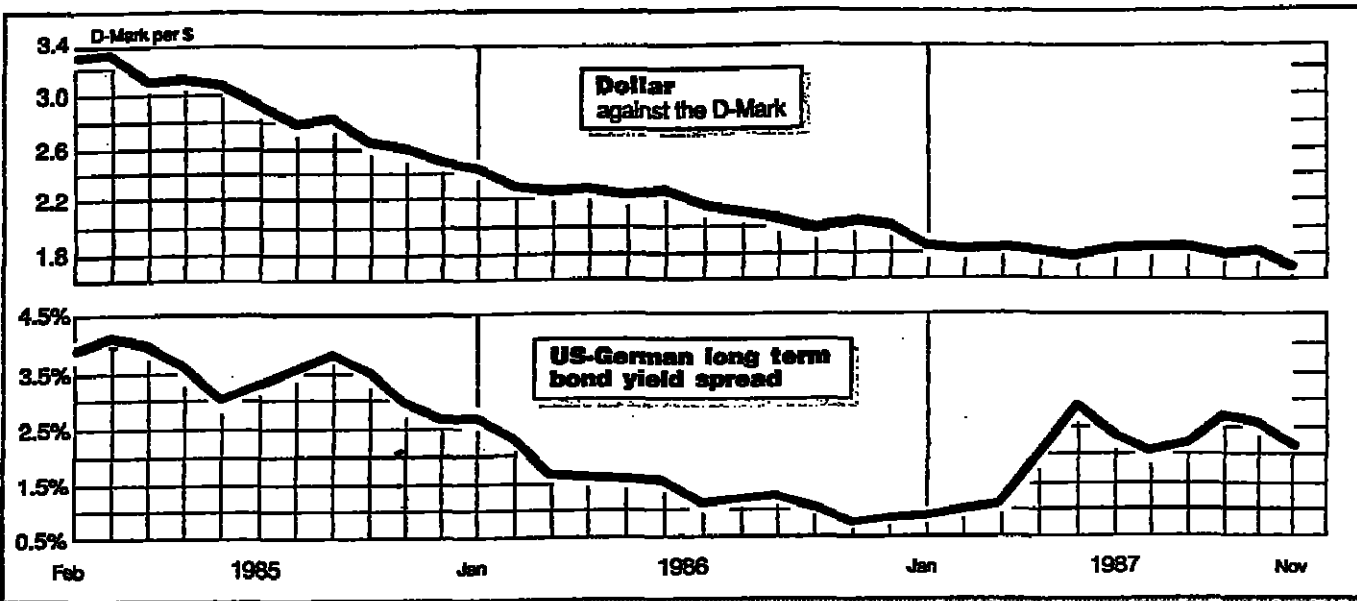
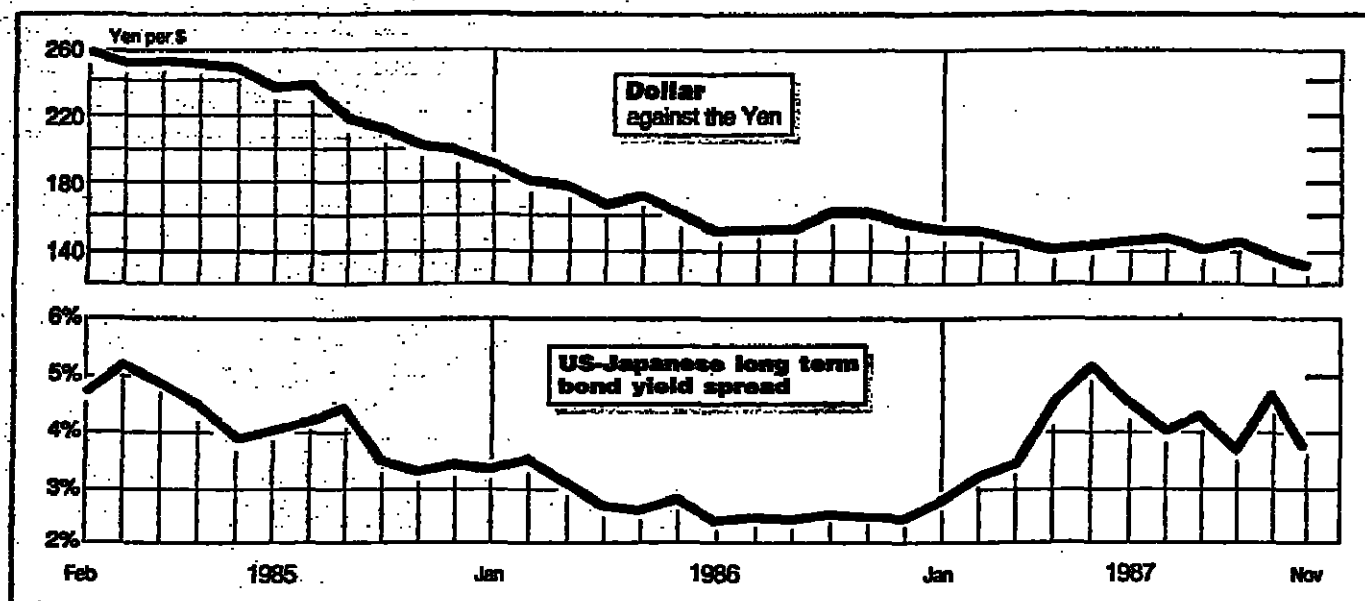
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## Ronald McKinnon traces two conflicting interpretations of high US interest rates and the dollar's decline this year



MORE PUZZLING than mid-October's US stock market crash were the financial events that preceded it.

Throughout this year until the beginning of October, interest rates on dollar assets rose sharply, particularly on long-term bonds and mortgages. Beginning at less than 8 per cent in early January, interest yields on 30-year US Treasury bonds peaked at about 10.4 per cent two days before the crash on October 19. But stock prices had seemed oblivious and kept bubbling upwards. Stock yields, measured by earnings as a proportion of current prices, fell below 5 per cent by late August, far below returns on bonds.

When the huge "correction" occurred, not only did stock prices plummet, thus raising yields, but the prices of relatively safe long-term bonds rose sharply. Within a few days in October, interest rates on long-term US Treasury bonds had fallen as much as 0.5 per cent, a fall of a point and a half within an unprecedentedly short period of time. Whether interpreted as a flight to safety or to higher yields, a sharp shift in portfolio preferences from stocks to bonds dramatically narrowed the yield gap between them.

What then are the implications for a cyclical downturn in the US (and world) economy - possibly led by further declines in the US stock market? Clearly, if the country's long-term interest rates stay high or begin to increase, an investment slump and continued financial crisis seem likely. (And interest rates on Treasury bonds are creeping up to above 9 per cent once again.) Let us, therefore, re-examine what caused US interest rates to increase so sharply this year before the crash.

As in Europe and Japan, US

interest rates are sensitive to financial markets' perceptions of the way the dollar exchange rate will move through time. Bonds denominated in D-Mark, yen or sterling are close substitutes for dollar assets in international asset portfolios. Furthermore, everybody understands that the US's monetary policy, with those of West Germany (representing the European Monetary System bloc) and Japan, has a first-order impact on the dollar exchange rate against D-Mark, sterling or yen. Therefore, the US Government's perception of what is a proper intermediate or long-term foreign exchange "equilibrium" is a critical determinant of both the term structure of the country's interest rates and the spot exchange rate. In particular, whether private exchange rate expectations are regressive or extrapolative - that is, are expected to return to a specific level or to continue in their present direction - determines whether US interest rates fall or rise in response to, say, a depreciation of the dollar.

To illustrate this point, consider the behaviour of US long-term interest rates during the great fall in the dollar which began in March 1985. Initially, everybody perceived that, at Y260 and DM2.3, the dollar was grossly overvalued by any unambiguous commodity market criterion, such as purchasing power parity. Anticipating future devaluation, US long-term interest rates were 4 to 5 per cent higher than those of the West Germans or Japanese.

When central banks began co-operating in 1985 to drive down the dollar (as subsequently ratified by the Plaza Hotel Accord of the following September) with high money growth in the US and relative tightness in West Germany and Japan, people initially believed there existed an implicit, or secret, official agreement to support some rough target zone for the dollar - around Y200 or DM2.3 marks - which approximated to purchasing power parity. Hence, as the dollar fell, international investors thought at first that further

### If US long-term interest rates stay high, a continued financial crisis seems likely

devaluation was less likely. To maintain balance in international asset portfolios, therefore, longer-term US interest rates fell relative to their West German and Japanese counterparts.

Even for much of 1986, when the dollar had fallen past the imagined target level, international investors maintained (consciously) regressive expectations. Although the dollar had over-shot, they saw some substantial probability of its increasing again. Thus, by November 1986, US interest rates had fallen to between 1 and 1½ percentage

points above their D-Mark and Yen equivalents. From early 1987, however, with the dollar down to about Y150 and DM2, these regressive, and stabilising, expectations of returning closer to purchasing power parity were eroded. The US Government hinted that it wanted further dollar devaluation, in order, so it thought, to reduce the trade deficit. On January 13, the Administration dropped a bombshell with a front page leak in the New York Times that it was disassociating itself from the attempts by the Bundesbank and the Bank of Japan to put a floor under the foreign exchange value of the dollar. Currency traders began to see a bottomless pit for the dollar exchange rate.

Private expectations then shifted (on net balance) from being regressive and stabilising in 1986 to being extrapolative and destabilising in 1987. As the dollar continued to fall, it was expected to fall further. The effects of this unfortunate, and entirely avoidable, shift in private expectations in the financial markets were twofold. First, the natural flow of foreign private finance to cover the huge current account deficit in US international payments dried up this year. Although difficult to measure precisely, enormous official intervention of more than \$70bn - mainly through a rapid build-up of dollar exchange reserves by Japan and European countries - more than covered the cumulative US trade deficit until the end of May.

Second, from March to May, US long-term interest rates rose, while long rates on yen and D-Mark bonds fell. By May, the US long-term interest rate was 2.9 per cent above the corresponding rate in D-Mark and 5.23 per cent above that in yen. Over this period, both spreads increased by 1.7 percentage points.

Perhaps due to an increase in the price of oil and other primary commodities, the dollar strengthened a bit in June and July. Because Japan's and West Germany's trade surpluses were suddenly reduced, yen and D-Mark assets became less attractive to international investors. This enabled foreign central banks to unwind some of their previous rapid accumulation of dollar exchange reserves. Long-term interest rates on dollar assets fell modestly, with an increase in Japanese interest rates, as anticipated appreciation in the yen lessened.

From August to October, however, the dollar weakened again as US officials - and many professional economists such as Martin Feldstein, former chairman of the US Council of Economic Advisors - once more advocated further dollar devaluation to correct the trade deficit. US interest rates then rose sharply, eventually pricking the bubble in the stock market. However, the actual day of the crash seemed to have been precipitated, in part, by Treasury Secretary James Baker threatening over the weekend of October 17-18 to cancel the already shaky

Louvre Accord (of the preceding February) to put some kind of floor under the dollar. No wonder international investors in dollar assets became nervous.

Has the US Government learnt the right lessons regarding the importance of stabilising the dollar in the foreign exchanges, in order to calm investors' fears and bring down long-term interest rates on dollar assets? Unfortunately, the answer might be no.

Since the crash, the dollar has fallen to new lows of around Y133 and DM1.65. Indeed spokes-

men for the US Federal Reserve System said explicitly that the Fed would no longer try to defend the dollar in the foreign exchanges, but would concentrate on pumping liquidity into the American financial system to offset the contractionary effects of the crash in the stock market. Unsurprisingly, in late November/early December, US long-term interest rates started to edge upwards again.

This brings in the second interpretation - and one more commonly accepted within the US Government - of the cause of the increase in US interest rates this year, prior to the crash. Because the Fed was so anxious to defend an "over-valued" foreign exchange rate for the dollar in 1987, so the argument runs, US monetary policy became too tight and caused interest rates to rise unduly. So it follows that unilaterally expanding the money supply and letting the dollar go in the foreign exchanges is the best way to bring down interest rates and prevent further falls in the stock market.

respond to the crisis. Curiously, perhaps, these two opposing monetary camps generally agree on the importance of correcting the US fiscal deficit for bringing interest rates down further on a worldwide basis. And the November fiscal accord between the Administration and the Congress seems too weak and ineffectual to ensure any substantial correction.

If a lack of confidence in the future foreign exchange value of the dollar is the main reason that US interest rates are so high, a unilateral monetary expansion in the face of fiscal weakness will fail to bring them down. Once the initial effect of the crash-induced shift in investor preferences from stocks to bonds wears off and the dollar remains weak, US long-term interest rates will again edge upwards - with the potential of inducing further declines in the stock market.

The "falling dollar" interpretation suggests an alternative monetary technique for reducing US interest rates, while recognising the need for the Fed to bail out individual financial institutions in distress. The governments of the US, the European bloc and Japan should openly announce their joint intention to put an explicit floor under the dollar in the foreign exchanges through monetary co-operation. To prop up the dollar, Fed policy should be to raise short-term interest rates. The result would be to reduce US long-term interest rates. Then, if world-wide deflation were to appear imminent, the three parties should collectively provide sufficient offsetting liquidity to the system.

The author is William Eberle, Professor of International Economics at Stanford University, California.

### Company directors need training too

From the Director General of the Institute of Directors.

Sir, Michael Skapinker's review (December 2) of Bob Genn's The Learning Organisation draws attention to a weakness in the structure of our business organisations. Getting the right people onto company boards and training them for their duties are critical pre-requisites of a company's success, and therefore for the success of the economy as a whole.

The picture is not quite as bleak as he paints, though a great deal remains to be done. The Institute of Directors has for many years trained directors to help them overcome exactly the problem described. We have an extensive programme of courses aimed specifically at directors rather than managers. We publish a series of authoritative publications on subjects with which a competent director should be familiar. We run services to provide both instruction and education with special emphasis on board structure and the role of the chairman and the non-executive directors.

All these facilities can help businessmen and women to bridge the gap between their experience as managers and their new responsibilities as directors. It is perhaps significant that, in recent years, the profile of the Institute's growing membership has been changing: the average age of members is falling, and the proportion of women members is rising. John Hoeklyn, 116 Pall Mall, SW1

### Management courses somewhat delayed

From Mrs D.A. Stansfield.

Sir, Oxford University's urgent consideration of the introduction of undergraduate courses in management studies (Michael Dixon's article, November 21) is indeed timely. We are at the bicentenary of an earlier sugges-

### Letters to the Editor

tion for the development of such a course. At the end of a Memorial to the Present State of the British Library, a review of the library's deficiencies, addressed to the curators in May 1787, Dr Thomas Beddoes, formerly of Pembroke College, regretted that the University had "no institution for instructing the youth of a great commercial state in the principles of commerce and manufacture."

Dr Beddoes suggested remedying, incidentally, might still appear. He urged that, if the library had insufficient funds, both for books and for an adequate salary for the librarian, it should apply to Parliament. He could "discover no reason why an English should be inferior to a Scotch or a Hanoverian University."

Dorothy Stansfield, 62 Warwick Road, Bishop's Cleeve, Shropshire

### SAS want to turn BCal into a success

From Mr Nicholas Roemakers.

Sir, Applaud as I may your leader "Wrong priorities in aviation" (December 7), I wonder whether you might not have been moved to strengthen your - I hope - influential condemnation of the Government's apparently insular position on a BCal-SAS deal (expressing my "narrow-mindedness") if the pace of events had allowed you to consider a blindingly obvious - and central - commercial point.

BCal is now a failure. SAS wants to invest in success. SAS lacks long-haul routes. BCal has them. SAS will want to turn BCal as it stands into a success, by channelling SAS's regional

passengers - not now carried onwards by British aviation - into BCal's long-haul routes. How can only one company propose to avoid redundancies among BCal staff?

British Airways can hold out no such promise for British aviation. If the effect of control and minority ownership of BCal by skull-and-crossbones Vikings is thus to expand British aviation, I clearly hope that Mr Tebbit will remember, through his shame, that the lemmings is also Scandinavian, and perhaps no more typical of our neighbours' behaviour than the pirate Mr Tebbit, however, who has at least one iron in the BCal fire, no longer represents the Government.

Mr Channon does. There are moments of real opportunity when dragging one's feet without convincing cause amounts to culpable irresponsibility, even abuse of authority. Nicholas Roemakers, Roemakers, Ivy Hall Farmhouse, Wrotham, Sevenoaks, Kent

### Give BCal to British Airways

From Mr Stephen R. Baker.

I find the suggestion in your editorial ("Wrong priorities in aviation", December 7) that SAS's involvement with British Caledonian would benefit European air travellers, frankly ludicrous. I write as someone who has had to travel to Scandinavia on many occasions over the years, and of all the many air routes to Europe that have an arrogant disregard for the interests of consumers, those from

London to Scandinavia must rank among the worst.

I lost a significant business opportunity in Stockholm when, after one of the M4's more solid seizures, I arrived later than intended at the SAS desk at Heathrow. There I was met with the insistence, in superior tone, that, with "only" 32 minutes to spare I was "far too late" to join the aircraft.

32 minutes is over half an hour. In my business we can get quite a lot done in half an hour - we could certainly get someone without baggage onto an aircraft. SAS's final remark was that with the price it was charged to park at Heathrow, its advertised time of departure was the time the aircraft was intended to be in the air, not the time it left the terminal; no doubt this deception also helps SAS to brag about being punctual on arrival.

It is not good enough to parade the Swedes as the champions of British consumers. All SAS is concerned to do in this affair is to tighten its stranglehold on air routes to Scandinavia. And please spare us the "little Englander" jibes. It should be clear, even to the privileged classes that work for the BT, that in the west today, the biggest business rewards go to those most capable of brutality: be they investment banks, Australian publishers or Scandinavian airlines. Contrary to what might be said through their public relations advisers, none of the west's "winners" has the least interest in consumers, employees, shareholders or voters - other than to exploit them. It is right that newspapers such as yours should pretend that "little England" of all places, should play umpire.

Yes, give British Caledonian to British Airways. For all its many, many shortcomings, at least it has managed to persuade its people that their wages are paid by the passengers.

Oh, and double SAS's landing charges - at least until progress is made on opening up Scandinavian air routes. Stephen Baker, Asher International, 56 Howitt Road, NW3

## CORBY TALKS



**Mike Phillips,**  
Managing Director,  
Cruisers International

Since starting up in March 1966 Cruisers International have moved from an initial 5,000 square feet to 11,000, to 16,000, and now to a 24,000 square foot factory which we have purchased. All the moves have been made smoothly and we've not lost a boat from production. Turnover has grown from £900,000 to a predicted £3.2 million in our second year to a projected £6.5 million next. The reasons? We could not have developed in the way we have without the grants and assistance Corby provides. We've got a bunch of people who are totally committed to the company. And we build a helluva fine boat!



**Brian Edkins,**  
Managing Director,  
Thermalloy International

Before we started production in Corby in 1982 as the European manufacturing and marketing arm of our parent, Thermalloy Inc of Dallas, we already had a substantial business worth about £500,000 a year purely concerned with importing and distributing Thermalloy components from the USA. Now we are making and selling some £2 million worth of components annually - a four-fold increase in turnover in five years. We design and make heat sinks that protect electronic components, like semi-conductors, and electrical components, like motors, from overheating. We are expert manufacturers of very specialised components and operate in a very competitive field. We started our operation from scratch in Corby.

We've found trainable people and built up their skills step-by-step. We now turn out a product that we consider equal to that put out by Dallas and superior to anything made in Europe.



**Ken Achard,**  
Managing Director,  
Peavey Electronics (UK)

The European ear appreciates a different sound to the American. So we now develop, design and manufacture for Europe sound systems equipment that is not aimed at the US where our parent Peavey Electronics Corporation dominates the market. We have grown dramatically, with turnover up nearly 100 per cent since we came to Corby less than two years ago. In consequence Peavey Electronics is already looking round for room to expand in Corby and is intent on purchasing a site on which to build!



**Charles Mustard,**  
Managing Director,  
Colour Reel Printers

In modern retailing a corrugated box is no longer just a box. It must also serve as an exciting eye-catching display. That is where Colour Reel Printers are market leaders. We print the outer face paper of the cases for corrugating later, and produce the boldest, brightest, clearest and most exact colour matching possible in modern flexographic printing. We moved into a 10,500 sq ft factory in March 1983. In spring 1985 - to increase quality and capacity - we purchased the world's first and largest seven-colour continuous printing press and installed it in an adjoining 10,500 square foot factory unit, an investment of £1.25 million. Since then we have leased a further 10,500 square foot unit and installed a third press. Since 1983 our annual sales have risen dramatically to £4.5 million.

### TALK WITH CORBY

Ray Jackson, Director of Industry  
Corby Industrial Development Centre, Douglas House, Queens Square, Corby  
Northamptonshire, England. Telephone: Corby (0536) 62571 Telex: 341543

Name: \_\_\_\_\_  
Company: \_\_\_\_\_  
Position: \_\_\_\_\_  
Address: \_\_\_\_\_  
Tel: \_\_\_\_\_ FT 912

### CORBY WORKS



Roderick Oram in New York reports on the city's most controversial building project in more than a decade

## Casting shadows over Central Park

KING KONG requires little from a building, other than he should be able to climb it. Yet even he is no fan of the Coliseum project, New York's most controversial property development in more than a decade.

His dislike of the project puts him in distinguished company. Jacqueline Onassis, Paul Newman, Henry Kissinger and Walter Cronkite are some of the other celebrities who have campaigned for two years against construction of the building at a city-owned site on a choice corner of Central Park.

They claim city officials were caught up in New York's fevered real estate market, putting huge profits before their responsibilities as neutral referees between competing interests. The result would be a towering building, dubbed The Shadow, which will cast a pall over an enormous swath of Central Park.

"This building will do more to impair the quality of life in New York than any other building ever built in the city's history," Mr Kent Barwick, president of the Municipal Art Society, said earlier this year.

In recent days, though, the campaigners, led by the art society, a 96-year-old defender of the city's physical environment, have won two major victories, one legal and the other economic, which have severely jeopardised the prospects of the city's sixth tallest skyscraper being built.

Mayor Ed Koch was immediately upset because the city had already earmarked some of the \$455m proceeds from the site's sale for this year's budget and for improvements to New York's rapid transit system. "If the project is not built, there will be fewer policemen, fewer sanitation workers, fewer teachers and substantially fewer dollars for transit," Mr Koch said.

The city had maximised its money from the land by allowing the developer to propose a building 20 per cent larger than permitted under planning rules.



King Kong, Kissinger and Onassis - united in their dislike for New York's Coliseum project

A state judge ruled on Monday the sale was "null and void" because the city had ignored its own rules. "Zoning benefits are not cash items," he said. The city will appeal.

The economic setback was a chill portent of the damage that the city, increasingly dependent on the financial sector, could suffer in the aftermath of October's stock market crash. Salomon, the parent of Salomon Brothers, one of Wall Street's largest firms, got cold feet about selling the site to a private company and a tenant of a luxurious office complex in these straitened times.

Following swingeing job cuts, it said last Friday it had plenty of room in its older and cheaper spaces down on the southern tip of Manhattan.

Mr Mortimer Zuckerman, the property developer and magazine mogul behind the project, valiantly said he would find another partner, scale back the project, add apartments to it, support the city's appeal - and reduce his contribution to the city's coffers. The property market is already softening after the crash so he faces an uphill battle to renege the finances of the project.

The site at Columbus Circle at the south-west corner of Central Park is one of the biggest and most prized in mid-town to come on the market in 50 years. Even a moderately tall building would offer spectacular views over the park, the Hudson and East rivers and the harbour and Statue of Liberty in the distance.

Few other tall buildings would block the view because the immediate area has been some what passed over by developers in the past few decades. Most of the big new buildings such as the Citicorp, IBM and AT&T skyscrapers have been built further south and east.

In 1982, the city changed the development rules of a large area of the west side in mid-town, stretching down from Columbus Circle, to encourage new buildings. The Municipal Art Society applauded the re-zoning as an attempt to spruce up this rather dingy neighbourhood.

The site is occupied presently by the Coliseum, a featureless 1950s concrete hunk built for trade shows and the like. Following completion of a

huge new convention centre on the Hudson, the city said it would tear down the Coliseum and sell the land. A developer who agreed to contribute to improvements to the highly inadequate local subway station, could be allowed 20 per cent more on the site than the zoning laws permitted.

The city called for proposals in February, 1985, and was greatly surprised by the large sums developers were willing to pay for the site. Many of the 15 proposals were openly derided by Mayor Ed Koch for their outlandishness. One was for a 130-storey tower which would have been the tallest building in the world.

Mr Zuckerman's Boston Properties was one of the front runners but it appeared to clinch its case by bringing in mighty Salomon as majority owner and prime tenant. They offered to pay \$455m for the site, double the city's original estimates. In addition, their project would have generated \$100m in annual tax revenue for the city.

Their architect, Mr Moshe Safdie, came up with a construction consisting of 68- and 58-storey towers with a window pattern that makes them look a little like a snake. They would be joined at the base by a glassed-in shopping complex which would curve along Columbus Circle.

The campaigners fought vigorously against the project on weighty issues of zoning and environmental impact.

The city planned to double its money by depositing the \$455m in its own accounts and raising a matching amount in bonds for the city's debt. This has now changed with the emergence of BP and Britoil is likely to be priced in future more closely in line with the other oil companies.

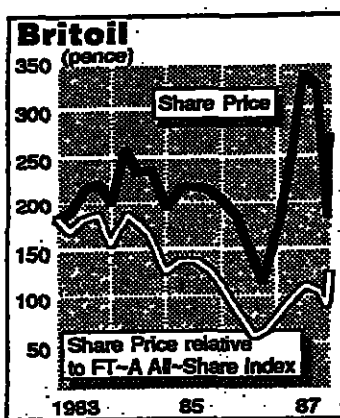
While the Government might be annoyed, BP's interference could ginger up Britoil's management, which has, until now, lived rather comfortably in the belief that the company was takeover proof.

## THE LEX COLUMN

### BP gets its own back

There is a certain irony about BP's dawn raid on Britoil. Having suffered the ignominy of acquiring an unwanted major foreign shareholder, courtesy of the UK Government's heavy handed approach to the sale of the last of its BP shares, it has now lobbed its own hot potato into the lap of the government, presenting it with the awkward decision of whether it should support the continued independence of Britain's biggest independent oil company. There is a school of thought that having brought Britoil to market at the beginning of the great bull market, at the princely price of 215p, the Government would be well advised to bail out Britoil's beleaguered shareholders by cancelling its golden share which prevents a takeover. However, there will be no doubt of plenty of noise from the Scottish lobby, in particular, if the Government decides to do BP a favour.

The latter asserts that it has no promises that the golden share will disappear and, for the moment, sees its planned 29.9 per cent stake as a long-term investment. Unlike the other independents which have a substantial takeover premium built into their share price, Britoil, because of the golden share, has always traded at a much bigger discount to the market. Investors have viewed it as a trading play on the oil price. This has now changed with the emergence of BP and Britoil is likely to be priced in future more closely in line with the other oil companies. While the Government might be annoyed, BP's interference could ginger up Britoil's management, which has, until now, lived rather comfortably in the belief that the company was takeover proof.



problems with US acquisitions can be forgiven for flinching.

Herman's also presents Dee with a fundamental problem of image. The bull story about Dee on the way up was that Gateway would build volume through acquisition and the pricing advantages gained from economies of scale, and that it would then settle down as a low-growth generator of enormous cash flows. Dee's management would then divert that cash into exciting new areas such as selling its equipment in the US. If Herman's is unlucky enough to be badly hit by a US recession, the grand strategy falls down and Dee goes back to being a rather dull UK food retailer.

Granted, there is a price for everything. Forecasts for the full year are necessarily vague, but if earnings are only a few percentage points down from last year the shares at 157p are on a multiple of 10, or perhaps 10 per cent below the market average. The downside is now probably limited by the yield, though on the upside any earlier talk of a bid now looks wide of the mark.

As a basic food, Dee might have its attractions, but it is hard to see investors warming to it while they are waiting for news of ski clothing sales in Vermont.

#### Dee Corporation

Dee Corporation's shares have been wrapped in gloom for so long that yesterday's interim figures could only add shading-ground the edges. In itself, the 19 per cent drop in pre-tax profit was not unexpected, nor even the 26 per cent plunge in earnings per share. The absorption of Fine Fare into Gateway was always going to be slow and costly, and there seems no reason to doubt that it is still on course. But the 55.5m loss from Herman's sports shops in the US is a different matter, especially given the bearish noises Dee is now making about US consumer spending after the crash. Any investor who recalls past UK companies reporting teething

#### Securitisation

In the heady days of the bull market one of the fastest growing areas of financial innovation was the so-called "securitisation" of assets as bankers converted illiquid loans into marketable securities. The advantage for the lenders was that it helped free up bank balance sheets while it offered cheaper credit to borrow.

## W. German minister supports EC attempt to end steel quotas

BY WILLIAM DAWKINS IN BRUSSELS

MR MARTIN Bangemann, the West German Economics Minister, supported in principle yesterday the automatic ending of all European Community steel quotas next July if producers fail to come up with adequate capacity cuts.

His announcement, during a meeting of the EC's Industry Council in Brussels, was the first time that Bonn has given anything like a formal blessing to the European Commission's attempts to end the system of export controls which has helped support steel prices for the past seven years.

Mr Bangemann explained that although he was unhappy with the prospect of a return to free market for steel, this marked an important change in the position of West Germany, the EC's largest steel-making country which is normally hesitant over ending quotas.

Italy, Belgium, France and Greece continued, however, to oppose any automatic end to production controls.

But Bonn's latest shift does increase the likelihood that member states will be able to reach an accord at a final meeting to decide the industry's future on December 22.

As expected, yesterday's meeting failed to agree on the full terms of a Commission proposal to end most quotas in steps during the next six months to three years.

Industry ministers will try instead, to reach an accord on a softer version of the Commission's scheme. If they fail, the entire quota system automatically, grounds to a halt on December 31. Brussels wants to end quotas for merchant bar and wire rod by the end of the year - a point which no member state formally opposes with hot and cold rolled coil to come out of the system automatically by July 1.

Quotas would also end on that date for heavy plate and sections unless the industry comes forward with major voluntary closures.

sure first.

A compromise prepared by Mrs Nils Wihlbom, the Danish Industry Minister who chaired the meeting, asked the Commission to come forward with a fresh offer to extend quotas for hot and cold rolled coil until 1990 if the industry comes forward with adequate closures for the 10m tonnes of over-capacity in those products.

The other details of Brussels' original timetable would be unchanged by yesterday's compromise.

In the meantime, a working group of Commission experts and senior figures - possibly ministers - from the major steel-making countries would tour the industry to exert political pressure for adequate voluntary closures.

Britain and the Netherlands want the fastest possible end to a quota system that producers find inconveniently restrictive. However, yesterday's compromise goes a long way towards answering earlier calls from France, West Germany, Belgium, Luxembourg and Italy for a gentler return to a free market.

## Banks reach agreement on equity capital gains

BY IAN ROOGER IN TOKYO AND ALEXANDER NICOLL IN LONDON

CENTRAL BANK governors of the leading industrialised countries have agreed to allow their commercial banks to include up to 45 per cent of unrealised capital gains on equity holdings as part of their capital.

They have also agreed that banks' capital should be raised to at least 8 per cent of assets by 1992.

These are key elements of a paper to be published tomorrow by the Bank of International Settlements and leading central banks, meeting in Basel earlier this week, agreed on it as a basis for moving towards convergence of capital adequacy standards among members of the Group of Ten.

The paper, which follows months of detailed negotiations between industrialised countries after years of preparatory work at the BIS, will now be put to national banking associations for consultation.

The draft does not envisage banks having to meet the standards in one fell swoop. Instead, the 8 per cent basic ratio, the 45 per cent criterion for unrealised gains and other standards would be phased in over a period of years.

The UK and the US, which launched the convergence initiative a year ago, had been con-

cerned that Japanese banks, which operate with very low capital ratios, might not have the necessary stability to withstand a severe international shock.

They were also upset that low requirements gave the rapidly expanding Japanese banks a competitive advantage in international markets.

A statement issued by the BIS after the Basel meeting said the complex had been developed "with the twin objectives of helping to strengthen the stability of the international banking system and removing an important source of competitive inequality for banks arising from differences in national supervisory requirements."

Despite broad agreement on the paper, however, officials acknowledge that differences both on the assets to be included in the calculations and on the definition of capital remain to be ironed and that tough negotiations still lie ahead.

Mr Kijichi Miyazawa, the Japanese Finance Minister, predicted at a news conference in Tokyo yesterday that the agreement would have no adverse effect on Japanese banks' international operations and that they could meet the proposed requirements.

The capital ratio of leading Japanese banks is now about 3 per cent on conventional methods of calculation.

## Minister may quit

Continued from Page 1

1975 and Spain's transition to democracy, to smooth the delicate path of any agreement with Madrid on Gibraltar's future.

Sir Joshua was last night reported to have told journalists: "I will tomorrow announce I am not going to stand again. Earlier, he had refused either to confirm or deny reports of his resignation."

A spokesman for the Governor said that the Chief Minister had not tendered his resignation yesterday and last night the British Foreign Office in London was reserving comment.

Sir Joshua is expected to inform his ministers today about his decision and to make a public statement shortly thereafter.

Mr Joe Bossano, leader of the opposition Socialist Party, yesterday again accused Sir Joshua of softening his position towards the airport, so "betraying the people and the House of Assembly."

Sir Joshua defended his stance. "I have made it abundantly clear to the British Government, throughout discussions over a period of several weeks, that we could not agree to any Spanish proposals which might run counter to my views and those of my colleagues or of the people whom we represent," he said.

## Summit faces next hurdle

Continued from Page 1

which would be eliminated is closer to between 30 and 35 per cent. This is because strategic bombers which carry nuclear bombs and short-range air-to-surface missiles would be counted as only one nuclear warhead, regardless of the number they actually carry.

Critics of the proposed START treaty have also emphasised that it would permit the Soviet Union and the US to continue the unrestricted development and introduction of new weapon systems and thus pursue their technological competition, which is at the heart of the nuclear arms race.

Two main hurdles have to be overcome before a START agreement can be reached. The first is the highly complicated issue of so-called "sub-

limits" which, in plain language means how the cuts would be divided up between land-based intercontinental ballistic missiles (ICBMs), sea-launched ballistic missiles (SLBMs) and air-launched ballistic missiles (ALCBMs).

The US is particularly concerned that any agreement should bring about a reduction in the Soviet Union's superiority in long-range land-based ICBMs and that Soviet strategic nuclear forces should be more evenly distributed between the triad of land-based, sea-based and air-based systems.

Washington has proposed a sub-limit of 4,500 on warheads on land and sea-based ballistic missiles and a limit of 3,300 on land-based ICBMs. This would include the heavy Soviet SS-18 missiles consid-

ered to be the biggest threat to the US's 1,000 missile stock.

The US has also proposed a ban on mobile land-based missiles.

Moscow for its part has agreed in principle to a 50 per cent reduction of its heavy ICBM launchers, but has proposed a less detailed sub-limit formula under which no more than 80 per cent of the permitted total of 6,000 warheads could be deployed on any one leg of the triad.

The second large obstacle in the way of an agreement is the disputed link established by Moscow between a START treaty and curbs on President Reagan's Strategic Defence Initiative (SDI), the Star Wars space weapon system which scuttled the last US-Soviet summit in Reykjavik in October 1986.

## BP takes a 15% stake in Britoil

Continued from Page 1

pany, received a stake in all licences awarded by the Government.

Despite its enviable portfolio of assets, the company has often been regarded as one of the least well managed of the UK independents and the City of London has frequently been critical of its reluctance to use its strong balance sheet as a basis for doing deals.

Britoil was until yesterday the only UK independent without a big shareholder. A substantial rationalisation of the sector is now expected, with Rio Tinto-Zinc free to make a full bid for

London and Scottish Marine Oil, in which it owns a major stake, later this month.

The excitement over the BP raid yesterday split the rest of the independent oil sector, with Esso shares rising 21p to 287p and Enterprise Oil by 19p to 230p. BP shares closed unchanged, while Britoil rose 81p to 266p.

BP did not declare itself as purchaser of its stake until after the market closed last night, leaving analysts and market makers free to speculate over the identity of the buyer.

During the day possible bid-

ders as diverse as British Gas, the Sultan of Brunei, the Barclay Bank, Rio Tinto-Zinc, Conoco and Enterprise Oil were all cited as likely predators.

One incidental effect of the purchase would be to worsen BP's ratio of debt to debt plus equity, which was otherwise expected to fall to a little above 30 per cent by the end of the year.

A full purchase of Britoil for cash would move the ratio back up towards 40 per cent, which BP regards as uncomfortable and would make BP less attractive to possible predators.

## World Weather

Area	Temp	Wind	Cloud	Pres	Humid	Visib	Notes
Atlantic	10-15	10-15	10-15	10-15	10-15	10-15	
Indian	10-15	10-15	10-15	10-15	10-15	10-15	
Pacific	10-15	10-15	10-15	10-15	10-15	10-15	
Arctic	10-15	10-15	10-15	10-15	10-15	10-15	
Antarctic	10-15	10-15	10-15	10-15	10-15	10-15	
Europe	10-15	10-15	10-15	10-15	10-15	10-15	
Asia	10-15	10-15	10-15	10-15	10-15	10-15	
Africa	10-15	10-15	10-15	10-15	10-15	10-15	
Australia	10-15	10-15	10-15	10-15	10-15	10-15	
South America	10-15	10-15	10-15	10-15	10-15	10-15	
North America	10-15	10-15	10-15	10-15	10-15	10-15	
Central America	10-15	10-15	10-15	10-15	10-15	10-15	
Caribbean	10-15	10-15	10-15	10-15	10-15	10-15	
Mediterranean	10-15	10-15	10-15	10-15	10-15	10-15	
Baltic	10-15	10-15	10-15	10-15	10-15	10-15	
Black Sea	10-15	10-15	10-15	10-15	10-15	10-15	
Red Sea	10-15	10-15	10-15	10-15	10-15	10-15	
Gulf	10-15	10-15	10-15	10-15	10-15	10-15	
Indian Ocean	10-15	10-15	10-15	10-15	10-15	10-15	
Arabian Sea	10-15	10-15	10-15	10-15	10-15	10-15	
Bengal Bay	10-15	10-15	10-15	10-15	10-15	10-15	
Andaman Sea	10-15	10-15	10-15	10-15	10-15	10-15	
Java Sea	10-15	10-15	10-15	10-15	10-15	10-15	
Sulu Sea	10-15	10-15	10-15	10-15	10-15	10-15	
Celebes Sea	10-15	10-15	10-15	10-15	10-15	10-15	
Tonga	10-15	10-15	10-15	10-15	10-15	10-15	
Fiji	10-15	10-15	10-15	10-15	10-15	10-15	
Samoa	10-15	10-15	10-15	10-15	10-15	10-15	
Tonga	10-15	10-15	10-15	10-15	10-15	10-15	
Fiji	10-15	10-15	10-15	10-15	10-15	10-15	
Samoa	10-15	10-15	10-15	10-15	10-15	10-15	
Tonga	10-15	10-15	10-15	10-15	10-15	10-15	
Fiji	10-15	10-15	10-15	10-15	10-15	10-15	
Samoa	10-15	10-15	10-15	10-15	10-15	10-15	
Tonga	10-15	10-15	10-15	10-15	10-15	10-15	
Fiji	10-15	10-15	10-15	10-15	10-15	10-15	
Samoa	10-15	10-15	10-15	10-15	10-15	10-15	
Tonga	10-15	10-15	10-15	10-15	10-15	10-15	
Fiji	10-15	10-15	10-15	10-15	10-15	10-15	
Samoa	10-15	10-15	10-15	10-15	10-15	10-15	
Tonga	10-15	10-15	10-15	10-15	10-15	10-15	
Fiji	10-15	10-15	10-15	10-15	10-15	10-15	
Samoa	10-15	10-15	10-15	10-15	10-15	10-15	
Tonga	10-15	10-15	10-15	10-15	10-15	10-15	
Fiji	10-15	10-15	10-15	10-15	10-15	10-15	
Samoa	10-15	10-15	10-15	10-15	10-15	10-15	
Tonga	10-15	10-15	10-15	10-15	10-15	10-15	
Fiji	10-15	10-15	10-15	10-15	10-15	10-15	
Samoa	10-15	10-15	10-15	10-15	10-15	10-15	
Tonga	10-15	10-15	10-15	10-15	10-15	10-15	
Fiji	10-15	10-15	10-15	10-15	10-15	10-15	
Samoa	10-15	10-15	10-15	10-15	10-15	10-15	
Tonga	10-15	10-15	10-15	10-15	10-15	10-15	</







BEAR  
STEARNS**Kidde, Inc.**

has been acquired by

**Hanson Trust PLC**

We acted as financial advisor to Kidde, Inc.

**Bear, Stearns & Co. Inc.**New York/Atlanta/Boston/Chicago/Dallas/Los Angeles/San Francisco  
Amsterdam/Geneva/Hong Kong/London/Paris/Tokyo

November 1987

**Kidde, Inc.**

has been acquired by

**Hanson Trust PLC**The undersigned acted as financial advisor  
to Kidde, Inc.**LAZARD FRERES & Co.**

November 1987

**Avon Products, Inc.**

h a s a c q u i r e d

**Parfums Stern**The undersigned acted as financial adviser to Avon Products, Inc.  
and assisted in the transaction.**MICHEL  
DYENS**

Investment Bankers New York-Paris

November, 1987

**INTL. COMPANIES & FINANCE****Alcatel close to merging  
TV sets side with Nokia**

BY PAUL BETTS IN PARIS

ALCATEL NV, the telecommunications group controlled by France's Compagnie Generale d'Electricite (CGE), is in advanced negotiations aimed at merging its West German television set manufacturing operations with those of Nokia, the diversified Finnish consumer electronics group.

Although Alcatel is also discussing partnership deals with other consumer electronics groups, it confirmed yesterday that the negotiations with Nokia were by far the most advanced.

CGE took control this year of the television set business of Standard Elektrik Lorenz (SEL), the large West German telecommunications subsidiary of ITT of the US, following the merger of the telecommunications interests of CGE and ITT.

However, the West German television business never fitted comfortably with CGE's essentially heavy industrial and professional electronics and telecommunications operations. Moreover, CGE also felt that the German television operations, which have 6,000 employees, and produce about 1.2m colour sets a year for sales of DM1.4bn



Pierre Suard decided to accelerate talks

(\$333.3m), lacked the critical size to compete in the longer term in this highly competitive sector of the consumer electronics market against larger Japanese and European manufacturers.

Although Mr Pierre Suard, the CGE chairman, has said on sev-

eral occasions that he was not in any great hurry to resolve the strategic problems facing SEL's television operations, he has now clearly decided to accelerate the negotiations to find a partner for the German television business.

For its part, Nokia, which produced about 700,000 sets last year, has also been seeking to increase the size of its television activities. After taking over the Swedish Luxor television operations and those of Salora, another Finnish company, Nokia acquired Oceanic, a French colour set manufacturer, from Electrolux three months ago. Oceanic, a former French ITT subsidiary which Electrolux took over in 1980, produces about 200,000 sets a year.

If finalised, the proposed partnership between Nokia and SEL would be the latest example of the increasing trend of concentrations in the consumer electronics market.

This year Thomson, the French state-controlled defence and electronics group, acquired Thorn-EMI's Ferguson division in the UK and General Electric's RCA consumer electronics business in the US.

**Roussel Uclaf lowers forecast**

BY OUR FINANCIAL STAFF

ROUSSEL UCLAF, the French chemicals company which is part of the West German Hoechst group, yesterday substantially downgraded its profit expectations for 1987 as a result of the weakness of the dollar.

Excluding extraordinary gains, the company said that profits this year would show a decline of around 25 per cent from the FF519m (\$91.7m) achieved in 1986. This forecast compares with earlier expectations of a 15 per cent reverse for profits in 1987.

Roussel, which is 54 per cent owned by Hoechst, one of Germany's leading chemical groups, said turnover would most probably emerge at around last year's level of FF10.45bn.

However, the company has been badly hit by the fall of the dollar. The weakness of the US currency has clearly narrowed margins on a large slice of its business.

For the first nine months of this year Roussel's net profits moved up from FF301m to FF412m. But the 1987 outturn includes an exceptional profit of

around FF200m following the disposal of a perfumes business.

Roussel sold its Parfums Rochas operations to the German Wella group in June following a period of difficult trading for Rochas, which had been having a poor time in Middle Eastern markets.

Excluding the exceptional gains, third-quarter net profits fell from FF91m to FF68m to leave earnings for the nine months trailing at FF218m, against FF301m for the corresponding 1986 period.

**Schindler boosts Japanese stake**

BY JOHN WICKS IN ZURICH

SCHINDLER HOLDING, the Swiss parent company of the Schindler group, has taken control of Nippon Elevator Industry, the Japanese manufacturer.

Within the framework of a capital increase, no details of which have been disclosed, Schindler has increased its stake in the Japanese company from 30 to 51 per cent. At the same time, its partner, Jardine Matheson, has doubled its shareholding from 10 to 20 per cent.

Schindler, which had already been co-operating with Nippon

Elevator in the field of technology exchange, sees the transaction as a move to strengthen its position in the "sophisticated and dynamic" Japanese lift and escalator market.

Nippon Elevator Industry has just opened a production facility at its plant in Fukuroi. The company has 300 employees and is said to be fully equipped to manufacture, assemble and maintain modern Schindler products.

A sharp fall in order inflow to Salzer, the Swiss foundries group, has prompted it to intro-

duce short shifts at two plants. About 676 workers are affected by the 20 per cent reduction in hours.

The company said decreased spending for plant and equipment following the stock market crash in October and the weaker dollar was depressing new orders for cast products, but it declined to give specific figures for the drop. Order inflow to other divisions was steady, it added. How long the short shifts would last depended on future developments.

**Bull plans  
to raise  
FFr1bn by  
rights issue**

By Our Financial Staff

MACHINES BULL, the state-controlled holding company for the French Bull computer group, plans a rights issue to raise around FF1.05bn (\$195m).

The company said yesterday that it would increase the nominal value of its shares from FF24 to FF130 before pushing ahead with the rights issue, which would be launched on December 22.

The terms of the rights issue are to be one-for-one at FF127 a share. The Government, which has a 50 per cent stake in Machines Bull, will take up its entitlement to the new shares.

The Bull group, which made net profits of FF271m on sales of FF7.9bn in 1986, announced earlier this year that it planned a massive fund raising operation to finance a joint venture with Honeywell of the US and NEC of Japan.

It said it would seek some FF1.8bn in fresh finance, partly through a share issue and partly through a bond issue with warrants.

**Preussag sees  
small profit**

PREUSSAG, the West German metals group, said yesterday that it expected only a small profit in 1987, although third-quarter sales rose 15 per cent in comparison with the second quarter, writes our Financial Staff. The company declined to comment on the outlook for dividends in 1987 but said that much depended on what happened to the dollar.

Earlier this year Preussag warned that it might be forced again to omit its dividend. The group passed the payment in 1986 following heavy losses by its base metals division.

**Arbed acquisition**

Arbed, the Luxembourg steel group, has acquired the outstanding 50 per cent stakes in two Eynach steel distributors from Cocherill Sambre, the Belgian steel maker. Arbed now owns Hardy-Tortuzier and Cocherill outright, writes our Financial Staff.

**REGIONAL DEVELOPMENT**The Financial Times proposes to  
publish this Survey on**MONDAY 18th JANUARY 1988**For a full editorial synopsis and details of available  
advertisement positions, please contact:**BRETT TRAFFORD**  
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EUROPE'S BUSINESS NEWSPAPER**U.K. INDUSTRIAL PROSPECTS**The Financial Times proposes to  
publish a Survey on the above on**MONDAY 4th JANUARY 1988**For a full editorial synopsis and details  
of available advertisement positions,  
please contact:**BRETT TRAFFORD**  
on 01-248-5116

or write to him at:

Bracken House, 10 Cannon Street,  
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Tel: 8954871**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER**U.S. \$100,000,000****GW****Great Western Financial  
Corporation**

Floating Rate Notes Due 1995

Interest Rate	8% per annum
Interest Period	9th December 1987 9th March 1988
Interest Amount per U.S. \$50,000 Note due 9th March 1988	U.S. \$1,011.11

Credit Suisse First Boston Limited  
Agent Bank**£100,000,000****PRUDENTIAL**

Floating Rate Notes Due 1995

Interest Rate	8.725% p.a.
Interest Period	7th December 1987 7th March 1988
Interest Amount per £10,000 Note due 7th March 1988	£216.93

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Fax: 01-425 2125**The Seiyu, Ltd.**  
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Guaranteed Floating Rate Notes 1988

For the six months  
9th December, 1987 to 9th June, 1988In accordance with the Provisions of the Terms and  
Conditions of the Notes, notice is hereby given that the  
Rate of interest has been fixed at 8 1/4 per cent  
per annum, and that the interest payable on the  
relevant interest payment date, 9th June, 1988 against  
coupon No. 9 will be US\$ 2065.10.The Industrial Bank of Japan, Limited  
Agent Bank



## INTL. COMPANIES &amp; FINANCE

## HK Telecom public offer shelved

BY KEVIN HAMLIN IN HONG KONG

CABLE AND WIRELESS, the UK telecommunications group, and the Hong Kong Government have postponed indefinitely plans to float 11 per cent of Hong Kong Telecommunications, a new holding company which comes into being in February through the merger of the British company's two local operating companies.

The merger itself will go ahead according to the original plan announced on October 19, with the quoted Hongkong Telephone and Cable and Wireless (Hong Kong) to be amalgamated under the Hong Kong Telecommunications umbrella. The offer to the public of further shares in the reconstituted operation has now been put off because of the market collapse since then.

Cable and Wireless now owns 79 per cent of HK Telephone,

which holds a franchise to provide local telephone services. The remainder of the local company's equity is in public hands. The UK group also owns 80 per cent of Cable and Wireless (HK), which has a monopoly on international telecommunications services into and out of Hong Kong — the remaining one-fifth there is held by the Hong Kong Government.

The merger proposal includes the Government exchanging its 20 per cent stake in Cable and Wireless (HK) for an 11 per cent holding in Hong Kong Telecommunications.

Both the Government and Cable and Wireless were to sell 5.5 per cent parcels of HK Telecommunications shares to the public, reducing their stakes in the new company to 5.5 per cent

and 74.5 per cent respectively, and boosting public participation to 20 per cent.

Cable and Wireless said yesterday that adverse market conditions made the sale inappropriate, but added that both it and the Government intend to go ahead with the public sale when market conditions permit. A statement from the company said: "The form and timing of such offering and the number of shares to be sold will be kept under close review."

The slide in equity values since the original announcement has slashed the market capitalisation of the new holding company by some HK\$42bn (US\$5.38bn) to about HK\$50bn, but it will still be at least twice as big as any other company listed in Hong Kong.

The group said Cable and Wireless (HK) will record attributable profits of not less than HK\$1.72bn for the year ending next March, a 24 per cent increase, and that HK Telephone's attributable earnings would be up at least 25 per cent to HK\$1.17bn.

HK Telephone shareholders are expected to benefit from an 82 per cent increase in dividend payments forecast by HK Telecommunications for the current year to March.

The new company is indicating a dividend payment of 36.4 cents for every two shares held (HK Telephone shareholders will exchange each existing share for two shares in the new company), which would compare with 20 cents per share under HK Telephone's dividend policy.

## Fletcher takes Chilean option

BY OUR FINANCIAL STAFF

FLETCHER CHALLENGE, the New Zealand forest products and industrial group, has taken full control of a Chilean forestry and sawmill venture by paying US\$72m.

It bought out the half share owned by Compania Manufacturera de Papeles y Cartones (CMPC), its local partner, by exercising an option negotiated in November last year when Fletcher put \$50m into what was then a new venture.

The Auckland-based company is currently moving to consolidate its interests in the Americas last month it launched a NZ\$745m (US\$476.4m) bid to buy out the public shareholdings in British Columbia Forest Products and Crown Forest Industries, its two Canadian units.

The Chilean venture owns 35,000 hectares of radiata pine forest and a 74,000 tonne sawmill and paper mill. Fletcher said the company has export potential of 200,000 cubic metres of pine a year.

Fletcher, which ranks as New Zealand's largest private sector company, estimates that the

operation would increase its own profitability by up to 2 per cent. An official said that the assumption of full control was a strategic move which would strengthen New Zealand's influence in marketing radiata worldwide.

Chile exported about three times New Zealand's 400,000 cu m of saw logs, he added, and it was important that common standards were developed by the two dominant countries in radiata.

In Vancouver, meanwhile, Fletcher Challenge Investments said it had now satisfied key US antitrust requirements in its move to buy the holding in BC Forest Products it does not already own.

Fletcher said it has satisfied waiting periods under two US antitrust laws. This suggests that it will move soon to buy shares in the market taking it beyond the 50 per cent ownership threshold despite the resistance of the BC Forest board to its offer for full control.

Fletcher now holds 49.9 per cent BC Forest, and its C\$19 a

share bid remains open until December 22.

NZ Forest Products, Fletcher's main rival in its home market, said that a thwarted bid attempt by Fletcher over the past year — said separately yesterday that it had taken a near-15 per cent stake in North British Hill Holdings, the Australian paper products and mining company.

This came through a purchase from Rada, an investment company which is a quarter owned by NZFP and which has a 44 per cent cross-holding in NZFP. Rada, which has been carrying substantial paper losses since the October market collapse, has now sold it a half-share in an unlisted Australian company called Caspal, the holder of the North BH stake.

NZFP said the price, yet to be fixed, would be based on a formula reflecting North BH share price movements over a specified period but would not be less than A\$3 a share. This compares with a current market price for North BH of A\$2.50.

## Foreign brokers earn less in Japan

By Ian Rodger in Tokyo

FOREIGN stockbroking houses in Japan increased their business dramatically last year, but their aggregate profits plunged because of the entry into the market of a large number of firms which made heavy start-up losses.

According to a survey by the Japan Financial Journal, commission income of the 37 foreign securities firms operating in Japan in the year to September 30, 1987 rose 71 per cent to ¥110.7bn (\$832.6m). However, their combined pre-tax profits fell 31 per cent to ¥245.8bn.

Ranked by commission income, Morgan Stanley of the US was the largest of the foreign brokers, with income of ¥15.1bn in the year to September. Salomon Brothers of the US followed with income of ¥14.5bn and Merrill Lynch was third with ¥12.6bn.

The others in the top 10 by this criterion were Goldman Sachs (US), Jardine Fleming (UK-Hong Kong), Vickers da Costa (US), First Boston (US), S G Warburg (UK), Prudential-Bache (US) and Harings (UK).

Based on operating profit, Salomon Brothers was the largest, with profits of ¥26.2bn last year, according to the survey. Most of the foreign securities companies are expecting tougher times in the current year because of the recent exodus of foreign investors and the decline in trading volumes on the Tokyo Stock Exchange.

## Canfor and Oji in joint project

BY ROBERT GIBBENS IN MONTREAL

CANFOR CORPORATION, British Columbia's third largest forest products group, plans to expand its kraft pulp mill, near Vancouver, and install a new newsprint machine in a C\$636m (US\$484.4m) joint project with Oji Paper, Japan's biggest papermaker.

Howe Sound Paper Company, a new company owned equally by Canfor and Oji, will handle the project. Canfor will contribute its Port Mellon pulp mill and a sawmill and chipping plant, and Oji will put in C\$307.5m cash.

This amount, plus C\$327.5m raised from borrowings and Howe Sound cash flow, will be used to raise capacity at the pulp mill from 650 tonnes to 1,000 tonnes a year and to install the newsprint machine with 195,000 tonnes a year capacity. The pulp mill expansion will be complete

in 1990 and the newsprint machine will be in production in 1991.

Oji officials said in Tokyo that most of the products would be exported to Japan to meet an expected increase in national demand for newsprint.

The partners plan a second newsprint machine as soon as markets justify it.

## CSR in further brick venture

BY CHRIS SHERWELL IN SYDNEY

CSR, the Australian building products, sugar and resources group, has agreed to spend A\$75m (US\$52.4m) to acquire a 50 per cent stake in a brick and pipe-making venture with Brickworks, the largest brick producer in New South Wales.

Brickworks, which has a plant near Brisbane in Queensland, said it had received several approaches but found the joint venture with CSR the most attractive.

The CSR move is one of several

the group has made since it decided to concentrate its activities in building products and sugar rather than resources.

In recent weeks it has made a A\$317m bid for two timber companies and acquired two building materials companies in the US for A\$110m. It has also bought a plasterboard accessories company in Canada and entered a plasterboard joint venture with Redland of the UK.

As part of its expansion into brick-making activities, it has in

addition recently purchased an 18.3 per cent stake in Brick & Pipe Industries. Other major shareholders in the company include Mr Ron Brierley's Industrial Equity and Hong Kong's Swire group.

On the joint venture with Brickworks, Mr Ian Burgess, CSR's chief executive-elect, said the group was "entering into a partnership with the best and lowest-cost producer of clay bricks and pipes on the east coast of Australia."

## Brierley lifts stake in Wellesley

By Dai Hayward in Wellington

BRIERLEY INVESTMENTS has increased its stake in Wellesley Resources, a New Zealand property company, to 29.6 per cent.

Wellesley shares, along with the rest of the market, have dropped in price over the past few weeks and BIL took advantage of the lower share price to pick up 4.5m shares at NZ\$1.04.

Mr Ron Brierley, BIL's chairman, has said more than once since the October share crash that there were some good opportunities available. The latest move gives BIL another 3 per cent of Wellesley.

BIL has also improved its offer for Cable Price Downer by 10 cents to NZ\$2.70 a share. It already owns 42 per cent of the construction group and is making a full bid.

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**Agent Bank:**  
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Interest Rate: 8 1/4% per annum  
Interest Period: 9th December 1987 to 9th March 1988  
Interest Amount per U.S. \$5,000 Note due 9th March 1988: U.S. \$207.27  
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**NEW ISSUE** November 1987

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December 9, 1987, London  
By: Citibank, N.A. (CSI Dept.), Agent Bank **CITIBANK**

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**London Branch**

For the six month period 7th December, 1987 to 7th June, 1988 the Receipts will carry an interest rate of 7 1/4% per annum with a coupon amount of U.S. \$4,034.90 per U.S. \$100,000 Receipt. The relevant Interest Payment Date will be 7th June, 1988.

**Bankers Trust Company, London** **Agent Bank**

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September, 1987

## INTERNATIONAL CAPITAL MARKETS

## Deborah Hargreaves on the battle over off-exchange trading

### Hybrids fight to escape regulation

LAST WEEK'S decision by California-based Security Pacific National Bank to sell its nascent electronic options trading system to a New York securities firm is part of the fall-out of a protracted debate in the US over instruments traded away from established exchanges.

As Mr Michael Caggiano, Security Pacific's chairman, explained: "We decided to sell the system rather than to allow it to undergo even further delays in its operation." Developed in 1985, the system, which would trade options on US government securities, has been stalled for two years and was under a moratorium until March next year.

A writer of obstacles has been thrown in the system's way since its introduction was announced. Indeed, in an unusual spirit of co-operation, the three Chicago futures and options exchanges filed a lawsuit against the Federal Reserve Board for giving it the go-ahead last year.

Concerned about unfair competition from a system that does not have to bear any of the costs of regulation, Chicago's exchanges have lobbied - so far unsuccessfully - for the system to be classified as an options exchange.

The futures and options exchanges are concerned that off-exchange instruments would not be subject to the same kind of financial controls that they are. "We face very explicit capital requirements and our clearing organisations are solid," explains Mr Ken Cone, director of regulatory research at the CME. "The off-exchange market is by definition not as clear-cut."

Lack of regulatory commitment enables off-exchange instruments to operate on very different cost structures. This increases the financial risk both to those who buy and those who sell these instruments, the exchanges argue.

Security Pacific's system is just one of the many ingenious instruments - often closely resembling futures and options contracts - which continue to proliferate in the US over-the-counter market.

The long-running debate over whether and how these products should be regulated has become even more pressing in the chastened financial environment that has followed October's stock market collapse.

Federal law is clear in demanding that any futures contract must be traded on a central exchange and that options trading be subject to certain regulatory rules. But the key issue all along has been how to define a futures or an options contract.

"The concept of what is a futures contract is very, very muddy," explains Mr Stephen Selig, a lawyer at Bear, Stearns & Uppham, who works with the Commodity Futures Trading Commission (CFTC), "and nowhere has it been defined."

Nevertheless, the CFTC has recognised the need to replace its hitherto piecemeal approach to the over-the-counter arena with a definite strategy. In the last four months, "the CFTC has moved much, much further than in its entire history," towards this end, according to one Chicago exchange official.

At a meeting yesterday in Washington, a CFTC task force

proposed a framework for at least defining certain futures and options "look-alikes" - known as hybrid instruments. These instruments - like an oil-linked bond issued by Standard Oil last year and certificates of deposit linked to stock indices - have their returns based on that of a commodity and represent by far the fastest growing off-exchange area.

Once a skeleton is accepted for identifying them, the CFTC can decide whether individual hybrids should be regulated or left alone. This judgment will depend on the commodity component included in their make-up. In the absence of the guidelines, the CFTC has up till now decided its approach to a particular product on a case-by-case basis.

A recent action was against a gold market certificate sold by Wells Fargo in California. The CFTC contended that the certificate, the return on which was based on a percentage of the performance of gold in a given period, was in essence a cash-settled option. This was upheld by a US district court, which issued an injunction against the sale of the certificate.

The urgent need for regulation of these products is so that "people who purchase them are at least made aware of their risks and rewards," stresses Mr Selig. Another factor is the need to discourage fraudulent operators.

Yet the CFTC is also considering non-action rules on products that are traded between "commercials" or firms that already have a professional relationship with each other.

Several observers feel the con-

cern for the retail customer often expressed by the established exchanges is nothing more than an excuse to thwart potential competitors.

"I can't understand why the Chicago exchanges are being such absolute blockheads about it," says Mr Steve Lynner, developer of Security Pacific's options trading system. "I don't see them as competitors...we should complement each other."

Mr Lynner, who will follow his system to its new owner, RMI Securities, a subsidiary of Exco International, the foreign exchange brokerage group, admits to being frustrated with the time it has taken to get the system off the ground. He insists it will not compete unfairly by undercutting rates charged by the existing exchanges.

Security Pacific, which has not disclosed the terms of the sale to RMI, says it will continue to operate as a clearing organisation for the options system. However, the Chicago exchanges have not dropped their lawsuit and say they are awaiting more details of the sale before they make a decision.

Mr Lynner says he has seen solid interest from primary dealers in New York in the options trading system. He is also eager to extend the system to additional products if it proves successful with government securities.

"This debate is not going to go away," declares Mr Ken Cone of the Chicago Mercantile Exchange. "It's a very slippery animal. As soon as you devise rules, someone will come up with something that gets round them."

## Banks rush to buy French brokers

By Paul Setts in Paris

A NEW spate of acquisitions of Paris stockbrokers by large international and domestic banks is expected to be announced tomorrow, following the approval by the National Assembly last week of new French stock market legislation enabling French brokers to open up their capital to outside shareholders.

The latest batch of acquisitions is expected to involve as many as seven separate deals, three of which involve large foreign banks.

The three international banking groups are understood to include County Bank, a subsidiary of Exco International, the foreign exchange brokerage group, Westminister, Amro, the large Dutch bank, and Barclays de Zoete Wedd (BZW), the investment banking arm of Barclay's Bank.

The other four deals to be announced by the French stockbrokers' association tomorrow will all involve French financial institutions.

County Bank's proposal to acquire control of a French broker would bring to four the number of UK banks which are planning to invest in French brokerage business. The first London-based group to announce plans to buy a French broker was James Capel, the Hongkong Bank subsidiary, followed by SG Warburg and BZW, which emerged at the end of last week as the bidder for Puget, one of France's 10 leading brokers.

Although a string of other French and international banks have already announced deals with French stockbrokers, the latest transactions will be by far the single biggest batch of acquisitions to be announced simultaneously.

The new law allows stockbrokers to open up their capital to outside partners in stages between the beginning of 1988 and 1990.

Most of the banks acquiring stakes in French brokers eventually intend to control between 70 per cent and 80 per cent of the capital of the firms they are taking over.

The latest spate of deals is seen by the French authorities as an important component in increasing the international competitiveness of the French deregulated financial markets.

The authorities are understood to be especially keen to see a large West German institution invest in a French brokerage firm. So far, however, no German bank has announced its intention to acquire a French broker, although banks from several other countries have done so.

The authorities have also been worried by the increasing turnover in recent months in French blue chip stocks on the London market. On some days, turnover in leading French stocks has been higher in London than in Paris.

The authorities hope that the acquisitions of French brokers by large international banks will enhance trading in Paris and make the bourse more international and competitive.

Sir Nicholas Goodison, chairman of the London Stock Exchange, yesterday acknowledged during an address in Paris to the Franco-British Chamber of Commerce that overseas business was now approaching domestic business in London. But he argued that a strong market in London helped to strengthen other markets and increase their turnover.

Speaking about the challenges facing capital markets as a result of the 1992 unified European market in goods and services, he said that deregulation had to be managed.

The two other key priorities, Sir Nicholas said, were the need for greater co-ordination of tax policies and the freedom of capital movements in all European countries.

French water group buys Accor stake

Generale des Eaux, the diversified French water treatment group, has acquired a 5 per cent shareholding in Accor, a hotel and restaurant group. A Financial Staff writes.

An executive of Generale des Eaux said the move was a friendly one, made in full cooperation with Accor. Generale des Eaux did not rule out buying further Accor shares, but said nothing was planned in the short-term.

Paris analysts said they were not surprised by the move. The two companies have plenty of common ground, including restaurant and property businesses.

## Activity still sluggish as year-end approaches

By STEPHEN FIDLER, EUROMARKETS CORRESPONDENT

ACTIVITY ON international bond markets continued at a sluggish pace yesterday, as investors started to close their books before the year-end.

The Euro D-Mark sector continued to digest the recent spate of new issues: DM375m of them on Monday following DM1.38bn last week. At the shorter end, prices were little changed while at the longer end, they dropped by about 1/4 point. Dealers said the firmer dollar and proximity to the end of the year had subdued activity.

The DM300m issue for Sweden Export Credit, carrying a 5 1/2 per cent coupon and 100% issue price as announced late on Monday, met a good reception, mainly from institutional investors in Europe. The issue, the first straight D-Mark bond to be issued by Morgan Stanley, was quoted at a discount well within fees of less than 1% compared with total fees of 2 per cent. Some 25 banks have agreed to join the deal.

The domestic sector was quiet, with prices little changed. The Bundesbank announced 35-day repurchase agreements at the anticipated rate of 3 1/4 per cent, in line with the two previous agreements. The agreements will replace some DM1.18bn being drained from the banking system. The Eurodollar sector was again extremely quiet, with little

price movement on the day. The US Treasury bond market provided no leadership with trading subdued ahead of Thursday's announcement of US trade figures for November.

There were again no new issues and the troubles of the market were underlined by reports of a \$250m issue for New Zealand in the Yankee bond market in New York through Morgan Stanley. The price talk

was for a 10 1/2 per cent coupon, but the issue was for the Victorian Public Authorities Finance Agency. The \$250m issue, guaranteed by the State of Victoria, carried a 10 1/2 per cent coupon, the longest maturity seen in the market since mid-August.

Lead managers by Union Bank of Switzerland, it carried a 5% per cent coupon and a 101 issue price. Australian official borrowings are popular in Switzerland but have been rare visitors to the market this year. The pricing was felt to be fair, though there were doubts about whether the maturity would be attractive to investors. A secondary trading of the Swiss foreign bond market was busier than on Monday. Prices were little changed, although prices of bonds for some popular borrowers saw price gains of 1/4 to 1/2 point. For example, an issue for the City of Yokohama, of \$500m with a 5 per cent coupon over 10 years, gained 1/2 point to 101 1/2, compared with its 100 1/4 issue price.

The secondary market was reasonably active. European investors, concerned that they might be caught by changing Japanese withholding tax regulations next year, are said to be switching out of the government bond market and into Euroyen, where withholding tax will not apply. The switching was centred in the five to seven-year maturity area.

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## National Bank seeks control of inspectorate

By HILARY BARNES IN COPENHAGEN

THE DANISH bank inspectorate, which is an agency under the Ministry for Industry, should be part of the National Bank (Central Bank) Mr Erik Hoffmeyer, governor of the bank, has proposed.

This follows three cases since 1984, two of them this year, in which the inspectorate has been transferred to the National Bank. In the most recent case, the central bank was caught with unsecured loans of DKK89m (\$57.6m) outstanding to C&G Bank, a small niche bank which was closed down in September.

Mr Hoffmeyer warned that if the central bank is not able to take over the inspectorate, it will have to reconsider the right which commercial and savings banks enjoy to borrow from the central bank without collateral. The borrowing right is related to each bank's equity capital.

Mr Hoffmeyer argues that the inspectorate's framework is no longer adequate to the problems with which it is faced, especially in situations where banks have been able to run up very big losses within a very short period.

Standard Chartered Asia, lead manager of the financing, said it and co-lead managers Citicorp International and Sanwa International will manage the eight-year syndicated loan. The loan carries interest of 1 1/4 per cent over the Hong Kong interbank offered rate (Hibor) for the first four years and 1 1/2 over Hibor for the remainder.

CHINESE ESTATES, a subsidiary of Evergo, the Peking-backed industrial group, has obtained a HK\$1.45bn (\$185m) credit to finance its purchase of two commercial buildings from Hong Kong Land. Reuters reports from Hong Kong.

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## Norway approves 1% share turnover tax

THE NORWEGIAN parliament has formally approved a 1 per cent share turnover tax, proposed earlier this year by the minority Labour government. It will come into force on January 1, 1988. Reuters reports from Oslo.

The tax, approved late on Monday night, will be split equally between buyers and sellers. It will apply to all dealings in domestic and foreign shares listed in Oslo and in Norwegian shares listed on foreign exchanges.

The new law was enacted despite the Oslo bourse committee's recommendation to parliament not to impose the tax after the crash in world stock prices. The Oslo stockmarket has

fallen by 45 per cent from its record high in mid-September. The bourse committee and brokers have criticised the tax, saying the market needs a stimulus rather than a measure that will dampen trading interest. They have argued that the tax could hurt liquidity and drive foreign investors from the Oslo exchange.

The turnover tax forms part of the 1988 budget and was originally intended to bring in an extra NKr300m (\$46.3m). It is not clear whether this figure will now have to be revised downwards.

An attempt by the government to impose a 2 per cent turnover tax in May was defeated in parliament.

## Multi-option facilities for two French groups

By STEPHEN FIDLER, EUROMARKETS CORRESPONDENT

THE LIST of French companies arranging cheap bank financings grew longer yesterday, as mandates were awarded for two further multi-option facilities.

Societe Generale launched an Ecu150m facility for La Redoute, the retailer. With a maturity of five years, extendible to seven, the financing carries a facility fee of 6.25 basis points and a margin over interbank rates of 12.5 basis points, whether drawings are in French francs or in other currencies.

There is a utilisation fee of 3 basis points if that one-third used and 6 basis points if more than two-thirds used. Credit Commercial de France

was also awarded the mandate for a FF750m five-year multi-option facility for Compagnie Bancaire, the finance group.

Two sterling commercial paper facilities were announced. Tesco, the stores group, has a \$150m programme arranged by Midland Montagu, with Barclays de Zoete Wedd and Kleinwort Benson also acting as dealers.

Dealers on a \$100m programme for English China Clays are BZW, County Natwest and SG Warburg.

Reed International, the UK publishing group, is launching a US commercial paper programme to raise up to \$400m.

The latest spate of deals is seen by the French authorities as an important component in increasing the international competitiveness of the French deregulated financial markets.

The authorities are understood to be especially keen to see a large West German institution invest in a French brokerage firm. So far, however, no German bank has announced its intention to acquire a French broker, although banks from several other countries have done so.

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## THE HONGKONG AND SHANGHAI HOTELS, LIMITED

(Incorporated in Hong Kong with limited liability)

### International Offer of

21,125,000 existing Ordinary Shares of par value HK\$2.50 each

at an Offer Price of HK\$61.75 per Share

This offer was made in conjunction with an offer in Hong Kong of 11,375,000 Shares to the public at a price of HK\$61.50 per Share.

J. Henry Schroder Wagg & Co. Limited

Hoare Govett Limited

County NatWest Limited

BNP Capital Markets Limited

Daiwa Europe Limited

Generale Bank

Merrill Lynch Capital Markets

Morgan Stanley International

Salomon Brothers International

Crédit Lyonnais

IMI Capital Markets (UK) Ltd.

Shearson Lehman Brothers International

Handelsbank NatWest (Overseas) Ltd.

J. Henry Schroder Bank AG

Julius Baer International Limited

Banca del Gottardo

Banca Unione di Credito

Bank J. Vontobel & Co. AG



## Some coins more equal than others

**2. Numismatic Coins.** In general, these are coins which are bought by collectors for their beauty, as opposed to the value of their precious metal content. However, a truer definition would include those coins struck prior to 1804. The price has no relation whatsoever to the actual value of the metal. The factors determining the price of a coin are rarity, age, and condition or quality of the striking.

5. **Medallions**—collectables, but an investment at some anniversary value is, and typically a rare of

Since the Gold Maple Leaf is struck in four sizes, it is able to satisfy the varying investment needs of all investors. It is available in one full troy ounce of pure gold, or in 1/2, 1/4 and 1/10 ounce of gold. The coin's attractive design, which is the same as the one on the reverse of the gold dollar, is a further attraction.

Why do more and more investors prefer bullion coins to its cousin, the gold bar, or wafer as it is sometimes called? One key reason is their liquidity—a coin enjoys universal recognition and can't be counterfeited. Gold bars may enjoy a solid reputation in their local market, however usually require a costly and time-consuming assay in other parts of the world. Gold bullion coins are

It is fair to point out that a gold coin, and a bar for that matter, provides the owner with no interest. However, it can be still considered an investment instrument, but for other reasons. This is because it is a speculative object. But, more significantly, gold has been proven over time to be the surest store of value. Gold bullion coins will not multiply but, as the saying goes, they bring peace of mind. They can anchor a portfolio that is made up primarily of more speculative instruments, as they will gain in value when others are losing theirs. Inflation and economic crisis only eat up other investments, while feeding the value of gold. That's why most experts agree that 10 to 20% of a portfolio must be in gold. An ideal way to keep this golden nugget with Gold Maple Leaf bullion. With no guarantee of the future economy, it is comforting

Prominently displayed are also the key facts about the coin, such as its origin; value (either \$50 Cdn, \$25 Cdn, \$10 Cdn or \$5 Cdn); weight (either 1, 1/2, 1/4, or 1/10 ounce); purity - .9999; and date of striking. The first coin was struck in 1979.

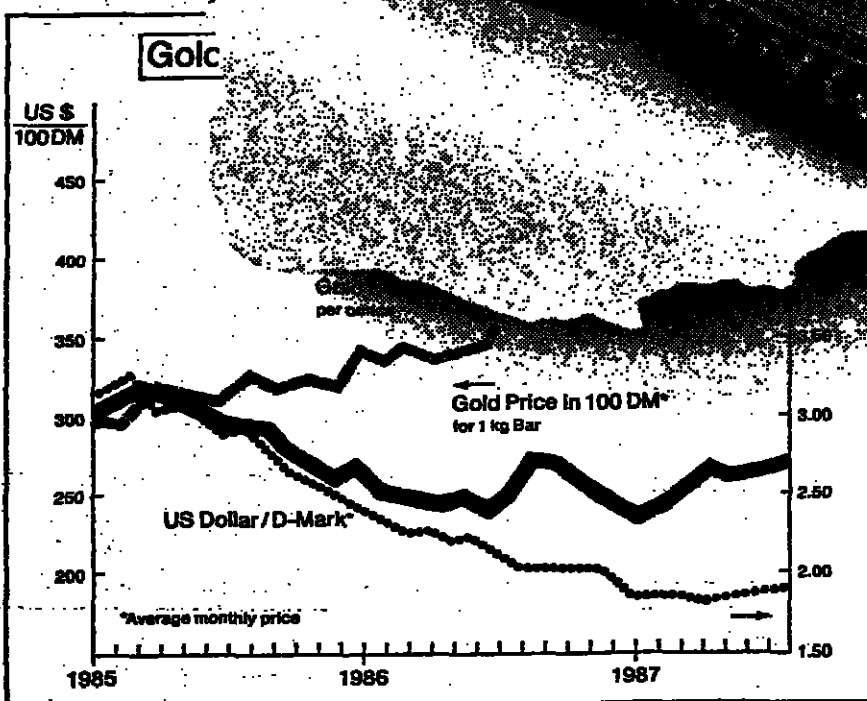
**FRANKFURT, IS.** October. Anonymous sources in banking circles here, Zürich and London say that the U.S. Eagle is not at the same level of success in Europe as it has in its home market. A European investor continues to prefer traditional gold products such as small bars or the better known Gold Maple Leaf. Experts say that less popular coins such as the U.S. Eagle do not enjoy the same liquidity as the popular coins.

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**NEW YORK**  
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uncertainty that  
around for a safe harbor  
before it is lost to total  
failure.

- All paper instruments or securities, are subject to fluctuations caused by interference with the control of financial policy by government bodies. Moreover, out that precious metals and gold, offer the ideal store of value, is intrinsic and not artificial that of paper money.

Gold is international to the fortunes of any banking system. It can bring sense of security, as it is insurance policy against what would come in a b



The peak in the price of gold was reached at \$850 for one ounce in 1980. Currently, the price ranges between \$400 and \$500. In spite of this, invest-

The reason is simple, explains Peter C. Cavelti, President and Chief Executive Officer of Cavelti Capital Management Ltd. in Toronto, Canada, and an internationally recognized expert on precious metals: "Gold is an unbeatable investment vehicle that protects prosperity at all times, even during crisis." Cavelti has banking experience in U.S., Africa and Asia and belongs today to the most sought-after precious metal advisors.

**Coins - solid and liquid.** One differentiates, more or less, between numismatic coins and newly minted coins, or the so-called bullion investment coins. Nu-

**Bars-Familiar but not universally recognized.** The majority of bars sold today range from 1 gram up to 12.5 kilograms. The small bars are produced at a purity of .9999 fine gold. The trade accepts only bars from a reputable refinery which have a serial number. When there is

**Gold Certificates - Paper as good as gold.** The advantage of this form of investment in gold is that no tax is levied on the ownership of gold. The precious metal remains in the possession of a bank, which usually maintains this in a no-tax area. The disadvantage is that there is usually a minimum purchase amount, that varies from bank to bank - for example 10 Gold Maple Leafs or 500 gram bars - which makes this form unattractive for small investors. Another factor is that one doesn't have possession of the gold, which reduces some of the psychological benefit of owning gold.



## Ups and downs of gold coin

WYAN, 15. October. Recent reports indicate that the coin from "Leaf" stays down under in sales for competitors. After in-cess in markets without factors, the Australian moving down. Sales of "Leaf", recently quickly eclipsed by wealth partner.

Anonymous sources in gold trading circles attribute this to the stronger international position of the Canadian bullion coin, which ensures tradability and liquidity.

## Gold production up.

**OTTAWA, 15. October.** With a yearly production of over 100 tons (107 tons in 1986), Canada is third largest producer of gold in the non-communist world.

The first discovery was made in 1858 at Cariboo, British Columbia. Today, forty-one mines produce the majority of this precious yellow metal. However, prospectors still roam the backwoods, searching for the hidden lode and dreamed-of riches.

The greatest amount of gold is mined in Ontario. Recent discoveries in the region around Hemlo made headlines around the world and boosted share prices. The main reason for the jump was the revised estimate of the gold reserve in this area: before the discovery reserves were felt to be around 130,000 ounces - today they are known to be closer to 17 million fine ounces of pure Canadian gold. Enough to keep the Royal Canadian Mint busy striking Gold Maple coins to meet the needs of investors around the world.



## UK COMPANY NEWS

## Fine Fare and Gateway integration hits Dee

BY MAGGIE URRY

MR ALEC MONK, chairman and chief executive of Dee Corporation, the food retailer, blamed the disruption caused by the integration of Fine Fare with Gateway for a fall in the group's interim pre-tax profits from £78.2m to £63.6m. Turnover rose by 5.5 per cent to £2.62bn.

In the 26 weeks to November 7 trading profits from Gateway fell by 3.1 per cent to £88.6m on sales 2.6 per cent higher at £1,826.5m.

When the Fine Fare chain was acquired in June 1986 Mr Monk predicted it would take three years to reshape the business. Yesterday he was sticking to that timescale, though saying that the worst of the adverse effects were now over.

He expects Gateway to make up the shortfall in the second half, partly because that period will include both Christmas and Easter, and also because the benefits of the expansion and refurbishment programme would begin to come through.

As well as a programme of closing small stores, and refurbishing other shops, the introduction of new ranges of goods

throughout all the stores had been disruptive for Gateway as well as Fine Fare.

In July the accounting systems had been integrated. This move had initially revealed a high shrinkage rate at Fine Fare, of 2.6 per cent on average with one shop at 21 or 33 per cent. Mr Monk felt this to be an accumulation of previous problems. Shrinkage, which includes shoplifting and write offs of damaged and out-of-date stock, is 0.8 per cent at Gateway.

Gateway was not the only problem area, though. A £7.2m swing into trading losses of £5.5m was suffered by Herman's, Dee's US sporting goods chain, although turnover rose by 6.5 per cent to £170.2m. A rapid expansion programme taking Herman's into new areas had caused unusually high costs for advertising, overheads and warehousing.

At Herman's the future was less predictable since the stock market crash might affect consumer attitudes. Sales since the market fall had been mixed, Mr Monk admitted. Because of this uncertainty Mr Monk could not predict that profits for the group

in the full year would be higher than last year's £192.2m pre-tax. There were problems, too, at Linford, the cash and carry wholesaler, which saw a drop in trading profits from £5.2m to £3.2m. Here the blame was laid on problems in the cigarette trade where prices were cut to shift excess stocks built up before the budget in anticipation of an increase in duty which did not occur.

Other parts of the Dee group had fared better with trading profit gains at Wellworth, the Northern Ireland chain, from £4.4m to £4.5m, and at Diggs, the Spanish business, from £1.0m to £1.3m. Medicare, the chemist chain, made a maiden contribution of £500,000.

The pre-tax profit figure includes profits on property transactions of £300,000 compared to £1.3m. Interest charges were up from £4.5m to £7.2m, after capitalised interest of £4.4m (£4.3m). The tax rate rose from 21.1 to 28.1 per cent. Earnings per share were 25.7 per cent lower at 5.5p, and the interim dividend is being maintained at 3p. See Lex

## Spurs adds to its clothing interests

By Philip Coggan

Tottenham Hotspur, the Stock Exchange's only listed football club, has acquired Martex and Stamps. However, the duo is not a pair of beefy defenders signed to replace the recently departed Richard Gough, but two clothing companies.

Spurs already has a clothing subsidiary, Hummel, which sells a range of casual wear that has proved popular with fans of the football club. Whether the supporters will be quite so eager to buy the new ranges is less certain. Martex imports and distributes ladies fashion-wear, Stamps, as the name suggests, sells a range of cricket clothing and tennis clothing under the "Nicholucci Sport" label.

The two companies are inter-related and will be acquired for an initial payment of £1m in cash, £1m in loan notes and £50,000 ordinary shares. Deferred consideration up to a maximum of £1m is payable, dependent on future profits.

In the year ending September 30, 1987 the companies made combined pre-tax profits of £359,000 on a turnover of £3.5m. They are expected to produce a "substantial" increase in profits this year.

The acquisitions are part of Tottenham's strategy of diversifying away from football and into leisure activities. Such diversification seems particularly timely after the team's recent run of poor results.

Last year, Tottenham's operating profits were £370,000 but that turned into a pre-tax loss after transfer fees. Tottenham also announced yesterday that it was instituting an executive share option scheme to recruit and retain top calibre management - although whether that will extend to new team manager Terry Venables has not yet been decided.

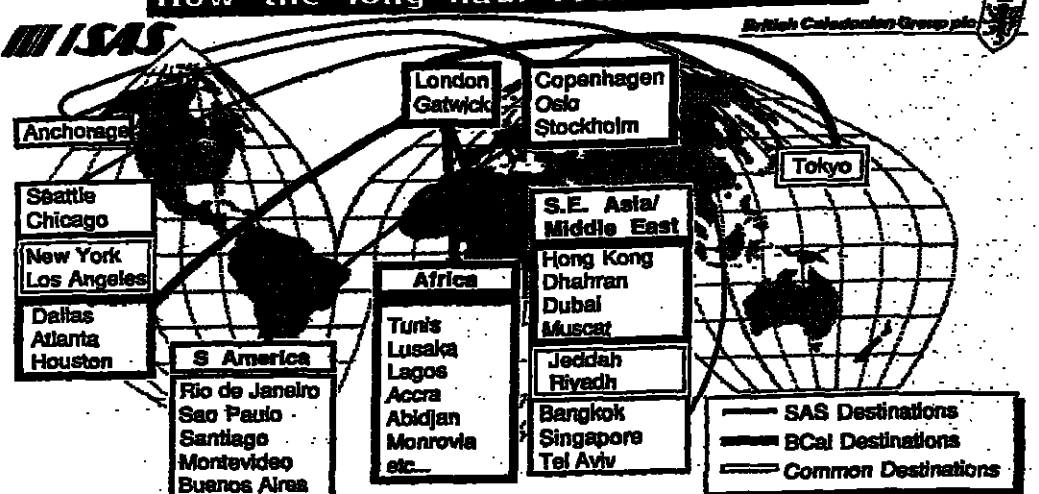
BICC, cables, construction and components, has bought ATS (Telemetry) for about £1m as part of its plans to build a systems group under the BICC Technologies banner.

## SAS prepares attempt to overturn CAA decision on BCal

## No reflection of Nordic altruism

BY CLAY HARRIS IN LONDON AND SARA WEBB IN STOCKHOLM

How the long-haul routes compare



HELGE LINDBERG does not like to be interrupted. When he gets into full flow about the development of Scandinavian Airlines System, listeners' efforts to break in are swept away with the wave of a cigarette.

In several meetings over recent weeks, however, the Civil Aviation Authority got its message across to the Scandinavian airline's deputy president and former chief operating officer with a single word: "No."

The CAA rejected its rescue plans for British Caledonian as insufficient to guarantee that the British airline would remain UK-controlled and thus keep its route licences. UK ministers, moreover, gave barely veiled hints that they were opposed to any SAS role in BCal.

Undeterred, Mr Lindberg, a Norwegian who has spent most of the past three months in London (his birthplace) working on the BCal deal, is preparing to have a final go.

The airline's dogged approach does not, however, reflect a mission of Nordic altruism to save Caledonian cousins from an unwelcome takeover. The Scandinavian airline desperately wants to find a partner with a complementary route network, a good image with business passengers, and the same business philosophy so that it can provide daily worldwide services for its home market of only 17m people.

SAS does not want to become only a regional feeder into a future "gang of four or five" European long-haul carriers. It wants a more central European hub - the goal of its now-inactive talks with the Belgian carrier Sabena - and more routes to the Middle and Far East. It especially wants to plug into BCal's network in Africa, to which SAS does not fly.

It already has an agreement with the Varig of Brazil and Argentines Aerolineas to connect SAS flights with onward destinations in South America. SAS passengers also feed into the Thai International's Far Eastern routes in Bangkok. Passengers coming into Europe, of course, feed into SAS's network.

SAS thinks Gatwick has great potential and says it would be eager to move the aircraft overhaul work (currently done by Swissair in Zurich) to Gatwick where BCal staff have the expertise to overhaul DC10s.

The success of SAS lies mainly with its rather flashy (by Scandinavian standards at least) president and chief executive, Mr Jan Carlzon. He joined SAS in 1980 after climbing the ladder to the top at Vingresor, Sweden's largest tour operator, followed by three years as head of Linjeflyg, the Swedish domestic airline, which he restored to profitability.

When he came to SAS, the airline was "floundering," according to analysts, with poor control over costs and a high degree of overstaffing.

Mr Carlzon styled SAS as "the businessman's airline" - introducing a super-club service in Europe for all full-fare economy passengers and placing reduced emphasis on the less lucrative discount and tourist markets - and said that customers, rather than the aircraft, would be the company's major assets.

SAS began to fly frequent, non-stop services, often in smaller aircraft, and cut back on unprofitable routes. It invested in comfortable airport lounges and check-in facilities at designated hotels.

Staff were trained at what were soon nicknamed the "charm schools," planes were spruced up, and punctuality improved. By giving responsibility for problem-solving to employees on the front line, he rapidly turned SAS from loss into profit.

If the past looks rosy, the

future does not look quite so good, because of a stagnating market and the trials of deregulation, although Mr Carlzon believes that "every crisis is a big opportunity."

SAS has already taken steps in building up a joint computerised reservation and distribution system called Amadeus, with Air France, Iberia, Lufthansa and Air Inter. The system is a rival to the Galileo system launched by British Airways, KLM, Swissair, and United Airlines. BCal is likely to shift from Galileo to Amadeus if the SAS deal goes through.

Meanwhile, SAS's relationship with the Danish, Swedish and Norwegian governments which indirectly hold 50 per cent of the airline has become ambiguous, according to one London analyst, who says: "SAS bears the burden of being a state airline and derives none of the benefits."

It has never received state subsidies and claims that the governments' loan guarantees were "an embarrassment."

The governments rarely lobby on the airline's behalf. SAS, for example, wants unrestricted landing rights in the US, where it is limited to only four destinations.

It has little to lose in its campaign for an "open skies" policy which would allow any national carrier to fly where it wants. Many US destinations are attractive for SAS, only Stockholm,

Oslo and Copenhagen are of interest to US carriers. The governments, in fact, do not take much interest in SAS at all apart from limiting its price increases, although recently they have allowed more competition in the Danish and Norwegian markets from charter companies.

Denmark, for example, recently approved applications from Northwest and Tower Air for discount fares on the Copenhagen-New York route.

That times are getting tougher for SAS was shown by the fall in the airline's operating profits from Skr 1,228m to Skr 871m (£80.6m) in its most recent financial year.

Strategically, SAS is moving in same direction as Swissair, where more and more of the group business is non-airline. This is a sound strategy, according to analysts, who believe that perhaps one third of group profits could soon come from the other businesses - the hotel, catering, and tour operations.

It contrasts, however, with BCal's disposal of almost everything except the airline over the past two years.

Apart from winning employee and union support by saying that the minimum 1,500 UK redundancies predicted by BA would not happen under its own plan, SAS has kept a discreet and politically necessary silence about what changes may be necessary at BCal.

## SAS aims to beat objections with 'iron-clad' case

SAS has requested a meeting with the Civil Aviation Authority this morning to discuss its proposed rescue of British Caledonian but has not yet submitted a revised package for the CAA to study, writes Clay Harris.

SAS was trying last night to put together an "iron-clad" case, to answer all the objections

raised by the CAA at the last meeting on Friday when the agency said that BCal would lose its designation as a UK airline and its route licences under the proposals then on the table.

The Scandinavian airline is now understood to have sorted out the financial side of its proposal, including finding a UK

shareholder to balance the size of its own equity stake.

The delay is believed to involve non-financial aspects of the package - relating to management influence over BCal - rather than financial control. The CAA yesterday underlined its scrutiny of the "totality" of an airline's structure in determining

whether control rested in the UK.

BCal directors must formally reply by this evening to the full bid from British Airways. They will not be allowed to change their recommendation before next Wednesday, the day on which BA intends to close its cash terms.

## Flexpack boost for Redfearn

BY HEATHER FARMERBROUGH

Redfearn, the glass, plastic and flexible packaging group, announced a 59 per cent increase in pre-tax profits to £4.1m against £2.6m for the year to September 27.

This was on turnover 19 per cent higher at £70.2m. The pre-tax profit figure included a two-month contribution of £173,000 from Flexpack. At the time of the acquisition in July, Redfearn forecast pre-tax profits of £3.6m. Glass contributed about three times as much as plastic to profits, and showed more pronounced growth. Mr Arthur Church, chief executive, said

profits from PET plastic bottles had grown by less than the group would have liked.

The early summer created an unexpected demand for soft drinks, forcing Redfearn to buy pre-formed bottles from other suppliers, thus reducing margins on PET.

Glass capacity was cut by 30 per cent during August and September because one furnace was out of action.

Capital expenditure over the year was £8.6m, but strong cash flow helped reduce gearing to 8 per cent.

Earnings per share rose 36 per

cent to 49.6p (36.43p) while there is a proposed final dividend of 6.5p, giving a total of 5.6p for the year (6p).

Mr Church was confident that a new style of management at Flexpack would revive low morale and justify the potential of the acquisition.

## comment

The company's optimism yesterday reflects years of hard slog cutting costs and improving marketing mix. PET should contribute more in future, with markets growing at about 16 per cent a year. While glass is less exciting, the UK industry is at least less susceptible to imports and Redfearn is better placed to increase its market share. Having bought Flexpack, the company's goal is to offer a one stop packaging service. But it will have to overcome some scepticism about the Flexpack acquisition first. On forecast profits for 1988 of £6.6m, it looks good value on a prospective p/e of 6½ times and a discount to the market of 25 per cent.

## BBB Design ahead midway

In the half year ended October 31 1987, the BBB Design Group lifted its pre-tax profit from £32,000 to £373,000 on turnover of £1.2m, against £1.1m in 1986.

Group activities cover graphic design, specialist marketing, and publishing and printing services. Each section was expected to contribute to profits this year.

Overall, the group should achieve a satisfactory result in the current year, against £66,000 in 1986-87, and that should provide a sound base for a "cash generative and profitable future".

After tax £131,000 (£120,000) earnings worked through at 2.92p (2.68p).



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In accordance with the provisions of the Notes, notice is hereby given that for the interest Determination period from 9th December, 1987 to 6th January, 1988 the Notes will carry interest at the rate of 8½ per cent. per annum.

Interest accrued to 6th January, 1988 and payable on 6th January, 1988 will amount to US\$63.19 per US\$100,000 Note and US\$63.94 per US\$100,000 Note.

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In accordance with the provisions of the Notes, notice is hereby given that, for the three months period 7th December, 1987 to 7th March, 1988, the Notes will bear interest at the rate of 8½ per cent. per annum. Coupon No. 12 will therefore be payable on 7th March, 1988 at £1,105.31 per coupon from Notes of £50,000 nominal and £110.53 per coupon from Notes of £5,000 nominal.

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## UK COMPANY NEWS

Mike Smith examines the bid for Birmid Qualcast  
Blue Circle flexes its muscles

THE TIMING could hardly have been better. Blue Circle could not have predicted the world stock markets crash but when it came the company was ideally placed to embark on the takeover trail.

Having sold off investments in Australia, New Zealand and Spain the cement company had knocked its balance sheet into better shape than it had been for years. In a climate where cash is king Blue Circle had a wider choice than most in selecting its acquisition target.

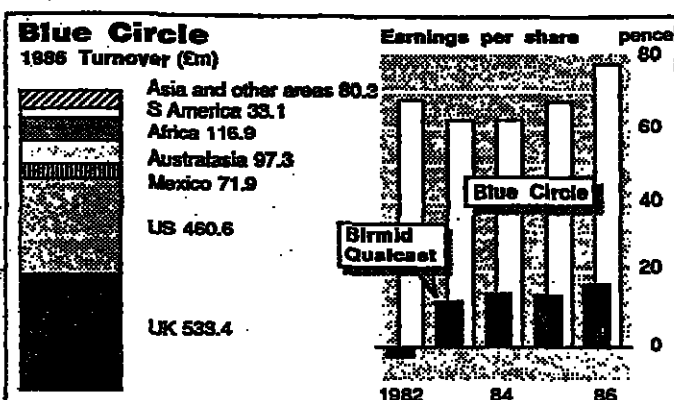
During the past fortnight its preferred choice has emerged as Birmid Qualcast and on Monday it launched a £217m contested takeover bid for the lawnmower, boiler and cooker company after talks aimed at securing an agreed deal broke down. Even though Blue Circle's access to cash gave it a strong start in the bid it still faces a hard battle.

Having successfully rebuffed Hepworth Ceramic earlier this year Birmid is in a confident mood. The feeling is reinforced by prospects which it describes as excellent. It is thought that even if Blue Circle had offered as much as 350p - 50p above its bid price - the Birmid board would have shown it the door.

The bid is likely to focus on the ability of the Birmid board to maintain the share price - which has soared from 200p to last night's close 317p since Blue Circle declared an interest - if it repels the bid.

But perhaps the main interest in the bid is the light it sheds on the newly invigorated management at Blue Circle and the changes that have been brought about at the company in the past year or so.

Although Mr David Poole was appointed managing director in July 1987 he has effectively been in charge for about a year. In that time the company has adopted a more aggressive policy than in the past, the most obvi-



ous example being its decision to bring about the end of a 53-year-old price-fixing cartel in the UK cement market.

The move has enabled the company to cut back manufacturing and distribution costs by about \$20m because it is no longer required to provide such a comprehensive service geographically. The UK cement division's performance has also been helped by buoyant demand and by the introduction of more flexible working practices. As a result the division's profits could rise by as much as \$15m this year to about \$40m, according to analysts.

Other results of the appointment of Mr Poole - and that of Mr James Loudon as finance director in the summer - include a far more active attitude to the company's land bank, estimated at more than 10,000 acres. Often through joint ventures with property companies it is building houses and offices on disused quarries and profits from this source are growing rapidly.

For all of Mr Poole's and Mr Loudon's efforts the fact remains that the bulk of Blue Circle's sales and profits come from cement, ready mixed concrete and aggregates. In spite of the

construction boom in the UK these businesses are cyclical and growth prospects are limited.

Since the start of the decade Blue Circle has concentrated its efforts on building up its US operation and last year \$460m of the group's \$1.1bn turnover came from the US. In the first half of this year US profits fell from \$23.1m to \$13.1m, largely because of a price war involving its William Bros subsidiary.

Blue Circle is still keen to expand in the US but, given the uncertain economic uncertainties there, it is understandably putting more emphasis into the UK. With group gearing at only about 17 per cent and the UK division's cash position positive it clearly has the means.

Quite why it has chosen Birmid Qualcast is not immediately obvious to some analysts. "Only about 30 per cent of Birmid would fit in well with Blue Circle," said Mr Laurence Amboldi, who watches Blue Circle for Morgan Grenfell. "The rest would be better off elsewhere."

Other analysts are more positive but there appears to be little unreserved enthusiasm for Blue Circle acquiring Birmid. Blue Circle admits that direct synergy between the two compa-

nies is limited to their ceramics divisions but it says there is considerable industrial logic in combining Birmid with its Armitage Shanks bathroom products subsidiary. It points to complementary distribution channels and customer bases and says Birmid would benefit from its financial and international strengths.

Birmid has transformed itself from a foundries group 10 years ago into one which specialises in consumer products. Although the foundries division last year provided about 40 per cent of turnover its operating profits of \$3.2m were only about half those of both the home & garden equipment and heating divisions.

The recent acquisition of Tl's New World cooker division should help Birmid to achieve exceptional growth in earnings per share in the year just ended - some analysts expect about 25p, against 15.6p in 1986. Expansion for the present year will be less marked, however, with about 24.5p in view.

In the weeks ahead Birmid is likely to highlight problems Armitage has experienced in the US and claim that Blue Circle has failed to maximise its subsidiary's potential. Blue Circle can, however, point to Armitage having increased profits in the first half of this year from \$4.3m to \$5.6m.

In one sense, none of these arguments has much relevance to the bid battle. As Blue Circle is offering cash for a loan note alternative holders of Birmid's shares do not need to take an interest in the cement company's affairs. After all, they are not being asked to accept its shares.

Birmid and its advisers will, however, be promoting the argument that takeovers should be decided in issues such as the track records and prospects of companies involved rather than short term considerations such as who has most cash after the crash.

## Australian move into Sheffield

By Nikki Tait

A NEW Antipodean name appeared in the London stock market yesterday as Australian National Industries, the heavy engineering group, has spent just under \$2m acquiring stakes in two Sheffield-based engineering and metals groups.

The larger holding is a 14.9 per cent interest in Aurora, whose interests range from manufacturing engineering products to distributing special steels, machine tools and building products.

ANI said yesterday that it has owned a small non-disclosable stake for some time, but the bulk of its holding came through a "dawn raid" conducted by County NatWest.

According to ANI's director of corporate development, Mr Mike Houghton, the Australian company hopes to establish co-operation between the two groups - joint tendering, cross-supplying and so on.

Aurora directors were in meetings yesterday and unavailable for comment.

The second holding is much smaller - a 3.8 per cent stake in William Cook, the Sheffield-based steel castings manufacturer, which was bought through stockbrokers, Cazenove.

ANI is described as Australia's leading engineering group, Aurora.

## BM to sell Hymac business

By Nick Garnett

BM Group, the expanding construction machinery and processing equipment manufacturer, is negotiating to sell its Hymac hydraulic excavator business to the family-owned Brown Group.

The two companies have reached agreement in principle and are expecting to make an announcement in the next two weeks.

Mr Gordon Brown, managing director of the North Yorkshire-based Brown company whose range of earthmoving machinery includes the Moxey dump truck, said yesterday that the deal had not been concluded but was

expected to be soon. BM had a turnover last year of \$79m, against \$38m in 1985-86, and is expecting to pass \$100m in the current year. Pre-tax profits last year were \$5.09m.

It recently secured the franchise to sell excavators produced by a new joint venture company set up in Italy by Fiat and Hitachi of Japan.

Some industry observers believe that BM might want to show its commitment to this deal by selling Hymac, which it purchased last year from Northern Engineering Industries.

At the same time, the Brown Group has lost in the past few

months its franchise to sell Fiat excavators and has been looking for something to fill the gap.

Hymac, which makes excavators from 12 to 25 tonnes, has had several owners in the past six years. NCI bought it in the early 1980s from the ill-fated West German construction machinery group built up by Mr Dieter Esch.

## Redland in talks about Monier future

By Nikki Tait

Redland, the British building materials group, yesterday confirmed that it is currently holding talks with Mr Allan Hawkins, New Zealand-based Equicorp over the fate of Monier, Redland's Australian subsidiary.

The talks are being held in Sydney, and follow earlier discussions in London. According to Redland, yesterday's announcement was prompted by speculation in the Australian press.

Redland, with a 49.9 per cent interest in Monier, raised its stake to 50.1 per cent in July - in the face of a takeover bid for the Australian company from Equicorp. Earlier, a rival offer by CSR, the Australian building products and resources group - which was supported by Redland - failed after being overruled by the Equicorp bid. Equicorp currently holds a 48 per cent interest in Monier.

## Reflex Investments coming to USM

Reflex Investments, an Irish computer leasing company, has announced details of its flotation on the Unlisted Securities Market.

DCC Corporate Finance is placing 2.32m shares, 20 per cent of the equity, at 48 Irish pence each. After the placing, the group will have a market capitalisation of \$25.58m (\$5m). Pre-tax profits in the year to April 30, 1987 were \$2,537,000 and the company is forecasting \$2,500,000 in the current year, putting the shares on a prospective p/e of 10.5.

## Drayton Japan

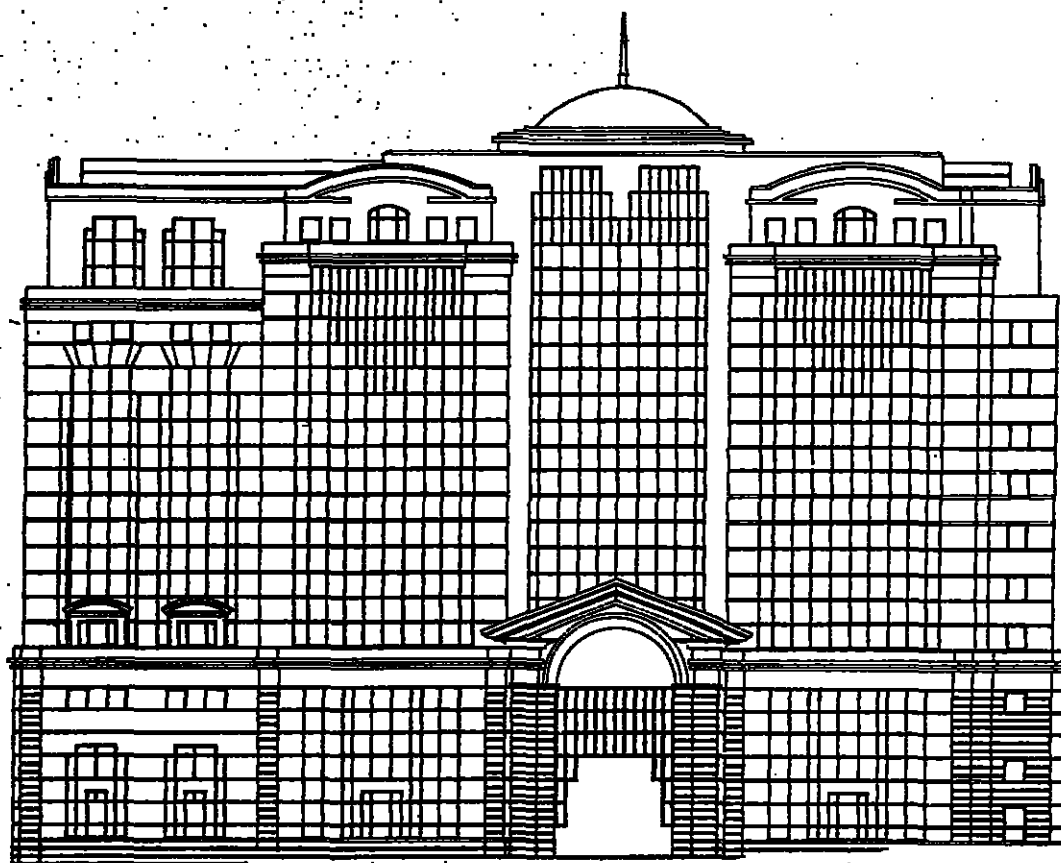
Rival stake-building at Drayton Japan, the MIM-managed investment trust continues yesterday. MIM-Britannia announced that it had increased its interest in the trust's voting rights from about 11 per cent to 15.2 per cent. It now holds 3.61m ordinary and 370,531 preference shares.

The announcement came just 24 hours after AJS Partners, the New Jersey-based investment partnership which originally sought to make a recommended bid for the trust, had taken its voting interest to 19 per cent.

## U.S. \$750,000,000 Lloyds Bank Plc

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Turnover	2,615.8	2,479.1
Trading profit	70.8	82.7
Interest	(7.2)	(4.5)
Pre-tax profit	63.6	78.2
Taxation	(17.9)	(16.5)
Profit after tax	45.7	61.7
Extraordinary items	—	(27.4)
Profit for the period	45.7	34.3
Dividends per 5p share	3.0p	3.0p
Earnings per 5p share	5.2p	7.0p

Mr Alec Monk, Chairman and Chief Executive, said:

"We have totally reshaped our main businesses in a very short time and as a result we have enhanced our competitive position and improved the service which we offer to our customers. Much work still needs to be done but we are maintaining our schedule within budget.

We foresaw that the major changes which we have undertaken would be disruptive and would impact on earnings but this stage in the integration of Fine Fare is now substantially behind us and we are tackling the future with vigour and confidence."

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## UK COMPANY NEWS

## Burns-Anderson reaches £2.5m

BY PHILIP COGGAN

Burns-Anderson, the company which Mr Alan Moore and Sir John Harvey-Jones have guided out of industrial materials and into financial services, increased pre-tax profits by 44 per cent to £2.5m (£1.77m) in the year to September 30.

During the year, the group disposed of its industrial subsidiaries, raising more than £10m which reflected a surplus over book value of £6.5m. After deducting tax, a provision for revaluation of investments and reorganisation costs, there is an extraordinary credit of £3.15m.

Burns-Anderson now has four main areas of activities - financial planning, banking & finance, stockbroking and recruitment. Mr Moore was confident that the company's marketing skill could achieve cross-selling of financial services within the group. He was unabashed by the fall in the company's share price, which has underperformed the FT All-Share by 30 per cent since Black Monday.

Burns-Anderson now has cash of 51p per share - interest receivable was up to £485,000 (£142,000) last year - and Mr Moore believes that the company's liquidity puts it in a good position to make acquisitions.

"Before the crash, it was a false situation," he said. "We were trying to make acquisitions and some of the companies were talking about p/e's in the thirties and forties. Now we can say, if Hanson and other blue chips are on a p/e of six to eight, why



Sir John Harvey-Jones and Burns-Anderson's new corporate logo: are they by any chance related? Yes, writes Clay Harris, the company says its designers took a cue from Sir John's appointment as non-executive chairman and public face of the Bristol-based financial services group to come up with the triangle, projecting "an image both solid and dependable yet imaginative and modern."

The subtlety of the "solid granite background" would not have survived photographic reproduction on salmon newspaper, so the version printed here is but an artist's reconstruction. In the original, the line and small triangle are red, and the lettering is white.

Mr Alan Moore, chief executive, said yesterday that Burns-Anderson considered birds (including pelican and kingfisher) and an anvil (to evoke the forging of links) before settling on the triangle. The stone effect - which Burns-Anderson itself admits to having trouble reproducing in print - will come into its own when the company begins to distribute pyramidal granite paperweights.

should we pay a p/e of 15 for chairman, said that the overall performance of the group since September was up to expectations.

Sir John Harvey-Jones, the

tions as the company's direct exposure to the reduction of stock market trading volume is relatively small.

The financial services subsidiaries contributed £1.64m (£1.18m) of trading profits and the now sold industrial subsidiaries contributed £1.29m (£860,000). After central administration expenses of \$847,000 (£512,000), taxation of \$968,000 (£593,000) and minority interests of £110,000 (£116,000), fully diluted earnings per share were 6.5p (5.7p).

The final dividend is being set at 2p (1.88p), making a total of 3.5p (3.03p).

● comment

Burns-Anderson could be forgiven for casting a nervous glance at the news from Abaco yesterday. The latter was forced to admit its acquisition spree had run out of steam; its paper carried little weight after Black Monday and British & Commonwealth is stepping in to give it some renewed clout. That news must inevitably cast a pall over Burns-Anderson's prospects for building a financial services conglomerate even though Burns has a stronger balance sheet. The fundamental question that faces the group is whether demand for financial products is already saturated and whether investors can be persuaded to wait and see what Mr Moore buys with his cash pile before taking the plunge.

Mr Moore, who will remain a

Jacksons director, is the

former chairman of the

troubled Norwegian property

company, Bagge Eiendom, which

took a 60 per cent stake in Jacksons in

February.

Jacksons said yesterday that

Bagge Eiendom - in which

Mountleigh holds an option to

buy 63 per cent of its shares - and

Jacksons have no further trading or

financial relationship other than the

shareholding.

## Jacksons Bourne End hit by share crash

By David Waller

PRE-TAX profits of Jacksons Bourne End more than quadrupled to £301,000 in the six months to end-September, but the market's crash took its toll on the company's quoted investments, causing an extraordinary charge of £704,000, which resulted in an attributable loss of £398,000.

The dividend was kept constant at 2p, and net assets per share rose from 270p to 366p, compared to an unchanged share price of 378p.

Meanwhile, Mr Niels Bugge has formally relinquished his role as Jacksons chairman and is to be replaced by Mr Roy Barber. Mr Bugge, who will remain a Jacksons director, is the former chairman of the troubled Norwegian property company, Bagge Eiendom, which took a 60 per cent stake in Jacksons in February.

Jacksons said yesterday that Bagge Eiendom - in which Mountleigh holds an option to buy 63 per cent of its shares - and Jacksons have no further trading or financial relationship other than the shareholding.

## David Waller on Legrand's bid for MK Electric Chance for big UK push

TWO WEEKS ago on Tuesday, RTZ executives illustrated their plans for MK Electric by reference to a little known French company - a company which had shown tremendous growth in profits in recent years and successfully expanded overseas.

For connoisseurs of life's little ironies, it will come as no surprise that the model of Gallic enterprise was none other than Legrand. The very next day, it started accumulating a stake in MK and on Monday this week, launched a £255m counter-offer for MK to challenge that from RTZ. Understandably, praise from RTZ is now less than forthcoming.

Although unfamiliar to the UK investment community, Legrand is continental Europe's leading manufacturer of low voltage electrical accessories and fittings. Quoted on the Paris Bourse since 1970, its market capitalisation at FF 5,220m (£513m) is approximately twice that of MK.

Its shares have traditionally been accorded a premium rating, reflecting its efficiency and growth potential. After-tax profit margins have traditionally been over 6 per cent and cash flow has been high; and in each of the last two years, pre-tax profits have grown by approximately 50 per cent. By contrast, MK's earnings record in the last four years has been flat.

Sales last year amounted to FF4,560m (£448m) compared to £140.9m at MK, and pre-tax profits were FF567.4m (£55.8m) against £19.6m at the UK com-



Olivier Bazil - MK would have to change hands.

Research and development is maintained at a high level - some 7.5 per cent of sales.

The company is controlled by the Versipien and Decoster families, who have 86 per cent of the voting rights and all but one of the seats on the main board. Employees numbered 11,800 last year - one of whom is M. Olivier Bazil, the finance director whose impeccable command of English reflects his education at Harvard Business School.

He explains the rationale behind the company's first ever hostile takeover bid: "For many years, we thought MK would make a nice industrial and commercial fit, and we had a dream that we could work together. But present and past management made it clear that they wanted their independence, and we hate to make unfriendly bids. But RTZ's bid changed everything - we saw that MK would have to change hands."

Legrand moved into the UK in 1971 and consolidated its position with the acquisition of a GEC subsidiary in 1980. Reflecting the difficulties of penetrating an overseas market with alien standards, sales last year totalled only £11.8m - of which £4.3m was managed locally. The acquisition of MK would give Legrand what it could never achieve through organic growth: 50 per cent of the UK market.

Hence Legrand's willingness to offer 860p a share - 17 times current year earnings. The opportunity to buy such a large share of the UK market will not present itself again.

## Redfearn plc "A year of outstanding achievement"

## Preliminary Announcement

52 weeks ended 27 September 1987

	1987 £	1986 £	Increase %
Turnover	70.2m	58.9m	+19
Profit before taxation	4.1m	2.6m	+59
Profit after taxation	3.5m	2.3m	+51
Extraordinary items	-	0.4m	-
Profit attributable to shareholders	3.5m	2.7m	+28
Earnings per ordinary share	49.69p	36.43p	+36
Dividends per ordinary share	9.5p	6.0p	+58

## John Pratt, the Chairman, reports:

"We have secured real gains in all key areas - sales, profit margins, earnings and gearing. We have also succeeded in fulfilling a major objective - that of widening our base by acquiring a third significant packaging activity thereby reducing our dependence on glass without diminishing the importance we attach to it."

The 1987 Annual Report will be available from The Company Secretary from 4th January, 1988.  
**REDFEARN plc**  
Monk Bretton, Barnsley, South Yorkshire, S71 2QG

This announcement appears as a matter of record only.

## TESCO PLC

£200,000,000 Multi-Option Facility

Arranged by

Midland Montagu

Underwritten by

Barclays Bank PLC	Crédit Lyonnais
Credit Suisse	The Dai-ichi Kangyo Bank, Limited
Den Danske Bank	Deutsche Bank Aktiengesellschaft
Midland Bank plc	The Mizuboshi Bank, Limited
The Sanwa Bank, Limited	Istituto Bancario San Paolo di Torino
The Royal Bank of Canada	The Sumitomo Bank, Limited

Additional Tender Panel

Algemene Bank Nederland N.V.	Banque Belge Limited
Baring Brothers & Co., Limited	Chemical Bank
Hambros Bank Limited	Kleinwort Benson Limited
Samuel Montagu & Co. Limited	Morgan Grenfell & Co. Limited
Morgan Guaranty Trust Company of New York	N M Rothschild & Sons Limited
Security Pacific National Bank	Swiss Bank Corporation
TSB England & Wales plc	Union Bank of Switzerland

Agent

Samuel Montagu &amp; Co. Limited

December, 1987

## Learmonth up 32% to £0.7m at halfway

Learmonth & Burchett Management System, announced a 32 per cent increase in pre-tax profits from £517,000 to £684,000 for the half year ended October 31.

The directors of the company, which provides consultancy services, training and software products, said that in recent years there had been a bias in results towards the second half and they expected that to continue.

The strength of the forward order book for its training and consultancy services led them to expect "respectable results for the full year."

An interim dividend of 0.5p is being paid from earnings of 3.7p per 10p share (2.7p retained).

The UK and US companies both contributed to the improved profits and steps had been taken to protect this year's results from exchange rate fluctuations, directors said.

The company's investment in product development increased as planned by 92 per cent to \$550,000 during the period. It also invested heavily in extending its sales and marketing activities. Benefits from these were expected to start flowing in the next financial year.

Turnover for the half year rose by 64 per cent to \$4.77m (£2.91m) and operating profits rose to \$1.2m (£528,000). The pre-tax result was after net interest received of \$13,000 (£25,000 payable) and the development costs. Tax took £238,000 (£192,000).

## Paraga Mining in £6.7m US deal

Paraga Mining and Exploration, the mining finance company listed on the London and Australian stock exchanges, is to pay \$12m (£6.7m) for up to 42 per cent of American Gold Resources, a Houston-based private exploration concern.

American Gold owns or controls 11 prospective gold properties covering in total about 40,000 acres in Nevada, Idaho and Colorado.

Paraga, a subsidiary of the Australian Gas Light Company, will pay the \$12m over 18 months to buy 3m new American Gold shares and in warrants which will expire in 1991 and have an exercise price of \$4.50 a share.

The Prospect Group, which founded American Gold, will retain 24 per cent of that company if all outstanding warrants and options are exercised.

## Schröder Global

Net asset value per 25p ordinary share in Schröder Global Trust stood at 288.7p at the year end on October 31 compared with a figure of 285.1p 12 months earlier.

The directors propose a final dividend of 2.275p (3.05p) making a total of 4.4p (4.25p).

## BOARD MEETINGS

The following companies have notified dates of board meetings to date. Exchanges are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based solely on last year's announcements.

TODAY		
Interphase	Dec 10	
Great Universal Stores	Dec 10	
London Merchant Sacs	Dec 10	
Lowell (C.F.)	Dec 10	
Montagu Investment Trust	Dec 10	
Northbrook	Dec 10	
Wagon Industries	Dec 10	

## VPI rises to £4m with the help of Carter

MR REG VALIN, chairman of the VPI Group, a financial and corporate communications organisation formerly known as Valin Pollen International, yesterday unveiled a sharp surge in profits for 1986-87 and promised further growth in the year ahead.

He said the year under review had seen a major step forward in the group's strategy of expansion in the world's financial centres with the acquisition in July of the New York-based Carter Organization.

Group profits for the past year took in a two months' contribution from Carter, and at the pre-tax level accelerated from a restated \$2.14m to \$4.14m on the back of a \$5.43m rise in turnover to \$33.02m.

Figures for both the old group and for the Carter Organization

were ahead of the forecasts made in the listing particulars at the time of the acquisition. Mr Valin said that announcement of the results was moved forward by one month in an effort to underpin VPI's lagging share price performance.

He added that despite a decrease in the number of "hostile" corporate control transactions in the US, both of Carter's core businesses of investor relations and proxy solicitation consultancy reached new heights.

The group's existing businesses also performed strongly during the year.

In the current year, group profits for the first two months were ahead of budgets. Mr Valin said new business was continuing to be acquired and that 59 new clients had been appointed

since the beginning of October.

The Carter Organization was adding 16 new staff positions to its current 110 employees, and adding more than 5,000 square feet of office space.

US profits in the current year have been hedged at \$1.67 to the pound.

For 1986-87 earnings worked through 6.9p higher at 16.6p. Shareholders are to receive the promised final dividend of 1.5p which lifts their total payment to 2.25p, an increase of 50 per cent over the previous year's 1.5p.

● comment  
The share price of VPI has been ravaged by a triple perception that a financial PR company must be hurt badly by a downturn in markets, that VPI's prof-

its depend 80 per cent on the US,

where recession is a danger, and that US dollar earnings have already been slashed in sterling terms. A US recession while speculative, is possible, and the US dollar profit stream has been protected for only a year. But these now have to be weighed against the apparent failure of either the UK or the US business growth to be denied by Black Monday and the aftermath. A slowdown in internationalisation of markets, could delay VPI's ambitions to go global, and its share price complicates further acquisitions, but its fast expansion has not been halted. Forecast pre-tax profits of 13.6m in the current year put the shares on a perspective p/e of less than 7, which is hard to justify even in today's markets.



## Hubei Native Produce Branch

## Experience tells!

Established now for almost forty years and enjoying business contacts throughout the world, we are proud to present our extensive commodity range:

1. Native Produce Division  
Raw lacquer, gallnuts, industrial gallic acid, tannic acid, bone glue, hide glue, industrial gelatine, citric acid, coumarin, litsea cube oil, lacquer wax, etc.
2. Dried Nuts & Vegetable Division  
"Swallow" brand black fungus, Jingshan mushrooms, lotus seeds & all kinds of canned lotus seed products, chestnut products, ginkgo, dried tarts, dried chilies, pearl barley, fox nuts, black melon seeds, pumpkin seeds, dried lilies, dehydrated vegetables, and non-staple foodstuffs such as vegetables in brine, preserved fruits & vegetables, etc.
3. Bee Honey Division  
Milk vetch honey, extra light amber honey, rape honey, white honey, osmanthus honey, orange honey and all

kinds of honey, bee pupa, propolis, dry-frozen royal jelly powder, pollen, crushed pollen, pollen honey, royal jelly (oral liquid) and all kinds of honey products and apianry tools.

4. Cotton, Ramie & Jute Products Division  
"CJR" brand green ramie, degummed ramie, finished jute, ramie top, ramie noil, kenaf, gunny sack, hessian bags, jute/PP mixed bags, cotton linter, cotton waste, PP woven bags, polymesh bags, PP woven cloth, etc.
5. Forest Produce Division  
All kinds of bamboo, wood, willow products, scissors, mosquito-repellent incense, cotton cloths, mop heads, rags, cypress, palm bark, palm fibre & its products and sundries for daily use.
6. Feedstuffs Division  
Sweet potato slices, cottonseed cake (meal), rapeseed cake (meal), groundnut cake (meal), sesame cake (meal), wheat bran, wheat pollard, leaf meal, leaf meal pellets, dried silkworm chrysalis, dried silkworm chrysalis powder, etc.

China National Native Produce &amp; Animal By-Products Imp. &amp; Exp. Corp.

Hubei Native Produce Branch

8 Jiang Han Bei Road, Wuhan, China

Cable: FROWUHAN HANKOU Telex: 40113 HBNPC CN

Tel. No.: 565551 (Native Produce Division)

564070 (Dried Nuts &amp; Vegetable Division)

565101 (Bee Honey Division)

565552 (Cotton Ramie &amp; Jute Products Division)

565550 (Forest Produce Division)

565607 (Feedstuffs Division)

This announcement appears as a matter of record only.

## TESCO PLC

£150,000,000

Sterling Commercial Paper Programme (with U.S. Dollar option)

Arranged by

Midland Montagu Commercial Paper

Dealers

Barclays de Zotte Wedd Limited

Kleinwort Benson Limited

Midland Montagu Commercial Paper

Issuing &amp; Paying Agent

Samuel Montagu &amp; Co. Limited

December, 1987



**THIS ANNOUNCEMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION. If you are in any doubt as to the action you should take, please consult your stockbroker, bank manager, solicitor, accountant or other professional adviser immediately.**

## TENDER OFFER

by

### J. Henry Schroder Wagg & Co. Limited

on behalf of

### BP PETROLEUM DEVELOPMENT LIMITED

a wholly owned subsidiary of

### THE BRITISH PETROLEUM COMPANY p.l.c.

to purchase up to 76,000,000 Ordinary Shares of 10p each in

### Britoil plc

at 300p per Ordinary Share

Further copies of this Tender Offer and the annexed Form of Tender (upon the terms of which alone tenders will be accepted) may be obtained on request from National Westminster Bank PLC, New Issues Department, and from J. Henry Schroder Wagg & Co. Limited and de Zoete & Bevan Limited at the addresses set out in the annexed Form of Tender.

J. Henry Schroder Wagg & Co. Limited  
120 Cheapside  
London EC2V 6DS  
9th December, 1987

To the holders of Ordinary Shares of 10p each in Britoil plc

Dear Sir or Madam,

**Tender Offer on behalf of BP Petroleum Development Limited ("BP") for Ordinary Shares of 10p each ("Britoil ordinary shares") in Britoil plc ("Britoil").**

On behalf of BP we hereby offer to acquire by tender, on the terms and subject to the conditions set out below, up to 76,000,000 Britoil ordinary shares ("the Tender Offer"), representing approximately 15.0 per cent. of the issued ordinary share capital of Britoil. If shares in excess of 76,000,000 Britoil ordinary shares are tendered, all tenders submitted will be scaled down pro rata.

BP at present holds 75,000,000 Britoil ordinary shares. Following successful completion of the Tender Offer, BP will therefore hold 151,000,000 Britoil ordinary shares, representing approximately 29.9 per cent. of the issued ordinary share capital of Britoil.

#### Terms of the Tender Offer

1. The consideration under the Tender Offer shall be a fixed price of 300p in cash in respect of each Britoil ordinary share tendered and accepted.

2. Unless tenders in respect of more than an aggregate of 5,100,000 Britoil ordinary shares are received, the Tender Offer shall be void.

3. Subject to 2. above, all tenders will be irrevocable.

4. The Tender Offer will close at 10.00 a.m. on Wednesday, 16th December, 1987 ("the closing date") and no tenders received after that time will be accepted.

5. Britoil ordinary shares will be acquired by BP free from all liens, charges and encumbrances and with all rights now or hereafter attaching thereto including the right to receive all dividends and other distributions declared, made or paid after the date hereof and the right to attend and vote at any General Meeting of Britoil after 16th December, 1987.

6. If the number of Britoil ordinary shares tendered exceeds 76,000,000, tenders will be scaled down pro rata.

7. All tenders must be made on the form of tender which forms part of this document ("the Form of Tender"), duly completed in accordance with the instructions therein, which (together with the notes thereon) constitute part of the terms of the Tender Offer.

8. The Tender Offer shall be governed by and construed in accordance with English law and delivery of a Form of Tender shall constitute submission to the jurisdiction of the English Courts.

9. No person receiving a copy of this document and/or any Form of Tender in any territory other than the United Kingdom may treat the same as constituting an invitation or offer to him nor should he in any event use such Form of Tender, unless in the relevant territory such an invitation and offer could lawfully be made to him without compliance with any unfilled filing, registration or other legal requirements. It is the responsibility of any person outside the UK or subject to the laws of any overseas jurisdiction, who receives a copy of this document and/or a Form of Tender and who wishes to tender hereunder, to satisfy himself (by taking legal advice or in other appropriate manner) as to full observance of the laws of the relevant territory and, if different, the territory of which he or the beneficial owner of the Britoil ordinary shares tendered is a national or resident in connection therewith, including obtaining of any governmental or other consents in compliance with other necessary formalities. In tendering, the person doing so warrants and represents to J. Henry Schroder Wagg & Co. Limited and BP that the relevant offer or invitation may lawfully be made to him and that he has taken appropriate steps to satisfy himself as aforesaid provided that if BP in its absolute discretion (based upon legal advice or otherwise) determines that in any particular case or cases such warranty and representation cannot be or should not have been made, then the relevant tender shall be void and the person making the tender shall have no claim whatsoever against J. Henry Schroder Wagg & Co. Limited or BP. No steps have been taken to qualify the Tender Offer or to authorise the distribution of the Tender Offer document or Form of Tender in any territory outside the United Kingdom.

#### Procedure for tendering

Forms of Tender, duly completed, should be returned, together with the relevant share certificate(s) and/or other document(s) of title for Britoil ordinary shares, or, at the discretion of J. Henry Schroder Wagg & Co. Limited and BP, an indemnity in lieu thereof, to National Westminster Bank PLC, New Issues Department, at the address set out on the Form of Tender as soon as possible but in any event so as to arrive not later than 10.00 a.m. on Wednesday, 16th December, 1987. If some, but not all, of the shares represented by a certificate delivered with a Form of Tender are sold pursuant to the Tender Offer, the relevant shareholders will be entitled to receive from Britoil a certificate for the unsold shares.

Notwithstanding that no share certificate(s) is/are delivered in respect of it, a duly completed Form of Tender (i) executed under seal by Sepcon Limited and endorsed on behalf of The Stock Exchange to the effect that the Britoil ordinary shares to which it refers are the whole or part of a holding registered in the name of Sepcon Limited and/or are Britoil ordinary shares to which Sepcon Limited is unconditionally entitled immediately to become the registered holder; or (ii) executed by any other person(s) and endorsed on behalf of The Stock Exchange to the effect that such person(s) is/are unconditionally entitled immediately to become the registered holder(s) of the Britoil ordinary shares to which it refers and that one or more Talismanar Transfers in favour of such person(s) in respect thereof is/are in the course of registration, shall be treated by J. Henry Schroder Wagg & Co. Limited and BP as valid in all respects on the date of its actual receipt provided that, on presentation to the Registrars of Britoil for registration, the instrument of transfer executed pursuant thereto is unconditionally accepted for registration.

#### Settlement

1. The result of the Tender Offer and (if applicable) the basis of scaling down tenders will be announced by 9.00 a.m. on Thursday, 17th December, 1987, the business day next following the closing date.

2. Cheques will be despatched not later than 12 business days following the closing date to holders of Britoil ordinary shares whose tenders, valid and complete in all respects, are received before the Tender Offer closes in respect of the number of Britoil ordinary shares tendered, if applicable, after taking account of any scaling down.

3. All documents and remittances sent by or to holders of Britoil ordinary shares will be sent at their own risk and no acknowledgement of receipt of documents will be sent. If an insufficient number of Britoil ordinary shares is tendered, Forms of Tender, certificates and/or other documents of title will be returned within 10 business days of 16th December, 1987.

#### Taxation

The disposal of Britoil ordinary shares pursuant to the Tender Offer will constitute a disposal or part disposal for the purposes of United Kingdom taxation on capital gains and may give rise to a liability to taxation. Any shareholder who is in doubt as to his tax position should consult his own professional adviser.

Yours faithfully,  
for J. HENRY SCHRODER WAGG & CO. LIMITED

W. M. SAMUEL

Director

#### APPENDIX

1. The following table sets out the middle market quotation for Britoil ordinary shares, derived from The Stock Exchange Daily Official List, at the close of business on the first dealing date of each month from 1st July to 1st December, 1987 and on 7th December, 1987 (being the last dealing day but one prior to the publication of this Tender Offer and the last practicable date prior to the printing of this document).

Date	Britoil ordinary share price p
1987	
1st July	306
3rd August	357
1st September	336
1st October	338
2nd November	209
1st December	179
7th December	187

2. J. Henry Schroder Wagg & Co. Limited is satisfied that sufficient resources are available to BP to satisfy the cash consideration under the Tender Offer.

Unless the context otherwise requires, expressions defined in the Tender Offer document dated 9th December, 1987 from J. Henry Schroder Wagg & Co. Limited bear the same meanings in this Form.

#### FORM OF TENDER

for the sale of

### Britoil ordinary shares

#### ACTION TO BE TAKEN

If you wish to tender all or any of your Britoil ordinary shares, you should complete and sign where indicated overleaf. You should insert in Box 1 the number of Britoil ordinary shares which you wish to tender.

#### AND THEN

Sign the Form below and send it, together with your share certificate(s) and/or other document(s) of title for not less than the total number of Britoil ordinary shares tendered, to National Westminster Bank PLC, New Issues Department, P.O. Box 79, 3 Princes Street, London EC2P 2BD, as soon as possible but in any event so as to arrive not later than 10.00 a.m. on Wednesday, 16th December, 1987.

#### NOTE

If you have lost any of your certificates you should follow the procedure in Note E below. Your attention is also drawn to the additional Notes below.

To: J. Henry Schroder Wagg & Co. Limited ("Schroders") and BP Petroleum Development Limited ("BP")

(1) I, We, the undersigned, have received the Tender Offer document dated 9th December, 1987, the Tender Offer document from Schroders offering on behalf of BP to acquire by way of tender up to 76,000,000 Britoil ordinary shares. I/We hereby irrevocably tender to Schroders on the terms and subject to the conditions set out in the Tender Offer document.

(2) I/We enclose the share certificate(s) and/or other document(s) of title in respect of not less than the number of Britoil ordinary shares tendered hereby.

(3) My/our execution of this Form shall constitute (i) my/our irrevocable acceptance of the offer on behalf of BP, contained in, and on the terms of, the Tender Offer document in respect of the number of Britoil ordinary shares set out or deemed to be set out above for such smaller number as may result from scaling down in accordance with the provisions of the Tender Offer document, (ii) an irrevocable appointment (by way of security for my/our contractual obligations hereunder) of each of BP and any Director of Schroders as my/our attorney to complete and execute on my/our behalf and in my/our name(s) one or more instruments of transfer in favour of BP of the Britoil ordinary shares in respect of which I/we have accepted or shall be deemed to have accepted the Tender Offer for such smaller number as may result from scaling down in accordance with the provisions of the Tender Offer document and on my/our behalf to execute any further documents and to do any other acts as may be necessary or expedient to give effect to any such transfer.

(4) I/We irrevocably authorise and request to BP or its agents to send by post at my/our risk to the person or agent whose name and address is set out below or, if none is set out, to the first-named holder at his/her registered address, a cheque for the cash consideration due to me/us, at 3.10 p.m. on the day of completion and acceptance of the obligations incurred by me/us under paragraph 3 of the terms of the Tender Offer set forth in the Tender Offer document.

(5) Subject to the Tender Offer becoming unconditional, my/our execution of this Form shall constitute an irrevocable appointment (by way of security for my/our contractual obligations hereunder) of each of BP and any Director of Schroders as my/our attorney (i) to execute any form of proxy in respect of such number of Britoil ordinary shares which are purchased by BP, and (ii) if a corporation, to appoint any person nominated by BP to attend and vote on my/our behalf in such manner as he thinks fit or to abstain from voting at any General Meeting of Britoil (and at any adjournment of any such meeting) pending the registration of the transfer in respect of such Britoil ordinary shares.

Please insert below in BLOCK CAPITALS the name and address of the person or agent to whom you wish any cheque and/or document of title to be sent.

Name \_\_\_\_\_ Address \_\_\_\_\_

#### NOTES REGARDING THE COMPLETION AND LODGING OF THIS FORM

The following notes should be read carefully. In order to be valid the Form of Tender must be correctly completed in all respects and received by National Westminster Bank PLC, New Issues Department, P.O. Box 79, 3 Princes Street, London EC2P 2BD by 10.00 a.m. on Wednesday, 16th December, 1987 together with the share certificate(s) and/or other document(s) of title and, where appropriate, death certificate, probate, letters of administration, marriage certificate and/or deed poll. TENDERS NOT VALID IN ALL RESPECTS WILL BE DISREGARDED.

In order to be valid this Form must, except as mentioned below, be signed personally by the registered holder or, in the case of a joint holding, by ALL the registered holders. A body corporate must execute this Form under seal, the seal being affixed and witnessed in accordance with its Articles of Association or other regulations.

The following suggestions are made to avoid delay and inconvenience —

A If a holder is away from home (e.g. abroad or on holiday) — Send this Form by the quickest means (e.g. air mail) to the holder for execution or, if he has executed a power of attorney, have this Form signed by the attorney in the latter case the power of attorney (or a duly certified copy, as provided in the Powers of Attorney Act 1971) must be lodged with the Form for signing. No other signatures will be accepted.

B If you have sold your holding in Britoil — You should immediately hand this Form to the purchaser or to the stockbroker, bank or other agent through whom the sale was effected for transmission to the purchaser.

C If the sole holder has died — If probate or letters of administration has/have been registered with Britoil, this Form must be signed by the personal representative(s) of the deceased.

If probate or letters of administration has/have been granted but has/have not been registered with Britoil, the personal representative(s) should sign this Form and forward it to National Westminster Bank PLC, New Issues Department, at the address given below with the share certificate(s) and with a copy of the probate or letters of administration as soon as possible.

D If one or more of the joint holders has died — This Form is valid if signed by all the surviving holders and lodged with National Westminster Bank PLC, New Issues Department, at the address given below, accompanied by the death certificate, probate or letters of administration of the deceased holder.

E If one or all of your share certificate(s) has/have been lost or are not readily available — Complete the lodge this Form with a letter of explanation and any share certificate(s) available with National Westminster Bank PLC, New Issues Department, at the address given below. At the same time you should write to the Registrars of Britoil, National Westminster Bank PLC, Registrar's Department, P.O. Box 62, Cannon House, Redcliffe Way, Bristol BS6 6TN, for a letter of indemnity which should be completed in accordance with the instructions given. When completed the letter of indemnity must be lodged with National Westminster Bank PLC, New Issues Department, at the address given below by 10.00 a.m. on 16th December, 1987. Indemnities will only be accepted at the discretion of Schroders and BP. No payment will be made under the terms of the Tender Offer unless share certificate(s) and/or other document(s) of title, or an acceptable indemnity in lieu thereof, is/are received by the due date.

F If your name or other particulars are shown incorrectly on the certificate, e.g. —

(i) incorrect name — name on certificate \_\_\_\_\_ James Smith  
correct name \_\_\_\_\_ James S.M.  
complete and lodge this Form with the correct name and accompanied by a letter from your bank, stockbroker or solicitor confirming that the person described on the certificate and the person who has signed this Form are one and the same.

(ii) incorrect address — write the correct address on this Form.

(iii) change of name — lodge your marriage certificate or the deed poll with this Form for notice.

Further copies of this Form are available from —

National Westminster Bank PLC  
New Issues Department  
P.O. Box 79  
3 Princes Street, London EC2P 2BD  
Tel 01-638 9181

J. Henry Schroder Wagg & Co. Limited  
120 Cheapside  
London EC2V 6DS  
Tel 01-382 6000

de Zoete & Bevan Limited  
Ensign House  
5 St. John Lane  
London EC2P 7TS  
Tel 01-633 3323

Signed, sealed and delivered by the undersigned shareholder(s) —

PLEASE SIGN HERE	
(1) Sole or First Holder:	(3) Third Holder (if any):
Usual signature _____	Usual signature _____
Surname _____	Surname _____
(State whether Mr, Mrs, Miss or Title)	(State whether Mr, Mrs, Miss or Title)
Forename(s) _____	Forename(s) _____
(in full)	(in full)
Address _____	Address _____
Postcode _____	Postcode _____
(2) Second Holder (if any):	(4) Fourth Holder (if any):
Usual signature _____	Usual signature _____
Surname _____	Surname _____
(State whether Mr, Mrs, Miss or Title)	(State whether Mr, Mrs, Miss or Title)
Forename(s) _____	Forename(s) _____
(in full)	(in full)

In the case of joint holders ALL must sign. A corporation must execute under seal.

## UK COMPANY NEWS

## McCarthy & Stone rises 55% to a record £25m

A STRONG market for retirement apartments helped boost profits at McCarthy & Stone by 55 per cent to £25m in the year to end-August. This was achieved on turnover 47% higher at £98m.

Mr J.S. McCarthy, chairman, said that the new financial year had started well and that forward sales of apartments were ahead of last year's level.

McCarthy constructs and markets sheltered accommodation from its Hampshire base and stated that due to demand it was now working on a record number of sites. The number of sites acquired, together with planning permissions received, was also at an all-time high.

The average price of the group's retirement apartments sold during the year had risen sharply, although the directors said that a substantial proportion of the increase was due to progress in the London area where exceptional demand had exceeded expectations and had resulted in a significant contribution to profits.

Turnover during the period rose from £67.1m to £98.8m.

After interest charges of £5m (£3.8m), pre-tax profits came out at a record £24.9m, up from £16.1m last time.

Tax accounted for £8.8m (£6m) leaving basic earnings per 20p share of 32.06p (22.71p) and fully diluted earnings of 29.19p (20.91p). A final dividend of 3.15p is proposed making 4.1p (3.31p) for the year.

Occupation rates at McCarthy's first nursing home at Bexhill-on-Sea, East Sussex, had shown encouraging growth. Other schemes had been opened at Upton, Merseyside, and Dawlish in Devon. Further homes were under construction in Essex and Dorset.

McCarthy's international expansion had seen construction begin at sites in Dublin and Grasse in France. Further sites had been acquired at Juan-les-Pins and Antibes to concentrate investment along the French Mediterranean coast.

Both the Lifewise lift manufacturing and Cresta Glass window and door-making subsidiaries had increased capacity during the year, a move necessary to meet increased demand for sheltered apartments as well as higher external sales.

### comment

Yesterday's figures were better than most analysts had expected. As leader in the sheltered accommodation market, McCarthy is in a strong position. It has kept ahead of the field by moving up market and by expanding in the south. The average cost of a McCarthy retirement apartment is now £50,000, the range going from £27,000 to £220,000 for the eleventh storey penthouse suite in the Southsea development. Twenty schemes are underway in the London suburbs, with the commensurate higher prices. The 91 sites presently under construction will provide 6000 apartments. As every census shows, there is no ceiling on the potential for growth. McCarthy continues to improve margins and has earned its reputation as the proven leader. Assuming pre-tax profits for this year of about £35m, that puts them on a prospective p/e of just under 10.

## Eldridge Pope just 3% ahead after poor summer

Eldridge Pope, the West Country brewer, managed only a 3 per cent increase from £2.3m to £2.4m in pre-tax profits for the year to September 30, because of poor summer weather which had an adverse effect on seaside holiday trade.

Mr Christopher Pope, chairman, said the main features contributing to the results were further successes in pub retailing and increased sales of wine.

Another significant feature was a substantial programme of improvements in the old estate, the effects of which had been, first, an additional refurbishment charge of nearly £400,000, and secondly, reduced investment income from short-term deposits offset by a contribution holiday of £300,000 following revaluation of the Staff Pension Fund.

Mr Pope said this would continue for a three year period.

He said the static beer market and greatly increased competition in free trading, pub investment and wine, had made growth harder to achieve and reduced returns on new investment.

Eldridge's forward planning was aggressive and ambitious, based on qualitative research, and able to respond rapidly to changes in the market. This year, he concluded, would see the profits of consolidation and thereafter the board hoped to see the profits of growth.

Turnover last year was up some 9 per cent to £31.38m and the operating profit 7 per cent to £2.41m.

Other income amounted to £162,000 (£304,000) and financial charges were £165,000 (£179,000). Tax took £1.17m (£1.56m) and there were extraordinary items of £168,000 (£1.14m).

Earnings per £1 share were up from 24.5p to 27p and a final dividend of 4.25p makes a total of 7.75p (7p).

## All-round progress boosts Osborne & Little to £843,000

BY ALICE RAWSTHORN

Osborne & Little, the Sloane Rangers' favourite source of wallpaper and furnishing fabric, yesterday unveiled a 66 per cent increase in pre-tax profits to £843,000 for the first half of the financial year.

Sir Peter Osborne, chairman, said that the company had performed well in every area of activity during the interim period. Unlike other upmarket businesses Osborne's sales had not suffered in the wake of the stock market collapse. Sir Peter said that November, the first full month after "Black Monday", had been the company's best ever month.

Group sales increased by 36 per cent to £5.2m in the six months to September 30, had begun to distribute its own products in West Germany. If this venture was successful, it might begin direct distribution in other European markets.

Sir Peter said that the present level of trading was buoyant and that the new collections launched this autumn had been well received. He noted the increased level of competition within the home furnishings field, but said that the group remained committed to its present design strategy.

Sir Peter said that the group was eager to expand the number of its retail outlets, but that expansion would be inhibited by the need to protect the competitive interests of its existing retail customers.

Overseas sales rose by 25 per cent. The US emerged as one of the fastest growing export markets following the opening of the first overseas showroom in New York. This showroom should break even by the end of the second half and produce a profit next year.

Once the New York showroom was profitable, the group would consider whether or not to open showrooms in other cities across the US. It had recently expanded its export management team and had begun to distribute its own products in West Germany. If this venture was successful, it might begin direct distribution in other European markets.

Sir Peter said that the present level of trading was buoyant and that the new collections launched this autumn had been well received. He noted the increased level of competition within the home furnishings field, but said that the group remained committed to its present design strategy.

## Braithwaite on growth path after £905,000

TAKING IN the Andrews Group which was acquired last June, Braithwaite Group lifted first half profits from £106,000 to £905,000.

They have already forecast a dividend of 3p after a two year lapse, and said yesterday that payment would be in excess of that.

Analysts are expecting pre-tax profits of about £3.5m for the year ended March compared with losses of £248,000 in 1986-87.

Mr John Nutt, chairman, said the Andrews business was traditionally weighted towards the winter, and was showing strong growth. The engineering side was well placed and was expected to perform in line with budgets.

Overall, the first two months of the second half were showing continued growth and increasing opportunities for expansion into new business areas.

was involved in engineering, including the design and installation of water tanks, and, through Andrews, the manufacture, hiring and selling of heating, drying and air-conditioning equipment to industry.

The acquisition of Andrews was the first step by the new management team - Mr Andrew Fitton and Mr Stuart Ross - to turn Braithwaite into a more broadly based industrial holding group, and on Monday they announced the sale of the water tank business.

Since the end of the half year the group had also sold its head office in Leatherhead, and purchased Calorex Heat Pumps used in swimming pools.

The half year showed turnover surging to £10.84m (£4.5m) and operating profit to £983,000 (£242,000). Interest payable was cut to £55,000 (£136,000). Tax this time took £322,000 and minorities £25,000, to leave earnings at 5.7p (3.6p) per share.

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### SHORCO GROUP HOLDINGS PLC

Incorporated in England - Registered Number (1517100)

Share Capital: Ordinary shares of 25p each

Authorised: £750,000

Issued and to be issued fully paid: £212,500

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Shorco Group Holdings Plc, based in Leeds, are manufacturers and suppliers of trench shoring and laser surveying equipment to the construction industry both by hiring and direct sales.

Full particulars of the company are available in the External Unlisted Securities Market service and copies of such particulars may be obtained during usual business hours (Saturdays excluded) up to and including 24th December 1987 from:

Greene & Co, 12A Finsbury Square, London EC2A 1AS. Stanciliffe Limited, Tower Centre House, London EC2A 1AS. Robson Rhodes, 40 Great George St, Leeds, LS1 3QQ.

Copies of the particulars are also available from the Companies Announcement Office at The Stock Exchange, London EC2 2 up to and including 11th December 1987.

9th December, 1987

## GRANVILLE SPONSORED SECURITIES

High	Low	Company	Price	Change	Div (p)	%	P/E
206	133	Ass. Brit. Ind. Ordinary	198	-2	8.9	4.5	7.4
206	145	Ass. Brit. Ind. CULS	203	-2	10.0	4.9	
41	31	Armstrong and Rhoads	31	-1	4.2	13.5	4.3
142	55	BBS Design group (USM)	55	-5	2.1	3.7	8.8
188	108	Bardens Group	155nd	+1	2.7	1.7	26.5
184	95	Bry Technology	142	-1	4.7	3.3	11.4
281	130	CCL Group Ordinary	266nd	-2	11.5	4.3	6.8
147	99	CCL Group 13% Com.Pref.	135	0	15.7	12.6	
171	135	Carsonian Ordinary	135	-1	5.4	4.0	11.7
104	91	Carsonian 7.5% Pref.	104	0	10.7	10.3	
180	87	George Star	144	+1	3.7	2.6	3.7
143	75	Isis Group	75	-1			
102	99	Jackson Group	91nd	+1	3.4	3.7	10.1
780	310	Multibusiness NV (AmstSD)	310	-30			12.3
88	35	Record Holdings (SD)	63	-2	0.1		12.7
115	85	Record Hldgs 10% Pref (SD)	108	0	14.1	13.1	
91	57	Robert Jindas	57	-1			2.5
124	42	Scotcom	124nd	0	5.5	4.4	4.9
224	141	Tonday & Carlyle	202	+1	6.6	3.3	9.8
71	32	Trevian Holdings (USM)	65	-4	2.7	4.2	7.0
131	41	Unilever Holdings (US)	47	-3	2.8	6.0	8.7
264	115	Walter Alexander (SD)	145	0	5.9	3.6	12.2
205	190	W.S. Yates	205	+1	17.4	8.5	20.5
175	96	West Yorkshire Hosp.(USM)	120	0	5.5	4.6	12.7

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## Harland Simon advances 84%

A SHARP increase in pre-tax profits, up 84 per cent from £219,000 to £402,000, was recorded by Harland Simon Group, maker of computer control systems mainly for the newspaper industry, for the six months to September 30.

Earnings per 10p ordinary are up from 1.2p to 1.8p basic, or 1.2p to 1.7p fully diluted, after tax of £183,000 (£85,000). There is a maiden interim dividend of 0.6p.

The directors stated that all companies in the group had performed well and the company had an order book significantly higher than at the same time last year. The company's drive control and management information systems would drive the new printing presses in all but one of the major national newspapers.

The small drives and very large drives activities had shown encouraging progress and the Corronic business, a supplier to the corrugating industry, which the company recently acquired, had now been successfully integrated into operations at Milton Keynes.

Mr Mahoney said the company's strategy continued to be to exploit its core technology and to avoid over-reliance on any one industrial sector. The directors were pleased, therefore, to be able to acquire Vickers Holdings, a long-established supplier of doctoring equipment to the paper industry, which also had promising new products sold into the pollution control market.

Vickers, which was acquired in October for between £2.5m

and £4.0m cash, had no impact on the interim figures but its results would be consolidated from October 1 1987 and a significant contribution was anticipated from it in the second half.

Given the strength of the current order book and the consequent high factory loading, indications were for a good second half and the company confidently anticipated a satisfactory outcome for the year as a whole. The pattern of deliveries to customers strongly favoured the second half of the company's financial year.

Turnover in the period was up from £3.63m to £5.99m and the operating profit improved from £21,000 to £315,000. Net interest amounted to £86,000 (£8,000).

## Chapman surges to £617,000 midway

Chapman Industries, maker of envelopes, posted taxable profits up sharply from £354,000 to £617,000 on turnover up almost £3m to £17.89m in the half year to September 28. The company benefited from exceptional credit of £175,000 (nil).

The directors lifted the interim dividend from 2.4p to 2.6p after earnings per 50p ordinary share jumped 4p to 9.1p. Tax accounted for £234,000 (£142,000).

The results included two months of Eden Packaging Prod-

ucts which Chapman acquired in July for £674,500. The directors said that it had performed to expectation.

During the period Chapman bought a new 4.5m cu ft central warehouse and distribution centre at Northampton.

November 1987

This announcement appears as a matter of record only



£2,600 million, FF21,000 million and US\$450 million

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## COMMODITIES AND AGRICULTURE

Lucy Kellaway and Richard Johns preview the Opec meeting

## Stage set for battle over oil accord

THE SCORES of analysts, traders, journalists and other assorted Opec watchers who checked into Vienna's luxury hotels yesterday were preparing themselves to watch a long, drawn-out and bloody fight. The meeting, which starts today, takes place against the background of a weakening oil market and more dissension among members than for more than a year.

An accord between Saudi Arabia and Iran, which formed the basis of the present agreement, has been lacking since the Mecca incident in the summer, and it is doubtful whether they will be able to overlook their differences in the interests of a common enemy.

Unless Opec can inject new life into its year-old accord on production and prices, most analysts believe it will risk a sharp fall in prices.

Despite such widespread gloom, the oil market has been surprisingly steady. Yesterday prices were about 50 cents higher than two weeks ago, when it became clear that most members had effectively abandoned their official selling price formulas. It seems that the market learnt a lesson during the last two Opec meetings, when an unexpected degree of accord between members led to a steep rise in prices.

This time many traders have been instructed not to gamble on the outcome of the meeting, and volumes have been tiny.

Once the meeting is over, the story may be quite different. Hoare Govett, the stockbrokers, is predicting that prices will fall by as much as \$3 a barrel on the assumption that the meeting will be "unsatisfactory and inconclusive".



Saudi oil minister Hisham Nazer

However, other analysts are marginally more optimistic. Mr David Gray of stockbroker James Capel is expecting a "halfway plausible outcome that will keep things going for the time being. This would involve rolling over the present quotas, although bringing Iraq, which has until now been outside the quotas, into line.

Members must agree on two main issues: price and production. The first issue is expected to be relatively easy, as nearly all members of Opec have rallied around Saudi Arabia's insistence that the benchmark price should be left at the present level of \$18, with Iran becoming increasingly isolated in its call for an increase in prices of \$2.70 a barrel.

At the last meeting in June it was tentatively agreed that prices could be increased to about \$20 at this meeting, partly to compensate for the fall in value of the dollar since the

existing price came into effect last December, and partly reflecting a projected increase in demand next year.

However, the room for increasing prices has been squeezed by Opec's persistent overproduction, which, for much of the summer and autumn, was running at more than 19m barrels a day (compared with a quota of 16.6m b/d).

Furthermore, the darker prospects for economic growth following the stock market crash have left forecasts for demand growth of about 1.5 per cent next year looking optimistic. Members are also divided on the appropriate quota for the year. While price hawks such as Algeria are anxious for the overall quota to be cut from the present level of 19m b/d, many of the other Arab members believe that the market can accommodate a higher quota.

In addition, sharing any change in the quota between members is likely to be particularly difficult. Saudi Arabia has insisted repeatedly that it is not prepared to play the part of swing producer, and other members are not likely to accept any reduction in the quota, especially if it is to accommodate Iraq or the United Arab Emirates, both of which have been consistently producing at above their allocated quotas.

The aim of incorporating Iraq into a new production sharing pact on a parity with Iran seems doomed to failure. Iraq has expressed its willingness to reduce its output to the level of nearly 2.7m b/d entitlement of Iran under the pact agreed in June.

With a national Opec ceiling of 16.6m b/d, Iraq, which was not a

party to the accord, was conceded a national quota of 1.5m b/d but in practice - with the increase in its export capacity - it has achieved a rate of about 2.7m b/d since the late summer.

Iran predictably repeated its refusal to contemplate any parity with Iraq. At the same time other Opec members will also take issue with the UAE's gross violation of its entitlement of 948,000 b/d, with the International Energy Agency in its most recent market report having calculated the federation to have been producing at a rate of 1.5m b/d over the past two months.

If the existing level is maintained, with Iraq included at parity with Iran, the total quota would rise to 17.6m, still about 700,000 b/d less than present production. Most of the excess is made up by Iraqi production, which is estimated to be running at about 2.8m b/d, and by the UAE, which are producing almost 60 per cent more than their quota of 860,000 b/d.

The testing time will come in the spring, when demand is at its weakest. Because of recent overproduction, stocks are at an unusually high level for the time of year and threaten to depress prices early next year as they are depleted.

According to some analysts, demand could fall as low as 15m barrels a day which, if sustained for more than a month, could depress prices sharply unless Opec practices stringent production restraint.

With so much to discuss, most onlookers expect the meeting to drag on for a week at least, although others point out that

## Indonesia welcomes barter tea deal

By John Murray Brown in Jakarta

INDONESIAN TEA traders have welcomed a barter trade deal signed with Pakistan which ends a nagging dispute over import licences.

Under the deal, worth US\$20m over two years to Indonesia, tea is exchanged for various Pakistani engineering goods. The accord should help to revive the Jakarta tea auction, which has been badly affected by Pakistan's earlier decision to suspend all import agreements.

The deal was signed last week by a visiting Pakistani trade delegation and two private Indonesian companies. It is equivalent to annual shipments of about 7.5m kg at current prices.

Last year's trade with Pakistan has been put at 5m kg. Traders, however, appeared happy with the accord. Pakistan is trying to reduce its import bill, and Kenya, Pakistan's main supplier, and China have still to be awarded licences.

Indonesian tea officials had earlier opposed such countertrade arrangements with Pakistan, the world's third largest tea importing country. In 1986 Pakistan accounted for 15 per cent of Indonesia's exports.

The deal is to be handled by the Ministry of Trade and the Comexindo Trading, which will charge a 3 per cent commission, in part reflecting the expected difficulties in off-loading Pakistani goods to third parties.

The UK is continuing to discuss with the EC the wider set-aside scheme, which could end

## UK pushes ahead with cereal set-aside plan

BY DAVID BLACKWELL

"ONE WAY or another land is going to have come out of cereal production," Mr John MacGregor said earlier this year shortly after being appointed Minister of Agriculture.

Yesterday he took Britain further down the road towards a scheme under which farmers will voluntarily be paid not to grow cereals on their land. He launched the UK proposals for a scheme of "cereal set-aside" to the European Community for the idea of cutting surpluses by offering financial inducements to farmers to curtail production.

If all goes well, from April 1 next year, every British farmer will be getting an estimated £150 to £200 for every hectare which they leave fallow, plant with trees or use for non-agricultural purposes. They will be expected to reduce their output by 30 per cent over five years.

Mr MacGregor was keen to point out that the development of such schemes within the EC has been a British initiative - the idea was first brought to EC Agriculture Ministers in September last year by Mr Michael Jopling, the previous minister.

The current proposals - the first to be made by an EC state - follow decisions taken in Brussels earlier this year on a package of Common Agriculture Policy reforms. Each member state is under obligation to produce a plan by April 1 next year aimed at reducing the grain and beef surpluses.

Those decisions - taken under the socio-structural package - preceded the recent somewhat vaguely worded EC plan for a Community-wide set-aside scheme. This was brought into the crucial negotiations last month on agricultural "stabilisers", which are intended to cut prices automatically once crop production targets are breached.

The UK is continuing to discuss with the EC the wider set-aside scheme, which could end



John MacGregor: offering inducements to farmers

up affecting all arable land, said Mr MacGregor. He had held back from publishing the current proposals before last weekend's Copenhagen summit for fear that it might reach wider decisions which would have had to be taken into account.

In the event no decisions were reached in Copenhagen on either the set-aside scheme or stabilisers. Mr MacGregor now feels by the time the farming industry the latest possible time for consultation with the Ministry over the British scheme. The consultation process must end by February 2 for the scheme to be ready by April 1.

Outlining the current UK proposals, Mr MacGregor said they were "not the great British plan to solve the cereal surplus". They were designed to complement the separate programme of stabilisers.

Neither was Britain set to go it alone with an extensification scheme. "I would not go ahead in the UK if I didn't see other states developing their own schemes and prepared to go ahead with them," he said.

He would not give a target

acreage to be taken out of production, but was waiting to see how many farmers came forward to take up the extensification scheme. It is estimated that £150 to £200 a hectare outlined in the proposals could be revised, but the budget he was working within would remain at £16.5m for 1988-89 and £22m for the following year.

Mr MacGregor is convinced that such a system will work better than direct income aids, and will prove more cost effective for the British taxpayer than other schemes. Critics of extensification, however, point out that it is anathema to many farmers, now used to maximising yields per hectare, to allow productive land to lie fallow. Others say that only the most unproductive land will be taken out of production.

The National Farmers' Union yesterday welcomed the proposals as a "first step" in the direction of cutting surpluses. But Mr Simon Gourlay, president, said that on initial assessment the NFU was "very doubtful that this scheme, even if fully matched elsewhere in the EC, will have any substantial impact on cereal supplies."

Despite Mr MacGregor's insistence that Britain is pioneering the idea, a set-aside scheme has been in existence in Lower Saxony, West Germany, since 1986. Officials there believe its potential is being proven by the fact that one can be precisely sure how far output has been lowered.

That scheme has proved easy and cheap to administer with fewer than 10 per cent of the farmers trying to cheat. The key to success there would seem to depend very much on the levels of compensation offered to farmers.

In the UK, Mr MacGregor is hoping for the widest possible participation before finalising the scheme. "I'm not setting targets - we are very much experimenting," he said yesterday.

## Warning on aluminium production costs

BY KENNETH GOODING, MINING CORRESPONDENT

IF THE DOLLAR continues to fall, Europe could soon take over from the US as the world's highest cost aluminium producer, according to the latest report by Anthony Bird Associates.

That could create problems for the European companies which are less flexible than the Americans and less ready to cut production in a downturn, it says.

The report suggests that the cost of producing aluminium is no longer falling. The average cost of aluminium smelters in

the West rose slightly in 1987 from 45.8 cents a lb last year to 47.3 cents.

If capital charges such as interest and depreciation are included, the average cost is 63 cents a lb.

The report suggests that those large companies which have production costs (excluding interest and depreciation) that are above the average include Alcoa (51 cents), Alusuisse (52 cents), Kaiser (53 cents) and Reynolds (49 cents). Those below the average

include Alcan (47 cents), Alcoa (46 cents), Comalco (44 cents), Hydro Al (46 cents), Pechiney (43 cents), and VAW (46 cents).

**Aluminium Production Costs.** Anthony Bird Associates, 105 Richmond Road, Kingston, Surrey KT2 5DD, UK, \$3,800.

Although there have been substantial tariff cuts on aluminium in recent years, many trade negotiators still exist, says a study by the General Agreement on Tariffs and Trade.

One particular problem is that, while most countries put mini-

mum or no duties on bauxite the raw material from which the metal is produced, the tariff rates along with the higher stages of aluminium processing.

Some countries - developed as well as developing - apply non-tariff measures such as embargo, quotas, discretionary licensing and prior import deposits to exports and imports of aluminium.

It points out that the proportion of aluminium produced for export is rapidly rising. About 37 per cent of world aluminium production was exported in 1984 compared with only 25 per cent in 1980.

One producers such as Australia and several developing countries have become significant exporters of aluminium metal. Japan has drastically curtailed local processing and is the largest importer.

**Background study on aluminium and aluminium products.** English, French or Spanish. GATT, 154 rue de Lausanne, 1211 Geneva 21, Switzerland, SF50.

## Call to change forests policy

BY NANCY DUNNE IN WASHINGTON

GOVERNMENT policy towards new forests needs to be radically changed to promote the planting of a greater variety of trees, says the Countryside Commission in a report published yesterday.

The report, *Forests and the Countryside*, says the present policy of planting mainly conifers for timber production cannot be justified in today's Britain. A greater variety of broad-leaved trees in lowland forests is needed, the report says. These could enhance the natural beauty of the countryside as well as providing sites for public enjoyment.

Major areas of woodland on the outskirts of big cities as well as a new 160 square mile forest in the Midlands should be investigated.

## Reduced US grain stock fears

BY NANCY DUNNE IN WASHINGTON

LOW PRICES, growing demand and a glut of surplus crops have so reduced US stocks that some analysts are worrying about a future shortage of American grain.

Mr M. Laserson, executive vice-president of Continental Grain Company, has warned the US to "avoid the cycle of scarcity that has followed plenty since the time of the Biblical Joseph. Two or three years ago, it was popular to say the world was awash in grain," he said at the Agriculture Department's outlook conference last week. "We have had our belly and it is time to take a clean look."

According to Mr Laserson's arithmetic, the US may have too much land in excess of government's acreage set aside next year. He assumes that 1988-89 utilisation will be similar to this year's 7.8bn bushels with lower domestic usage and a modest

increase in exports.

A crop of 7bn bushels next year would reduce the amount carried over to 3.5bn bushels. Of that 1.3bn, nearly one-third, could be in the farmer-owned reserve, which is isolated from the market by law unless prices rise.

The last time the US had as many acres taken out of production as is contemplated for next year was in 1983 when the maize crop produced 5.3bn bushels. A "peak of the scenario" would lower the reserve supply to an "impossible" level unless it substantially decreased utilisation through price rationing.

A paper produced by the Kansas City Board of Trade notes that the recently instituted auctions of millions of tonnes of wheat from government stocks is necessary "to alleviate tight free stocks" supplying subsidised sales to the Soviet Union and China.

"By some estimates, only about 25 per cent of the 1987 wheat crop remains to be marketed, and as much as 15 per cent is in strong hands, and thus is unlikely to enter the pipeline," says the paper. "It would be a real challenge to free supplies of less than 300m bushels. The Soviet and Chinese export and enhancement programme (subsidies) alone would take about 125m bushels, leaving insufficient supplies to meet other demand and domestic demand, remaining this crop year."

Another speaker at last week's conference, Mr Donald Hilger, a senior economist at Carill, warned of tight free stocks and said that government grain is needed to move into the marketplace at competitive prices. "Idle acreage in 1988 may exceed 1987," he said, thus sharply reducing government stocks.

## WORLD COMMODITIES PRICES

## LONDON MARKETS

Nickel prices continued to move sharply ahead on the London Metal Exchange yesterday and the second position contract added £213.50 a tonne to reach £2,917.50 at the close. During afternoon ring trading the price reached £2,935 a tonne, the highest level for two and a half years. The current bullish sentiment reflects expectations that demand for nickel from the Japanese stainless steel industry will remain high into the new year and there will be reduced supplies from the Soviet Union where there appear to be production problems, traders said. Chart-related buying by institutions has been in evidence since the price breached the £3,550 mark but some traders suggested that the chartists' target of £4,000 a tonne has been approached too quickly and some consolidation is needed if the market's rise is not to become overextended.

## SPOT MARKETS

Crude oil (per barrel FOB December) +0.15  
Dubai \$18.40-6.42/-0.15  
Brent Blend \$17.55-7.65/-0.15  
WTI (Jan 88) \$18.30-6.32/-0.15  
Oil products (NWE prompt delivery per tonne CIP) +0.15  
Premium Gasoline 180-182  
Gas Oil 186-188 -2  
Heavy Fuel Oil 90-91  
Naphtha 128-135 -1  
Petroleum Argus Estimates  
Other +0.15  
Gold (per troy oz) \$484 +2  
Silver (per troy oz) \$725 +1  
Platinum (per troy oz) \$450 +0.75  
Palladium (per troy oz) \$118.25 +2.00  
Aluminium (per tonne) \$1,725 +0.50  
Copper (US Producer) \$1,194-1280 +0.50  
Lead (US Producer) \$1,194-1280 +0.50  
Nickel (free market) \$230 +10  
Tin (European free market) \$2,885 +5  
Tin (Kuala Lumpur market) 18.95 -0.03  
Tin (New York) 21.90 -0.5  
Zinc (European free market) \$2,130 +0.5  
Zinc (Kuala Lumpur market) 44.375C  
Cattle (live weight) 105.81p +4.31p  
Sheep (live weight) 265.00p +0.82p  
Pigs (live weight) 72.00p +0.82p  
London daily sugar (raw) \$204.00p +2.00  
London daily sugar (white) \$209.50p +0.50  
Barley and Lyle export price \$220.00p +1.50  
Barley (English lead) 210.00p -1.00  
Maize (US No. 3 yellow) 213.50p -1.75  
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## CURRENCIES, MONEY &amp; CAPITAL MARKETS

## FOREIGN EXCHANGES

## Little change in dollar

TOMORROW'S RELEASE of US trade figures for October kept trading volume to a minimum in currency markets yesterday. Most of the business seen was confined to position squaring ahead of the announcement.

The dollar was restricted to a very narrow range as a result. Most analysts were not too keen about the prospects of an improvement on September's \$14.08bn shortfall. However, a figure of up to \$15bn was not seen as being bad enough to put renewed downward pressure on the dollar, although a deficit larger than this would certainly prompt renewed dollar selling.

For the time being however, there was no incentive to take out positions either way and as a consequence, the dollar was little changed from overnight levels.

Comments by Mr Alan Greenspan, chairman of the US Federal Reserve Board, stressing the need for fiscal discipline and careful money supply policies in order to foster economic growth, appeared to have little initial effect.

The dollar closed at DM1.6680 down from DM1.6715 on Monday and Y132.70 compared with Y132.75. Elsewhere it slipped to SF1.3640 from SF1.3660 and FF5.6525 compared with FF5.6550. On Bank of England figures, the dollar's exchange rate index fell from 96.6 to 96.5.

## STERLING TRADING RANGE

against the dollar in 1987 is 1.8260 to 1.4710. November

average 1.7770. Exchange rate index 75.7, unchanged from the opening and Monday night's close. The six months ago figure was 72.7.

Sterling was confined to a very narrow range. The threat of intervention by the Bank of England was again successful in keeping the pound below the DM3.00 level and with the dollar virtually unchanged, so the pound lacked motivation. It closed at \$1.7985 compared with \$1.7945 but slipped a little against the D-Mark to DM2.9975 from DM3.00. It was slightly higher against the yen at Y238.50 from Y238.25 and finished elsewhere at SF2.4500 from SF2.4525 and FF10.1550 from FF10.1550.

D-MARK TRADING RANGE against the dollar in 1987 is 1.5900 to 1.6400. November average 1.6009. Exchange rate index 150.9 against 147.4 six months ago.

Activity was confined to a few small scale commercial orders in Frankfurt. Traders were not willing to open fresh positions ahead

of tomorrow's release of US trade figures.

The dollar closed at DM1.6680 from DM1.6705 at the fixing and DM1.6705 on Monday. The Bundesbank's decision to leave its sale and repurchase rate at 3.25 p.c. seemed to have little effect on trading. There was no sign of any central bank intervention.

JAPANESE YEN TRADING RANGE against the dollar in 1987 is 159.45 to 132.45. November average 134.30. Exchange rate index 251.9 against 222.9 six months ago.

Trading was confined to a narrow range in Tokyo. The dollar's modest improvement in New York was reversed as dealers adjusted positions ahead of October's trade figures. It closed at Y132.80 down from Y132.65 in Tokyo on Monday.

While sellers quickly entered the market, the Y132.00 level was approached, so nervous shortcovering developed near Y132.00. It is at this level that some dealers suggested central banks would intervene.

## EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Current rate	% change from Dec 8	% change from Dec 8	% change from Dec 8
Belgian Franc	40.3382	43.1424	N/A	N/A	-2.3344
French Franc	6.5595	6.5595	N/A	N/A	0.0000
German D-Mark	2.00373	2.00373	N/A	N/A	0.0000
Italian Lira	1.366	1.366	N/A	N/A	0.0000
Spanish Peseta	166.639	166.639	N/A	N/A	0.0000
UK Pound	0.79363	0.79363	N/A	N/A	0.0000
Irish Punt	0.787564	0.787564	N/A	N/A	0.0000
Portuguese Escudo	200.482	200.482	N/A	N/A	0.0000

Changes are for Dec 8, therefore positive change denotes a weak currency

Adjusted against the French Franc

## POUND SPOT - FORWARD AGAINST THE POUND

Dec 8	Day's spread	Close	One month	Three months	Six months
US	1.7980-1.7990	1.7985	1.7980-1.7990	1.7980-1.7990	1.7980-1.7990
DM	2.9975-3.0000	2.9975	2.9975-3.0000	2.9975-3.0000	2.9975-3.0000
Yen	238.50-238.60	238.50	238.50-238.60	238.50-238.60	238.50-238.60
Sfr	2.4500-2.4525	2.4500	2.4500-2.4525	2.4500-2.4525	2.4500-2.4525
FF	10.1550-10.1575	10.1550	10.1550-10.1575	10.1550-10.1575	10.1550-10.1575
DM	1.6680-1.6700	1.6680	1.6680-1.6700	1.6680-1.6700	1.6680-1.6700
Yen	132.80-133.00	132.80	132.80-133.00	132.80-133.00	132.80-133.00
Sfr	1.3640-1.3660	1.3640	1.3640-1.3660	1.3640-1.3660	1.3640-1.3660
FF	5.6525-5.6550	5.6525	5.6525-5.6550	5.6525-5.6550	5.6525-5.6550

Belgian rate is convertible franc. Financial Dec 8: 0.50-0.55. Six-month forward dollar 0.53-0.58 c.p. 12-month 1.10-1.15 c.p.

## DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Dec 8	Day's spread	Close	One month	Three months	Six months
US	1.7980-1.7990	1.7985	1.7980-1.7990	1.7980-1.7990	1.7980-1.7990
DM	2.9975-3.0000	2.9975	2.9975-3.0000	2.9975-3.0000	2.9975-3.0000
Yen	238.50-238.60	238.50	238.50-238.60	238.50-238.60	238.50-238.60
Sfr	2.4500-2.4525	2.4500	2.4500-2.4525	2.4500-2.4525	2.4500-2.4525
FF	10.1550-10.1575	10.1550	10.1550-10.1575	10.1550-10.1575	10.1550-10.1575
DM	1.6680-1.6700	1.6680	1.6680-1.6700	1.6680-1.6700	1.6680-1.6700
Yen	132.80-133.00	132.80	132.80-133.00	132.80-133.00	132.80-133.00
Sfr	1.3640-1.3660	1.3640	1.3640-1.3660	1.3640-1.3660	1.3640-1.3660
FF	5.6525-5.6550	5.6525	5.6525-5.6550	5.6525-5.6550	5.6525-5.6550

US dollar and pound are quoted in US dollars. Forward rates and discounts apply to the US dollar and not to the individual currency. Spotting rate is for convertible franc. Financial Dec 8: 0.50-0.55.

## EURO CURRENCY INTEREST RATES

Dec 8	Short term	7 days notice	One month	Three months	Six months	One year
US Dollar	8.75	8.75	8.75	8.75	8.75	8.75
DM	8.75	8.75	8.75	8.75	8.75	8.75
Yen	8.75	8.75	8.75	8.75	8.75	8.75
Sfr	8.75	8.75	8.75	8.75	8.75	8.75
FF	8.75	8.75	8.75	8.75	8.75	8.75
DM	8.75	8.75	8.75	8.75	8.75	8.75
Yen	8.75	8.75	8.75	8.75	8.75	8.75
Sfr	8.75	8.75	8.75	8.75	8.75	8.75
FF	8.75	8.75	8.75	8.75	8.75	8.75

Long term Eurodollar: two years 8.75-9.00 p.c.; three years 9.00-9.25 p.c.; four years 9.25-9.50 p.c.; five years 9.50-9.75 p.c.; six years 9.75-10.00 p.c.; seven years 10.00-10.25 p.c.; eight years 10.25-10.50 p.c.; nine years 10.50-10.75 p.c.; ten years 10.75-11.00 p.c.

Long term Eurodollar: two years 8.75-9.00 p.c.; three years 9.00-9.25 p.c.; four years 9.25-9.50 p.c.; five years 9.50-9.75 p.c.; six years 9.75-10.00 p.c.; seven years 10.00-10.25 p.c.; eight years 10.25-10.50 p.c.; nine years 10.50-10.75 p.c.; ten years 10.75-11.00 p.c.

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Long term Eurodollar: two years 8.75-9.00 p.c.; three years 9.00-9.25 p.c.; four years 9.25-9.50 p.c.; five years 9.50-9.75 p.c.; six years 9.75-10.00 p.c.; seven years 10.00-10.25 p.c.; eight years 10.25-10.50 p.c.; nine years 10.50-10.75 p.c.; ten years 10.75-11.00 p.c.

Long term Eurodollar: two years 8.75-9.00 p.c.; three years 9.00-9.25 p.c.; four years 9.25-9.50 p.c.; five years 9.50-9.75 p.c.; six years 9.75-10.00 p.c.; seven years 10.00-10.25 p.c.; eight years 10.25-10.50 p.c.; nine years 10.50-10.75 p.c.; ten years 10.75-11.00 p.c.

Long term Eurodollar: two years 8.75-9.00 p.c.; three years 9.00-9.25 p.c.; four years 9.25-9.50 p.c.; five years 9.50-9.75 p.c.; six years 9.75-10.00 p.c.; seven years 10.00-10.25 p.c.; eight years 10.25-10.50 p.c.; nine years 10.50-10.75 p.c.; ten years 10.75-11.00 p.c.

Long term Eurodollar: two years 8.75-9.00 p.c.; three years 9.00-9.25 p.c.; four years 9.25-9.50 p.c.; five years 9.50-9.75 p.c.; six years 9.75-10.00 p.c.; seven years 10.00-10.25 p.c.; eight years 10.25-10.50 p.c.; nine years 10.50-10.75 p.c.; ten years 10.75-11.00 p.c.

Long term Eurodollar: two years 8.75-9.00 p.c.; three years 9.00-9.25 p.c.; four years 9.25-9.50 p.c.; five years 9.50-9.75 p.c.; six years 9.75-10.00 p.c.; seven years 10.00-10.25 p.c.; eight years 10.25-10.50 p.c.; nine years 10.50-10.75 p.c.; ten years 10.75-11.00 p.c.

Long term Eurodollar: two years 8.75-9.00 p.c.; three years 9.00-9.25 p.c.; four years 9.25-9.50 p.c.; five years 9.50-9.75 p.c.; six years 9.75-10.00 p.c.; seven years 10.00-10.25 p.c.; eight years 10.25-10.50 p.c.; nine years 10.50-10.75 p.c.; ten years 10.75-11.00 p.c.

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Long term Eurodollar: two years 8.75-9.00 p.c.; three years 9.00-9.25 p.c.; four years 9.25-9.50 p.c.; five years 9.50-9.75 p.c.; six years 9.75-10.00 p.c.; seven years 10.00-10.25 p.c.; eight years 10.25-10.50 p.c.; nine years 10.50-10.75 p.c.; ten years 10.75-11.00 p.c.

Long term Eurodollar: two years 8.75-9.00 p.c.; three years 9.00-9.25 p.c.; four years 9.25-9.50 p.c.; five years 9.50-9.75 p.c.; six years 9.75-10.00 p.c.; seven years 10.00-10.25 p.c.; eight years 10.25-10.50 p.c.; nine years 10.50-10.75 p.c.; ten years 10.75-11.00 p.c.

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**EUROPEAN OPTIONS EXCHANGE**[illegible]

## BASE LENDING RATES

ABA Bank	%	Chatterhouse Bank	%	Nat. Bk. of Kansas	%
Adams & Company	%	Colonial NA	%	NatWestern Bank Ltd	%
Allen Arch Inc	%	Cy City Merchants Bank	%	Northwestern Bank Ltd	%
Alfred Bank Ltd	%	Chubb Indus. Bank	%	Novelty Trust	%
Alfred Irish Bank	%	Com. Bank of E. Ind.	%	PK Financ. Int'l WFO	%
American Exp. Bk.	%	Consolidated Credit	%	Provincial Trust Ltd	%
Amro Bank	%	Co-operative Bank	%	R. Raphael & Sons	%
Bank of America	%	Equity Property Bk.	%	Rothschild & Co.	%
ABC Banking Group	%	Equity Larrrie	%	Royal Bk of Scotland	%
Associates Corp Bank	10	Exp'l Telf. Pk.	%	Royal Trust Ltd	%
Authority Bank	%	Eastern Trust Co.	9	Saint & William Secs.	%
Banco de Bilbao	%	Financial & Gen. Sec.	%	Standard Chartered	%
Bank of Australia	%	First Nat. Fin. Corp.	10	TSB	%
Bank Leumi (HKB)	%	First Nat. Sec. Ltd.	10	UTI Mortgage Exp.	%102
Bank Credit & Comm.	%	%	%	United Bk of Kuwait	%
Bank of Cyprus	%	%	%	Bank of Victoria	%
Bank of Ireland	%	%	%	Union Trust Bank	%
Bank of India	%	%	%	Western Trust	%
Bank of Scotland	%	%	%	Wescap Bank Corp.	%
Barclays Bank Ltd	%	%	%	Willemstad	%
Bank of Montreal	%	%	%	Yorkshire Bank	%
Bank of New York	%	%	%		
Bank of Oman	%	%	%		
Bank of Paris	%	%	%		
Bank of Spain	%	%	%		
Bank of Sweden	%	%	%		
Bank of Switzerland	%	%	%		
Bank of Tokyo	%	%	%		
Bank of Victoria	%	%	%		
Bank of Western Australia	%	%	%		
Bank of Western Canada	%	%	%		
Bank of Western Europe	%	%	%		
Bank of Western India	%	%	%		
Bank of Western Japan	%	%	%		
Bank of Western Korea	%	%	%		
Bank of Western Latin America	%	%	%		
Bank of Western Middle East	%	%	%		
Bank of Western North America	%	%	%		
Bank of Western Oceania	%	%	%		
Bank of Western South America	%	%	%		
Bank of Western South Asia	%	%	%		
Bank of Western South East Asia	%	%	%		
Bank of Western South West Asia	%	%	%		
Bank of Western South West Europe	%	%	%		
Bank of Western South West India	%	%	%		
Bank of Western South West Japan	%	%	%		

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Saver's 6.15% 10y-22.00% at 10 months maturity 7.81% At call where 210,000+ remains deposited 10.00% 10y-22.00

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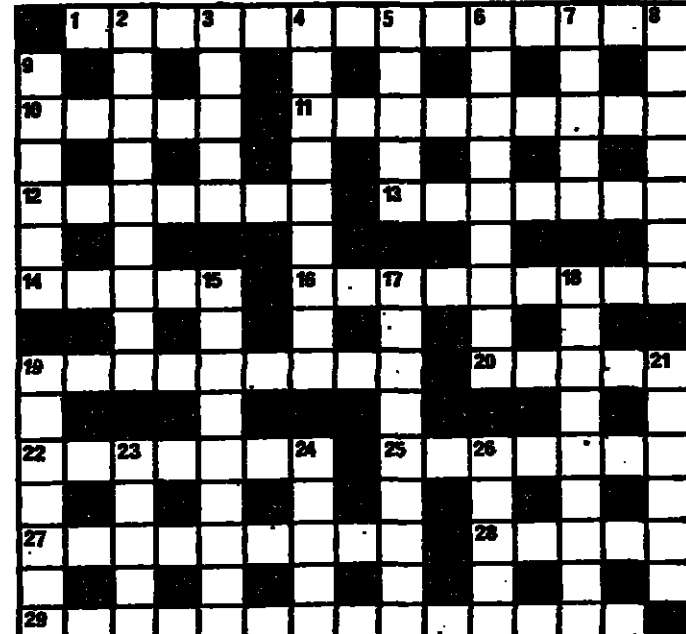
**FINANCIAL TIMES**

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**FT CROSSWORD No.6,503**

**SET BY DINMUTZ**



### ACROSS

- 1 Here, new ethical problem set
- 2 Hero of the Spanish force
- 3 (2,3)
- 4 Army I fired before a year of
- 5 antagonism (covenor (5-6)
- 6 Air of the soldiers at the double
- 7 (7)
- 8 Wise having sent round a
- 9 transcendental number (7)
- 10 Air of the guests (5)
- 11 Can planter raise a couple of
- 12 lumps with it? (5-4)
- 13 One sees army officer, general
- 14 sort (3)
- 15 Swift power in sudden attack
- 16 (5)
- 17 Supplies scripture passages to
- 18 be read (7)
- 19 Elephant's ear can be a big
- 20 one (7)
- 21 Two many of Liverpool's char-
- 22 iters: loveless, wandering? (9)
- 23 A wine came to light (5)
- 24 Art clear is indexed? (6-8)
- 25 DOWN
- 26 Nice watch of light over
- 27 Paris, for example (3-2-4)
- 28 Persistent trouble of faint
- 29 stars (5)
- 30 Runs through in respect of
- 31 fiscal changes (3)
- 32 Effort of overthrowing wrong-
- 33 doing by us (5)

**6 No loudspeaker up in St Paul's**  
(9)

- 7 Best part of the barrel, it exemplifies (5)  
8 Stuff for new, (7) however  
9 early outside (2)  
9 Offers kingdom, we hear (6)  
11 I leave gallowing parts of  
15 Soldier awaiting a coarse  
biscuit (2)  
16 Instrument replaced after a  
weak call (2)  
19 Abandon order to stop (4,3)  
21 Napkin squared up (6)  
23 Tolling who has bow at  
other end (5)  
24 Stint to omit many into (5)  
26 General licence (5)  
27 **TRANS C CATARACT**  
**ROUTING ORAMA**  
**HOPEFUL CEST**  
**PLUSTE RHEUMAT**  
**PLAINE A A**  
**EN TRESTLE S P**  
**RE H U BLOWER**  
**ST START APE**  
**RESERVE UPPE**  
**ST**  
**INDUSTRY PIPPL**  
**U E S N E C**  
**ESPALARI AGNAT**

## AUTHORISED UNIT TRUSTS

[illegible]

**Allied Dasher Unit Trusts PLC**  
Allied Dasher Centre, Swindon, SN1  
(02983) 28261 Fax - (02983)

[illegible]

Atlanta Inland	71.2	7
Accum Units	93.1	20
Atlanta High Income	70.1	7
Atlanta F&L Tax	98.9	18

[illegible]

Do Japan & Gen Trl Acc	183.8	19
Do Japan & Gen Trl Inc	179.7	19
Do Liberty Trl Ltd	83.3	8

[illegible]

**Brewin Dolphin Unit Test Manager**  
5 Galspar St, London EC1A 9DE  
E-mail: [carol@brewin.co.uk](mailto:carol@brewin.co.uk) 1994 1995

[illegible]**FT UNIT TRUST INFORMATION SERVICE**[illegible]



## FT UNIT TRUST INFORMATION SERVICE

<b>Scientist Asset Management Ltd</b> 100 Grosvenor St, London EC2A 4LQ 01-499 4445 01-499 4446 01-499 4447 01-499 4448 01-499 4449 01-499 4450 01-499 4451 01-499 4452 01-499 4453 01-499 4454 01-499 4455 01-499 4456 01-499 4457 01-499 4458 01-499 4459 01-499 4460 01-499 4461 01-499 4462 01-499 4463 01-499 4464 01-499 4465 01-499 4466 01-499 4467 01-499 4468 01-499 4469 01-499 4470 01-499 4471 01-499 4472 01-499 4473 01-499 4474 01-499 4475 01-499 4476 01-499 4477 01-499 4478 01-499 4479 01-499 4480 01-499 4481 01-499 4482 01-499 4483 01-499 4484 01-499 4485 01-499 4486 01-499 4487 01-499 4488 01-499 4489 01-499 4490 01-499 4491 01-499 4492 01-499 4493 01-499 4494 01-499 4495 01-499 4496 01-499 4497 01-499 4498 01-499 4499 01-499 4500	<b>Trinity Unit Trust Managers</b> 100 Wood Lane, London EC2A 4LQ 01-499 4501 01-499 4502 01-499 4503 01-499 4504 01-499 4505 01-499 4506 01-499 4507 01-499 4508 01-499 4509 01-499 4510 01-499 4511 01-499 4512 01-499 4513 01-499 4514 01-499 4515 01-499 4516 01-499 4517 01-499 4518 01-499 4519 01-499 4520 01-499 4521 01-499 4522 01-499 4523 01-499 4524 01-499 4525 01-499 4526 01-499 4527 01-499 4528 01-499 4529 01-499 4530 01-499 4531 01-499 4532 01-499 4533 01-499 4534 01-499 4535 01-499 4536 01-499 4537 01-499 4538 01-499 4539 01-499 4540 01-499 4541 01-499 4542 01-499 4543 01-499 4544 01-499 4545 01-499 4546 01-499 4547 01-499 4548 01-499 4549 01-499 4550	<b>Amesbury Life Assurance Co Ltd</b> 100 Wood Lane, London EC2A 4LQ 01-499 4551 01-499 4552 01-499 4553 01-499 4554 01-499 4555 01-499 4556 01-499 4557 01-499 4558 01-499 4559 01-499 4560 01-499 4561 01-499 4562 01-499 4563 01-499 4564 01-499 4565 01-499 4566 01-499 4567 01-499 4568 01-499 4569 01-499 4570 01-499 4571 01-499 4572 01-499 4573 01-499 4574 01-499 4575 01-499 4576 01-499 4577 01-499 4578 01-499 4579 01-499 4580 01-499 4581 01-499 4582 01-499 4583 01-499 4584 01-499 4585 01-499 4586 01-499 4587 01-499 4588 01-499 4589 01-499 4590 01-499 4591 01-499 4592 01-499 4593 01-499 4594 01-499 4595 01-499 4596 01-499 4597 01-499 4598 01-499 4599 01-499 4600	<b>Clarendon Life Assurance Co Ltd</b> 100 Wood Lane, London EC2A 4LQ 01-499 4601 01-499 4602 01-499 4603 01-499 4604 01-499 4605 01-499 4606 01-499 4607 01-499 4608 01-499 4609 01-499 4610 01-499 4611 01-499 4612 01-499 4613 01-499 4614 01-499 4615 01-499 4616 01-499 4617 01-499 4618 01-499 4619 01-499 4620 01-499 4621 01-499 4622 01-499 4623 01-499 4624 01-499 4625 01-499 4626 01-499 4627 01-499 4628 01-499 4629 01-499 4630 01-499 4631 01-499 4632 01-499 4633 01-499 4634 01-499 4635 01-499 4636 01-499 4637 01-499 4638 01-499 4639 01-499 4640 01-499 4641 01-499 4642 01-499 4643 01-499 4644 01-499 4645 01-499 4646 01-499 4647 01-499 4648 01-499 4649 01-499 4650	<b>Equity &amp; Law</b> 100 Wood Lane, London EC2A 4LQ 01-499 4651 01-499 4652 01-499 4653 01-499 4654 01-499 4655 01-499 4656 01-499 4657 01-499 4658 01-499 4659 01-499 4660 01-499 4661 01-499 4662 01-499 4663 01-499 4664 01-499 4665 01-499 4666 01-499 4667 01-499 4668 01-499 4669 01-499 4670 01-499 4671 01-499 4672 01-499 4673 01-499 4674 01-499 4675 01-499 4676 01-499 4677 01-499 4678 01-499 4679 01-499 4680 01-499 4681 01-499 4682 01-499 4683 01-499 4684 01-499 4685 01-499 4686 01-499 4687 01-499 4688 01-499 4689 01-499 4690 01-499 4691 01-499 4692 01-499 4693 01-499 4694 01-499 4695 01-499 4696 01-499 4697 01-499 4698 01-499 4699 01-499 4700	<b>Legal &amp; General (Unit Pensions) Ltd</b> 100 Wood Lane, London EC2A 4LQ 01-499 4701 01-499 4702 01-499 4703 01-499 4704 01-499 4705 01-499 4706 01-499 4707 01-499 4708 01-499 4709 01-499 4710 01-499 4711 01-499 4712 01-499 4713 01-499 4714 01-499 4715 01-499 4716 01-499 4717 01-499 4718 01-499 4719 01-499 4720 01-499 4721 01-499 4722 01-499 4723 01-499 4724 01-499 4725 01-499 4726 01-499 4727 01-499 4728 01-499 4729 01-499 4730 01-499 4731 01-499 4732 01-499 4733 01-499 4734 01-499 4735 01-499 4736 01-499 4737 01-499 4738 01-499 4739 01-499 4740 01-499 4741 01-499 4742 01-499 4743 01-499 4744 01-499 4745 01-499 4746 01-499 4747 01-499 4748 01-499 4749 01-499 4750	<b>Legal &amp; General (Unit Pensions) Ltd</b> 100 Wood Lane, London EC2A 4LQ 01-499 4751 01-499 4752 01-499 4753 01-499 4754 01-499 4755 01-499 4756 01-499 4757 01-499 4758 01-499 4759 01-499 4760 01-499 4761 01-499 4762 01-499 4763 01-499 4764 01-499 4765 01-499 4766 01-499 4767 01-499 4768 01-499 4769 01-499 4770 01-499 4771 01-499 4772 01-499 4773 01-499 4774 01-499 4775 01-499 4776 01-499 4777 01-499 4778 01-499 4779 01-499 4780 01-499 4781 01-499 4782 01-499 4783 01-499 4784 01-499 4785 01-499 4786 01-499 4787 01-499 4788 01-499 4789 01-499 4790 01-499 4791 01-499 4792 01-499 4793 01-499 4794 01-499 4795 01-499 4796 01-499 4797 01-499 4798 01-499 4799 01-499 4800	<b>Legal &amp; General (Unit Pensions) Ltd</b> 100 Wood Lane, London EC2A 4LQ 01-499 4801 01-499 4802 01-499 4803 01-499 4804 01-499 4805 01-499 4806 01-499 4807 01-499 4808 01-499 4809 01-499 4810 01-499 4811 01-499 4812 01-499 4813 01-499 4814 01-499 4815 01-499 4816 01-499 4817 01-499 4818 01-499 4819 01-499 4820 01-499 4821 01-499 4822 01-499 4823 01-499 4824 01-499 4825 01-499 4826 01-499 4827 01-499 4828 01-499 4829 01-499 4830 01-499 4831 01-499 4832 01-499 4833 01-499 4834 01-499 4835 01-499 4836 01-499 4837 01-499 4838 01-499 4839 01-499 4840 01-499 4841 01-499 4842 01-499 4843 01-499 4844 01-499 4845 01-499 4846 01-499 4847 01-499 4848 01-499 4849 01-499 4850	<b>Legal &amp; General (Unit Pensions) Ltd</b> 100 Wood Lane, London EC2A 4LQ 01-499 4851 01-499 4852 01-499 4853 01-499 4854 01-499 4855 01-499 4856 01-499 4857 01-499 4858 01-499 4859 01-499 4860 01-499 4861 01-499 4862 01-499 4863 01-499 4864 01-499 4865 01-499 4866 01-499 4867 01-499 4868 01-499 4869 01-499 4870 01-499 4871 01-499 4872 01-499 4873 01-499 4874 01-499 4875 01-499 4876 01-499 4877 01-499 4878 01-499 4879 01-499 4880 01-499 4881 01-499 4882 01-499 4883 01-499 4884 01-499 4885 01-499 4886 01-499 4887 01-499 4888 01-499 4889 01-499 4890 01-499 4891 01-499 4892 01-499 4893 01-499 4894 01-499 4895 01-499 4896 01-499 4897 01-499 4898 01-499 4899 01-499 4900
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## LONDON SHARE SERVICE

BRITISH FUNDS

BRITISH FUNDS -- Contd

FOREIGN BONDS & RAILS

Stock	Price	%	Yield	1987	High	Low	Stock	Price	%	Yield	1987	High	Low	Stock	Price	%	Yield	1987	High	Low	Stock	Price	%	Yield	1987	High	Low	Stock	Price	%	Yield	1987	High	Low
World (Lines up to Five Years)							Unlisted							1987																				
World 1987-1991	7.70	8.47	4.25	398	398	398	World 1987-1991	4.25	4.25	4.25	398	398	398	World 1987-1991	4.25	4.25	4.25	398	398	398	World 1987-1991	4.25	4.25	4.25	398	398	398	World 1987-1991	4.25	4.25	4.25	398	398	398
World 1991-1995	10.00	10.00	10.00	10.00	10.00	10.00	World 1991-1995	10.00	10.00	10.00	10.00	10.00	10.00	World 1991-1995	10.00	10.00	10.00	10.00	10.00	10.00	World 1991-1995	10.00	10.00	10.00	10.00	10.00	10.00	World 1991-1995	10.00	10.00	10.00	10.00	10.00	10.00
World 1995-1999	12.50	12.50	12.50	12.50	12.50	12.50	World 1995-1999	12.50	12.50	12.50	12.50	12.50	12.50	World 1995-1999	12.50	12.50	12.50	12.50	12.50	12.50	World 1995-1999	12.50	12.50	12.50	12.50	12.50	12.50	World 1995-1999	12.50	12.50	12.50	12.50	12.50	12.50
World 1999-2003	15.00	15.00	15.00	15.00	15.00	15.00	World 1999-2003	15.00	15.00	15.00	15.00	15.00	15.00	World 1999-2003	15.00	15.00	15.00	15.00	15.00	15.00	World 1999-2003	15.00	15.00	15.00	15.00	15.00	15.00	World 1999-2003	15.00	15.00	15.00	15.00	15.00	15.00
World 2003-2007	17.50	17.50	17.50	17.50	17.50	17.50	World 2003-2007	17.50	17.50	17.50	17.50	17.50	17.50	World 2003-2007	17.50	17.50	17.50	17.50	17.50	17.50	World 2003-2007	17.50	17.50	17.50	17.50	17.50	17.50	World 2003-2007	17.50	17.50	17.50	17.50	17.50	17.50
World 2007-2011	20.00	20.00	20.00	20.00	20.00	20.00	World 2007-2011	20.00	20.00	20.00	20.00	20.00	20.00	World 2007-2011	20.00	20.00	20.00	20.00	20.00	20.00	World 2007-2011	20.00	20.00	20.00	20.00	20.00	20.00	World 2007-2011	20.00	20.00	20.00	20.00	20.00	20.00
World 2011-2015	22.50	22.50	22.50	22.50	22.50	22.50	World 2011-2015	22.50	22.50	22.50	22.50	22.50	22.50	World 2011-2015	22.50	22.50	22.50	22.50	22.50	22.50	World 2011-2015	22.50	22.50	22.50	22.50	22.50	22.50	World 2011-2015	22.50	22.50	22.50	22.50	22.50	22.50
World 2015-2019	25.00	25.00	25.00	25.00	25.00	25.00	World 2015-2019	25.00	25.00	25.00	25.00	25.00	25.00	World 2015-2019	25.00	25.00	25.00	25.00	25.00	25.00	World 2015-2019	25.00	25.00	25.00	25.00	25.00	25.00	World 2015-2019	25.00	25.00	25.00	25.00	25.00	25.00
World 2019-2023	27.50	27.50	27.50	27.50	27.50	27.50	World 2019-2023	27.50	27.50	27.50	27.50	27.50	27.50	World 2019-2023	27.50	27.50	27.50	27.50	27.50	27.50	World 2019-2023	27.50	27.50	27.50	27.50	27.50	27.50	World 2019-2023	27.50	27.50	27.50	27.50	27.50	27.50
World 2023-2027	30.00	30.00	30.00	30.00	30.00	30.00	World 2023-2027	30.00	30.00	30.00	30.00	30.00	30.00	World 2023-2027	30.00	30.00	30.00	30.00	30.00	30.00	World 2023-2027	30.00	30.00	30.00	30.00	30.00	30.00	World 2023-2027	30.00	30.00	30.00	30.00	30.00	30.00
World 2027-2031	32.50	32.50	32.50	32.50	32.50	32.50	World 2027-2031	32.50	32.50	32.50	32.50	32.50	32.50	World 2027-2031	32.50	32.50	32.50	32.50	32.50	32.50	World 2027-2031	32.50	32.50	32.50	32.50	32.50	32.50	World 2027-2031	32.50	32.50	32.50	32.50	32.50	32.50
World 2031-2035	35.00	35.00	35.00	35.00	35.00	35.00	World 2031-2035	35.00	35.00	35.00	35.00	35.00	35.00	World 2031-2035	35.00	35.00	35.00	35.00	35.00	35.00	World 2031-2035	35.00	35.00	35.00	35.00	35.00	35.00	World 2031-2035	35.00	35.00	35.00	35.00	35.00	35.00
World 2035-2039	37.50	37.50	37.50	37.50	37.50	37.50	World 2035-2039	37.50	37.50	37.50	37.50	37.50	37.50	World 2035-2039	37.50	37.50	37.50	37.50	37.50	37.50	World 2035-2039	37.50	37.50	37.50	37.50	37.50	37.50	World 2035-2039	37.50	37.50	37.50	37.50	37.50	37.50
World 2039-2043	40.00	40.00	40.00	40.00	40.00	40.00	World 2039-2043	40.00	40.00	40.00	40.00	40.00	40.00	World 2039-2043	40.00	40.00	40.00	40.00	40.00	40.00	World 2039-2043	40.00	40.00	40.00	40.00	40.00	40.00	World 2039-2043	40.00	40.00	40.00	40.00	40.00	40.00
World 2043-2047	42.50	42.50	42.50	42.50	42.50	42.50	World 2043-2047	42.50	42.50	42.50	42.50	42.50	42.50	World 2043-2047	42.50	42.50	42.50	42.50	42.50	42.50	World 2043-2047	42.50	42.50	42.50	42.50	42.50	42.50	World 2043-2047	42.50	42.50	42.50	42.50	42.50	42.50
World 2047-2051	45.00	45.00	45.00	45.00	45.00	45.00	World 2047-2051	45.00	45.00	45.00	45.00	45.00	45.00	World 2047-2051	45.00	45.00	45.00	45.00	45.00	45.00	World 2047-2051	45.00	45.00	45.00	45.00	45.00	45.00	World 2047-2051	45.00	45.00	45.00	45.00	45.00	45.00
World 2051-2055	47.50	47.50	47.50	47.50	47.50	47.50	World 2051-2055	47.50	47.50	47.50	47.50	47.50	47.50	World 2051-2055	47.50	47.50	47.50	47.50	47.50	47.50	World 2051-2055	47.50	47.50	47.50	47.50	47.50	47.50	World 2051-2055	47.50	47.50	47.50	47.50	47.50	47.50
World 2055-2059	50.00	50.00	50.00	50.00	50.00	50.00	World 2055-2059	50.00	50.00	50.00	50.00	50.00	50.00	World 2055-2059	50.00	50.00	50.00	50.00	50.00	50.00	World 2055-2059	50.00	50.00	50.00	50.00	50.00	50.00	World 2055-2059	50.00	50.00	50.00	50.00	50.00	50.00
World 2059-2063	52.50	52.50	52.50	52.50	52.50	52.50	World 2059-2063	52.50	52.50	52.50	52.50	52.50	52.50	World 2059-2063	52.50	52.50	52.50	52.50	52.50	52.50	World 2059-2063	52.50	52.50	52.50	52.50	52.50	52.50	World 2059-2063	52.50	52.50	52.50	52.50	52.50	52.50
World 2063-2067	55.00	55.00	55.00	55.00	55.00	55.00	World 2063-2067	55.00	55.00	55.00	55.00	55.00	55.00	World 2063-2067	55.00	55.00	55.00	55.00	55.00	55.00	World 2063-2067	55.00	55.00	55.00	55.00	55.00	55.00	World 2063-2067	55.00	55.00	55.00	55.00	55.00	55.00
World 2067-2071	57.50	57.50	57.50	57.50	57.50	57.50	World 2067-2071	57.50	57.50	57.50	57.50	57.50	57.50	World 2067-2071	57.50	57.50	57.50	57.50	57.50	57.50	World 2067-2071	57.50	57.50	57.50	57.50	57.50	57.50	World 2067-2071	57.50	57.50	57.50	57.50	57.50	57.50
World 2071-2075	60.00	60.00	60.00	60.00	60.00	60.00	World 2071-2075	60.00	60.00	60.00	60.00	60.00	60.00	World 2071-2075	60.00	60.00	60.00	60.00	60.00	60.00	World 2071-2075	60.00	60.00	60.00	60.00	60.00	60.00	World 2071-2075	60.00	60.00	60.00	60.00	60.00	60.00
World 2075-2079	62.50	62.50	62.50	62.50	62.50	62.50	World 2075-2079	62.50	62.50	62.50	62.50	62.50	62.50	World 2075-2079	62.50	62.50	62.50	62.50	62.50	62.50	World 2075-2079	62.50	62.50	62.50	62.50	62.50	62.50	World 2075-2079	62.50	62.50	62.50	62.50	62.50	62.50
World 2079-2083	65.00	65.00	65.00	65.00	65.00	65.00	World 2079-2083	65.00	65.00	65.00	65.00	65.00	65.00	World 2079-2083	65.00	65.00	65.00	65.00	65.00	65.00	World 2079-2083	65.00	65.00	65.00	65.00	65.00	65.00	World 2079-2083	65.00	65.00	65.00	65.00	65.00	65.00
World 2083-2087	67.50	67.50	67.50	67.50	67.50	67.50	World 2083-2087	67.50	67.50	67.50	67.50	67.50	67.50	World 2083-2087	67.50	67.50	67.50	67.50	67.50	67.50	World 2083-2087	67.50	67.50	67.50	67.50	67.50	67.50	World 2083-2087	67.50	67.50	67.50	67.50	67.50	67.50
World 2087-2091	70.00	70.00	70.00	70.00	70.00	70.00	World 2087-2091	70.00	70.00	70.00	70.00	70.00	70.00	World 2087-2091	70.00	70.00	70.00	70.00	70.00	70.00	World 2087-2091	70.00	70.00	70.00	70.00	70.00	70.00	World 2087-2091	70.00	70.00	70.00	70.00	70.00	70.00
World 2091-2095	72.50	72.50	72.50	72.50	72.50	72.50	World 2091-2095	72.50	72.50	72.50	72.50	72.50	72.50	World 2091-2095	72.50	72.50	72.50	72.50	72.50	72.50	World 2091-2095	72.50	72.50	72.50	72.50	72.50	72.50	World 2091-2095	72.50	72.50	72.50	72.50	72.50	72.50
World 2095-2099	75.00	75.00	75.00	75.00	75.00	75.00	World 2095-2099	75.00	75.00	75.00	75.00	75.00	75.00	World 2095-2099	75.00	75.00	75.00	75.00	75.00	75.00	World 2095-2099	75.00	75.00	75.00	75.00	75.00	75.00	World 2095-2099	75.00	75.00	75.00	75.00	75.00	75.00
World 2100-2104	77.50	77.50	77.50	77.50	77.50	77.50	World 2100-2104	77.50	77.50	77.50	77.50	77.50	77.50	World 2100-2104	77.50	77.50	77.50	77.50	77.50	77.50	World 2100-2104	77.50	77.50	77.50	77.50	77.50	77.50	World 2100-2104	77.50	77.50	77.50	77.50	77.50	77.50
World 2105-2109	80.00	80.00	80.00	80.00	80.00	80.00	World 2105-2109	80.00	80.00	80.00	80.00	80.00	80.00	World 2105-2109	80.00	80.00	80.00	80.00	80.00	80.00	World 2105-2109	80.00	80.00	80.00	80.00	80.00	80.00	World 2105-2109	80.00	80.00	80.00	80.00	80.00	80.00
World 2110-2114	82.50	82.50	82.50	82.50	82.50	82.50	World 2110-2114	82.50	82.50	82.50	82.50	82.50	82.50	World 2110-2114	82.50	82.50	82.50	82.50	82.50	82.50	World 2110-2114	82.50	82.50	82.50	82.50	82.50	82.50	World 2110-2114	82.50	82.50	82.50	82.50	82.50	82.50
World 2115-2119	85.00	85.00	85.00	85.00	85.00	85.00	World 2115-2119	85.00	85.00	85.00	85.00	85.00	85.00	World 2115-211																				



### INDUSTRIALS (Miscel.):—Contd.

1997	Low	Stock	Price	Δ	Re	Yield	Div
118	118	Low Green St	118	-5	1.0	0.5	1.0
119	119	Low Green St	119	-5	1.0	0.5	1.0
120	120	WJL Jackson Periodic	120	40	2.0	1.0	2.0
121	121	WJL Jackson Periodic	121	40	2.0	1.0	2.0
122	122	WJL Jackson Periodic	122	40	2.0	1.0	2.0
123	123	WJL Jackson Periodic	123	40	2.0	1.0	2.0
124	124	WJL Jackson Periodic	124	40	2.0	1.0	2.0
125	125	WJL Jackson Periodic	125	40	2.0	1.0	2.0
126	126	WJL Jackson Periodic	126	40	2.0	1.0	2.0
127	127	WJL Jackson Periodic	127	40	2.0	1.0	2.0
128	128	WJL Jackson Periodic	128	40	2.0	1.0	2.0
129	129	WJL Jackson Periodic	129	40	2.0	1.0	2.0
130	130	WJL Jackson Periodic	130	40	2.0	1.0	2.0
131	131	WJL Jackson Periodic	131	40	2.0	1.0	2.0
132	132	WJL Jackson Periodic	132	40	2.0	1.0	2.0
133	133	WJL Jackson Periodic	133	40	2.0	1.0	2.0
134	134	WJL Jackson Periodic	134	40	2.0	1.0	2.0
135	135	WJL Jackson Periodic	135	40	2.0	1.0	2.0
136	136	WJL Jackson Periodic	136	40	2.0	1.0	2.0
137	137	WJL Jackson Periodic	137	40	2.0	1.0	2.0
138	138	WJL Jackson Periodic	138	40	2.0	1.0	2.0
139	139	WJL Jackson Periodic	139	40	2.0	1.0	2.0
140	140	WJL Jackson Periodic	140	40	2.0	1.0	2.0
141	141	WJL Jackson Periodic	141	40	2.0	1.0	2.0
142	142	WJL Jackson Periodic	142	40	2.0	1.0	2.0
143	143	WJL Jackson Periodic	143	40	2.0	1.0	2.0
144	144	WJL Jackson Periodic	144	40	2.0	1.0	2.0
145	145	WJL Jackson Periodic	145	40	2.0	1.0	2.0
146	146	WJL Jackson Periodic	146	40	2.0	1.0	2.0
147	147	WJL Jackson Periodic	147	40	2.0	1.0	2.0
148	148	WJL Jackson Periodic	148	40	2.0	1.0	2.0
149	149	WJL Jackson Periodic	149	40	2.0	1.0	2.0
150	150	WJL Jackson Periodic	150	40	2.0	1.0	2.0
151	151	WJL Jackson Periodic	151	40	2.0	1.0	2.0
152	152	WJL Jackson Periodic	152	40	2.0	1.0	2.0
153	153	WJL Jackson Periodic	153	40	2.0	1.0	2.0
154	154	WJL Jackson Periodic	154	40	2.0	1.0	2.0
155	155	WJL Jackson Periodic	155	40	2.0	1.0	2.0
156	156	WJL Jackson Periodic	156	40	2.0	1.0	2.0
157	157	WJL Jackson Periodic	157	40	2.0	1.0	2.0
158	158	WJL Jackson Periodic	158	40	2.0	1.0	2.0
159	159	WJL Jackson Periodic	159	40	2.0	1.0	2.0
160	160	WJL Jackson Periodic	160	40	2.0	1.0	2.0
161	161	WJL Jackson Periodic	161	40	2.0	1.0	2.0
162	162	WJL Jackson Periodic	162	40	2.0	1.0	2.0
163	163	WJL Jackson Periodic	163	40	2.0	1.0	2.0
164	164	WJL Jackson Periodic	164	40	2.0	1.0	2.0
165	165	WJL Jackson Periodic	165	40	2.0	1.0	2.0
166	166	WJL Jackson Periodic	166	40	2.0	1.0	2.0
167	167	WJL Jackson Periodic	167	40	2.0	1.0	2.0
168	168	WJL Jackson Periodic	168	40	2.0	1.0	2.0
169	169	WJL Jackson Periodic	169	40	2.0	1.0	2.0
170	170	WJL Jackson Periodic	170	40	2.0	1.0	2.0
171	171	WJL Jackson Periodic	171	40	2.0	1.0	2.0
172	172	WJL Jackson Periodic	172	40	2.0	1.0	2.0
173	173	WJL Jackson Periodic	173	40	2.0	1.0	2.0

### **Long-term trended extremes**

13	76	142	124	124	2.2	31	20.0
39	24	100	85	85	1.0	1	1.0
50	26	100	85	85	1.0	1	1.0
70	26	100	85	85	1.0	1	1.0
80	26	100	85	85	1.0	1	1.0
90	26	100	85	85	1.0	1	1.0
100	26	100	85	85	1.0	1	1.0
110	26	100	85	85	1.0	1	1.0
120	26	100	85	85	1.0	1	1.0
130	26	100	85	85	1.0	1	1.0
140	26	100	85	85	1.0	1	1.0
150	26	100	85	85	1.0	1	1.0
160	26	100	85	85	1.0	1	1.0
170	26	100	85	85	1.0	1	1.0
180	26	100	85	85	1.0	1	1.0
190	26	100	85	85	1.0	1	1.0
200	26	100	85	85	1.0	1	1.0
210	26	100	85	85	1.0	1	1.0
220	26	100	85	85	1.0	1	1.0
230	26	100	85	85	1.0	1	1.0
240	26	100	85	85	1.0	1	1.0
250	26	100	85	85	1.0	1	1.0
260	26	100	85	85	1.0	1	1.0
270	26	100	85	85	1.0	1	1.0
280	26	100	85	85	1.0	1	1.0
290	26	100	85	85	1.0	1	1.0
300	26	100	85	85	1.0	1	1.0
310	26	100	85	85	1.0	1	1.0
320	26	100	85	85	1.0	1	1.0
330	26	100	85	85	1.0	1	1.0
340	26	100	85	85	1.0	1	1.0
350	26	100	85	85	1.0	1	1.0
360	26	100	85	85	1.0	1	1.0
370	26	100	85	85	1.0	1	1.0
380	26	100	85	85	1.0	1	1.0
390	26	100	85	85	1.0	1	1.0
400	26	100	85	85	1.0	1	1.0
410	26	100	85	85	1.0	1	1.0
420	26	100	85	85	1.0	1	1.0
430	26	100	85	85	1.0	1	1.0
440	26	100	85	85	1.0	1	1.0
450	26	100	85	85	1.0	1	1.0
460	26	100	85	85	1.0	1	1.0
470	26	100	85	85	1.0	1	1.0
480	26	100	85	85	1.0	1	1.0
490	26	100	85	85	1.0	1	1.0
500	26	100	85	85	1.0	1	1.0
510	26	100	85	85	1.0	1	1.0
520	26	100	85	85	1.0	1	1.0
530	26	100	85	85	1.0	1	1.0
540	26	100	85	85	1.0	1	1.0
550	26	100	85	85	1.0	1	1.0
560	26	100	85	85	1.0	1	1.0
570	26	100	85	85	1.0	1	1.0
580	26	100	85	85	1.0	1	1.0
590	26	100	85	85	1.0	1	1.0
600	26	100	85	85	1.0	1	1.0
610	26	100	85	85	1.0	1	1.0
620	26	100	85	85	1.0	1	1.0
630	26	100	85	85	1.0	1	1.0
640	26	100	85	85	1.0	1	1.0
650	26	100	85	85	1.0	1	1.0
660	26	100	85	85	1.0	1	1.0

113	14	Polymark 10p	25	+1	8	-	26.3
121	108	De. CompA 92	122	+2	10%	-17.2	-

[illegible]

205	Salish	27%	+5	14.0	7.9	2.0	8.7
221	Shorapan Sa	75		11.6	3.6	2.9	13.2

205	70	226	+5	74.0	15	87	132
206	70	226	+5	74.0	15	87	132
207	70	226	+5	74.0	15	87	132
208	70	226	+5	74.0	15	87	132
209	70	226	+5	74.0	15	87	132
210	70	226	+5	74.0	15	87	132
211	70	226	+5	74.0	15	87	132
212	70	226	+5	74.0	15	87	132
213	70	226	+5	74.0	15	87	132
214	70	226	+5	74.0	15	87	132
215	70	226	+5	74.0	15	87	132
216	70	226	+5	74.0	15	87	132
217	70	226	+5	74.0	15	87	132
218	70	226	+5	74.0	15	87	132
219	70	226	+5	74.0	15	87	132
220	70	226	+5	74.0	15	87	132
221	70	226	+5	74.0	15	87	132
222	70	226	+5	74.0	15	87	132
223	70	226	+5	74.0	15	87	132
224	70	226	+5	74.0	15	87	132
225	70	226	+5	74.0	15	87	132
226	70	226	+5	74.0	15	87	132
227	70	226	+5	74.0	15	87	132
228	70	226	+5	74.0	15	87	132
229	70	226	+5	74.0	15	87	132
230	70	226	+5	74.0	15	87	132
231	70	226	+5	74.0	15	87	132
232	70	226	+5	74.0	15	87	132
233	70	226	+5	74.0	15	87	132
234	70	226	+5	74.0	15	87	132
235	70	226	+5	74.0	15	87	132
236	70	226	+5	74.0	15	87	132
237	70	226	+5	74.0	15	87	132
238	70	226	+5	74.0	15	87	132
239	70	226	+5	74.0	15	87	132
240	70	226	+5	74.0	15	87	132
241	70	226	+5	74.0	15	87	132
242	70	226	+5	74.0	15	87	132
243	70	226	+5	74.0	15	87	132
244	70	226	+5	74.0	15	87	132
245	70	226	+5	74.0	15	87	132
246	70	226	+5	74.0	15	87	132
247	70	226	+5	74.0	15	87	132
248	70	226	+5	74.0	15	87	132
249	70	226	+5	74.0	15	87	132
250	70	226	+5	74.0	15	87	132
251	70	226	+5	74.0	15	87	132
252	70	226	+5	74.0	15	87	132
253	70	226	+5	74.0	15	87	132
254	70	226	+5	74.0	15	87	132
255	70	226	+5	74.0	15	87	132
256	70	226	+5	74.0	15	87	132
257	70	226	+5	74.0	15	87	132
258	70	226	+5	74.0	15	87	132
259	70	226	+5	74.0	15	87	132
260	70	226	+5	74.0	15	87	132
261	70	226	+5	74.0	15	87	132
262	70	226	+5	74.0	15	87	132
263	70	226	+5	74.0	15	87	132
264	70	226	+5	74.0	15	87	132
265	70	226	+5	74.0	15	87	132
266	70	226	+5	74.0	15	87	132
267	70	226	+5	74.0	15	87	132</

371	51	Waterford Glass Sp.	58	+1	2.0	2.0	6.5
371	232	Wellcome	378	+1	2.0	1.0	34.5

[illegible]

the 1990s, the number of people in the United States who are 65 years of age or older has increased by 25% (U.S. Census Bureau, 1997). The number of people aged 65 and older is projected to increase to 35% of the total population by the year 2020 (U.S. Census Bureau, 1997). The number of people aged 65 and older is projected to increase to 35% of the total population by the year 2020 (U.S. Census Bureau, 1997). The number of people aged 65 and older is projected to increase to 35% of the total population by the year 2020 (U.S. Census Bureau, 1997).

1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 2679, 26



## 45

**MINES - Contd**[illegible]

...morning Leisure 20p	30	
...L Group 10p	132	

1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	2974	2975	2976	2977	2978	2979	2980	2981	2982	2983	2984	2985	2986	2987	2988	2989	2990	2991	2992	2993	2994	2995	2996	2997	2998	2999	3000
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ures. % Dividend and yield exclude  
end: cover relates to previous divi  
ual earnings. \* Forecast or e

regional and Irish stocks

Irish Ropes...  
Norfolk...  
Hudson...

IRISH		Holland		Netherlands		Spain	
% 1982	1994	% 1982	1994	% 1982	1994	% 1982	1994
4	50.0%	1	100%	1	100%	1	100%
4	50.0%	1	100%	1	100%	1	100%

UNITED KINGDOM		Ireland		Netherlands		Spain	
% 1982	1994	% 1982	1994	% 1982	1994	% 1982	1994
4	50.0%	1	100%	1	100%	1	100%
4	50.0%	1	100%	1	100%	1	100%

## TRADITIONAL OPTIONS

### 3-month call rates

Liberal	10	HEL	13
Liberal	10	Hel West DK	25
Liberal	10	P & O Dist	35
Liberal	10	Polish	40
Liberal	10	Polish Pacific	40
Liberal	10	Royal Dutch	42
Liberal	10	Shell	45
Liberal	10	Shell Oil	45
Liberal	10	Shell West	45
Liberal	10	STL	45
Liberal	10	Stearns	45
Liberal	10	TL	45
Liberal	10	TLA	45
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Liberal	10	TLZ</	







**CANADA**[illegible]

**Nasdaq national market closing price**

LONDON				Chief price changes (in pence unless otherwise indicated)			
RISERS							
Albion Invs.	67	+ 14		Enterprise Oil	230	+ 19	
BOC Group	378	+ 13		Flint	248	+ 13	
Barclays	449	+ 11		Granada	263	+ 11	
Bejam	168	+ 11		Grand Met.	404	+ 13	
Booker	334	+ 13		LABRO	237	+ 21	
				Lothian	411	+ 17	
				McCarty & Stone	406	+ 13	
				Ratners	247	+ 9	
				Redand	363	+ 16	
				Royal Bk of Scot.	323	+ 10	
				Sainsbury (J.)	294	+ 8	
				Ultramar	163	+ 17	
				VPI	236	+ 11	
				FALLS			
				Northern Foods	251	- 13	

**NEW YORK****TOKYO - Most Active Stocks**

Stocks	Closing	Change
	Prices	on day
771m	776	+32
772m	800	+9
773m	1,210	+30
774m	779	+9
775m	605	+22

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Europe's Business Newspaper  
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A high-contrast, black and white photograph of a cowboy. The cowboy is wearing a wide-brimmed hat, a patterned vest over a light-colored shirt, and jeans. He is holding a cigar in his mouth and a lasso in his right hand. The word "Marlboro" is printed in a large, bold, serif font at the top of the image.

**Continued on Page 49**



**Nasdaq national market, closing prices**

Sales (thous)					Stock					Sales (thous)					Stock					Sales (thous)					Stock					
High	Low	Last	Chg		High	Low	Last	Chg		High	Low	Last	Chg		High	Low	Last	Chg		High	Low	Last	Chg		High	Low	Last	Chg		
ADWBD	100 328	84	81	84	+4	ChicoT	9	567	92	81	9	1	1	1	Phidite	1	6	43	20	194	194	+4	1	1	Lacang	10	102	105	87	-4
ADWCB	13 346	14	13	13	+1	Chiron	9	587	12	114	9	1	1	1	Phidite	1	6	43	20	194	194	+4	1	1	Lacang	10	102	105	87	-4
ADWCB	13 346	14	13	13	+1	Chiron	9	587	12	114	9	1	1	1	Phidite	1	6	43	20	194	194	+4	1	1	Lacang	10	102	105	87	-4
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